

FINANCIAL TIMES



World Business Newspaper

C&W chairman and chief executive go in power struggle

Cable and Wireless chairman Lord Young of Graffham and chief executive James Ross left the UK company after two days of crisis talks failed to resolve a bitter power struggle. The two were asked to leave the company "with immediate effect" but C&W refused to clarify whether they had been asked to resign or had been fired. Brian Smith, chairman of the British Airports Authority and a non-executive director of C&W until June 1995, has been appointed non-executive chairman. Page 17; Editorial Comment, Page 15; Lex, Page 18; Japan expansion, Page 22.

China to try leading dissident: China said it will try its leading dissident Wei Jingheng on charges of "engaging in activities in an attempt to overthrow the Chinese government", which carry the death penalty, in a move which seems certain to affect Sino-US relations. Page 16; India backs WTO entry, Page 8.

Dow Chemical group in Argentine deal: A consortium led by Dow Chemical won control of a significant proportion of Argentina's ethylene and PVC production, through the \$37.5m purchase of government stakes in two chemical companies. Page 17.

Global audience for royal interview: The frank interview given by the Prince of Wales to the British Broadcasting Corporation was compulsive viewing for royal watchers across the globe - in Australia, it was the most watched programme in television history while more than 500,000 people watched it in the Netherlands. Page 16; Power demand surges, Page 11.

De La Rue warns of profit fall: Shares in UK banknote and specialist printer De La Rue fell more than 20 per cent after it reported half-year profits down at £69.1m (\$109m), from £72.8m, and warned full-year profits would fall. Page 17; Lex, Page 22.

EU meat hormone ban reviewed: More than 80 international scientists will meet in Brussels next week to discuss the European Union's ban on hormones in meat, opening the way to a possible review of the policy. Page 5.

BAT, the international tobacco group, has agreed to pay \$88m for a 65 per cent share of the state-owned Augustow tobacco plant in Poland. Page 18.

González pushes for EU enlargement: Spanish prime minister Felipe González called on European Union leaders to accelerate enlargement to central and eastern Europe. Page 3.

Shtatov wins Czech paper battle: US investment company, Stratton, secured control of the management board of Czech paper producer Shtatov, at the centre of the Czech Republic's first big corporate takeover battle. Page 18.

How as Peres forms new government: Israel's acting prime minister Shimon Peres formed a new government, sparking controversy by taking the defence ministry himself. Page 5.

Montupet, the French car components company, is to create 1,360 new jobs over the next six years in a £12m (\$21.5m) expansion of its Belfast plant. Page 10.

West found guilty of three murders: A British jury found Rosemary West (left) guilty on the first three of 10 murder charges she faced, including the killings of her stepdaughter Charmaine, her daughter Heather and an 18-year-old lodger in the Gloucester, west England, house she shared with her husband Frederick, who hanged himself in January in jail where he was awaiting trial. The jury is continuing deliberations on the other charges.

Cambodian prince charged: Prince Norodom Sihanouk, half-brother of Cambodian King Norodom Sihanouk, was charged with plotting to assassinate a political rival. Page 8.

Gold producer to shed 3,450 jobs: The world's biggest gold producer, Freegold mines of South Africa, will cut 3,450 jobs in the latest stage of an industry-wide restructuring. Page 6; Commodities, Page 27.

India to change Bombay's name: The Indian cabinet decided to change the name of its financial centre, Bombay, to Mumbai following demands to restore to the city's ethnic name from the westernised one. Page 8.

In STOCK MARKET INDICES

New York Stock Exchange	5,002.74	+25.85	(Dec)	3385.4	(387.1)
NASDAQ Composite	1,022.47	-2.00			
Europe and Far East					
CAC 40	1,072.5	-8.47			
DAX	2,205.8	-13.24			
FTSE 100	3,004.1	-24.71			
Nikkei	15,284.2	-0.20			

IN US LIVELINE RATES

Federal Funds	5.1%				
3-month T-bills Yld	5.62%				
Long Bond	10.8%				
Vid	6.25%				

IN OTHER RATES

UK 3-mth interbank	6.1%	(6.1%)			
UK 10 yr SR	10.5%	(10.5%)			
France 10 yr OAT	10.5%	(10.5%)			
Germany 10 yr Bund	10.1%	(10.1%)			
Japan 10 yr JGB	11.2%	(11.2%)			

IN NORTH SEA OIL (ARGUS)

Brent 15-day (Jan)	\$16.705	(16.82)	Tokyo close	Y 181.5	
--------------------	----------	---------	-------------	---------	--

Continued on Page 16

CONTENTS

News

European News ... 2

America News ... 3

Asian/Pacific News ... 8

American News ... 5

Business & Environment ... 12

World Trade News ... 4

Arts Guide ... 10.11

Books ... 16

Companies ... 15

UK ... 22

Arts ... 14

Letters ... 25

Obituaries ... 26

Reviews ... 25

Science ... 35

Survey ... 27

Editorial ... 28

Management ... 28

Money Markets ... 29

Recent Issues ... 35

Shares Information ... 35.91

London SE ... 34

Wall Street ... 35.35

Foreign Exchanges ... 35.35

Bourses ... 35.35

Continued on Page 16

CONTENTS

News

European News ... 2.3

America News ... 3

Asian/Pacific News ... 8

American News ... 5

Business & Environment ... 12

World Trade News ... 4

Arts Guide ... 10.11

Books ... 16

Companies ... 15

UK ... 22

Arts ... 14

Letters ... 25

Obituaries ... 26

Reviews ... 25

Science ... 35

Survey ... 27

Editorial ... 28

Management ... 28

Money Markets ... 29

Recent Issues ... 35

Shares Information ... 35.91

London SE ... 34

Wall Street ... 35.35

Foreign Exchanges ... 35.35

Bourses ... 35.35

Continued on Page 16

CONTENTS

News

European News ... 2.3

America News ... 3

Asian/Pacific News ... 8

American News ... 5

Business & Environment ... 12

World Trade News ... 4

Arts Guide ... 10.11

Books ... 16

Companies ... 15

UK ... 22

Arts ... 14

Letters ... 25

Obituaries ... 26

Reviews ... 25

Science ... 35

Survey ... 27

Editorial ... 28

Management ... 28

Money Markets ... 29

Recent Issues ... 35

Shares Information ... 35.91

London SE ... 34

Wall Street ... 35.35

Foreign Exchanges ... 35.35

Bourses ... 35.35

Continued on Page 16

CONTENTS

News

European News ... 2.3

America News ... 3

Asian/Pacific News ... 8

American News ... 5

Business & Environment ... 12

World Trade News ... 4

Arts Guide ... 10.11

Books ... 16

Companies ... 15

UK ... 22

Arts ... 14

Letters ... 25

Obituaries ... 26

Reviews ... 25

Science ... 35

Survey ... 27

Editorial ... 28

Management ... 28

Money Markets ... 29

Recent Issues ... 35

Shares Information ... 35.91

London SE ... 34

Wall Street ... 35.35

Foreign Exchanges ... 35.35

Bourses ... 35.35

Continued on Page 16

CONTENTS

News

European News ... 2.3

America News ... 3

Asian/Pacific News ... 8

American News ... 5

Business & Environment ... 12

World Trade News ... 4

Arts Guide ... 10.11

Books ... 16

NEWS: PEACE DEAL IN DAYTON

Little to counter the demons of disintegration

The loosely structured Bosnian state whose creation is envisaged by yesterday's deal will not be the first effort to bind together several bitterly antagonistic communities in a ramshackle political entity.

The precedents - ranging from the elaborate power-sharing arrangements of Lebanon to the failed "bi-national" state of Cyprus - are not encouraging: they suggest that nothing can make such a state work except the application of enormous pressure - military, diplomatic and economic - to counter the demons of disintegration.

It is an open question how effective the central government of Bosnia - a kind of umbrella body exercising loose

authority over the Serb zone of the republic and a Croat-Muslim federation - will prove to be.

Like Yugoslavia in its final years of existence, the new Bosnia will have a presidency that rotates between the republic's rival communities. But the rotating chairmanship of the Yugoslav state, which eventually collapsed, depended for its effectiveness on an authoritarian Communist party and secret police determined to keep the country together.

Bosnia itself had a collective

presidency, designed to balance the interests of its rival ethnic groups, under the Yugoslav system. But the nationalist politicians who were elected to that institution by Bosnia's one and only multi-party election in 1990 - later became the protagonists in the nightmarish war that began in 1992.

The most ruthless of those power-brokers, at least on the Serb side, will be knocked out of the political arena by the Dayton agreement's insistence that the tribunal in The Hague should pursue its cases against those it suspects of having committed war crimes.

But it remains unlikely that, after three and a half years of war, fresh elections would throw up a new generation of politicians who trust each other more.

On the positive side, the Dayton agreements provide for the new Bosnia to have a single central bank and monetary system. This is likely to be one of the main channels for the soft loans and reconstruction aid which the international community has tentatively promised. During the final years of the Yugoslav state,

one of the few remaining functions of the central government was to act as a funnel for soft western credits - and once these dried up, the break-up of the state was accelerated.

The viability of the new Bosnia will also depend on the extent to which foreign governments are prepared to use the central bank as the channel for aid - and to insist that the proceeds be shared out fairly between the communities. Several western politicians have said they are reluctant to see any aid channelled to the Bosnian Serbs, whom they see as mainly responsible for the destruction of the war.

Even between the Croats and Moslems, who are national allies against the Serbs, there has been virtually no progress towards a mutually agreed return of refugees, in spite of massive international pressure and the availability of generous resettlement aid.

Bosnian President Alija Izetbegovic and Croatian President Franjo Tudjman re-committed themselves at an earlier ceremony in Dayton to the principle that refugees should be allowed to go home - but moves to implement that deal have been negligible.

About half Bosnia's pre-war population of 4m has been displaced by the war, and it seems likely that many of them will have to settle for financial compensation rather than preserve the hope of eventually going home.

In practice, only the presence of overwhelming military force would persuade the local warlords in, for example, the Serb-held lands of eastern Bosnia to allow Moslems who fled earlier "cleansing" campaigns to return to their place of origin.

If they do manage to return, and their homes have not been reduced to rubble, many of them will find Serb refugees from elsewhere in Bosnia and Croatia living there.

■ RUSSIA SIDELINED

Moscow watches play from the wings

By Chrystie Freeland in Moscow

For many Russian leaders, the Bosnian peace agreement reached yesterday is a bitter reminder that since the collapse of the Soviet Union in 1991 the Kremlin has become a marginal player in world affairs.

Although Russia has traditionally played an important role in the Balkans, it is the US, and to a lesser extent the countries of western Europe, which have dictated the terms for foreign involvement in the Bosnian crisis since it began four years ago.

Moscow - whether it has chosen obediently to follow the US lead or attack western policy with violent rhetoric - has been relegated to the sidelines.

Even some of Washington's most painstaking efforts to offer Russia at least the appearance of importance have served only to underscore the country's practical insignificance.

One example is the summit of the former Yugoslavia's political leaders, which had been planned to take place in Moscow on October 31. The meeting was announced during President Boris Yeltsin's visit to New York in October as a means of smoothing Russian feathers ruffled by NATO air-strikes against Serb positions earlier in the year. Russian diplomats hailed it as a critical event in the effort to reach a settlement.

But when Mr Yeltsin's heart attack led to its cancellation, US diplomats offered quiet assurances that the Dayton negotiations were the only ones that really mattered. For Russian officials, yesterday's deal has been an unwelcome reminder that their own attempts at summity were superfluous.

Paradoxically, although the sub-zero temperatures waiting for a tram, Hajro Kozaric, 64, was happy peace had come at last. "The war has gone on too long and too many people have been killed. It's certainly not a good peace, and I don't know how long it will last. But at the moment perhaps we couldn't have got everything they wanted."

Standing in the sub-zero temperatures waiting for a tram, Hajro Kozaric, 64, was happy peace had come at last. "The war has gone on too long and too many people have been killed. It's certainly not a good peace, and I don't know how long it will last. But at the moment perhaps we couldn't have got everything they wanted."

Standing in the sub-zero temperatures waiting for a tram, Hajro Kozaric, 64, was happy peace had come at last. "The war has gone on too long and too many people have been killed. It's certainly not a good peace, and I don't know how long it will last. But at the moment perhaps we couldn't have got everything they wanted."

NATO airstrikes against Serb positions, which many analysts have credited with clearing the way for yesterday's peace deal, provoked a virulent reaction in Russia. Senior leaders described them as "genocidal" and Mr Yeltsin warned that they could lead to a new "cold war" in Europe.

For the extreme nationalist opposition, the Bosnian crisis offered an opportunity for even more lurid anti-western allegations. In a recent interview Mr Vladimir Zhirinovsky, Russia's most flamboyant ultra-nationalist, denounced the Bosnian crisis as "a cruel example of western aggression, aimed at destroying an economic opponent". Today, Yugoslavia's holiday resorts are empty and, instead, people go to French and Italian ones. Instead of drinking Yugoslavian wine, people drink French and Italian wine."

Mr Zhirinovsky is alone in his view that the war in the former Yugoslavia is the work of French and Italian hoteliers, but his broader conclusion that "the war is a wider attack on orthodoxy; now the west is attacking Serbia, tomorrow it will be Russia" is shared by many Russian politicians and much of the Russian public.

Nonetheless, despite the unwelcome implications for their country's role in the world, Russians may eventually reap solid economic benefits from the Dayton deal. Russia, which claims to have suffered billion dollar losses because of the embargo on trade with Serbia, could be one of the winners if normal economic life is restored in the former Yugoslavia.

■ POSAVINA CORRIDOR

Last land obstacle pushed aside

By Laura Silber in Dayton

To Bosnian Serb propagandists it is the lifeline of their nation. To the Bosnian government it is a deadly challenge to its hopes of building a unified state. To negotiators at Dayton it was the last obstacle to yesterday's peace deal.

It is called the Posavina corridor. It follows the fertile Sava river valley, Bosnia's frontier with Croatia, and it is the issue over which a whole series of previous attempts to make peace in former Yugoslavia have collapsed.

The 50km strip of land, about 7km wide at its narrowest point, was carved out by Serb troops in the first six months of the war as a link between Serbia proper and Serb-held lands in Bosnia and Croatia.

The Serbs claim to have seized it on June 28 1992, the anniversary of two significant events in their history - the assassination of Archduke Franz Ferdinand in Sarajevo in 1914 which led to the First World War, and the Battle of Kosovo, when the Turks conquered the Serbs in 1389.

The Bosniaks, suspicious of Serb-Croat collusion, have accused the Croats of retreating tactically to allow the Serbs to claim the corridor.

Mr Dole's presidential ambitions (he is Mr Clinton's probable opponent next November) could persuade him to try to block deployment and revert to the policies that he has long favoured. These are essentially an end to the arms embargo and the recreation of a true Bosnian multi-ethnic state by military means, though with only indirect US involvement.

But he may also need to calculate the consequences of such a course of action for his foreign policy should he become president. He may not wish to be blamed, in the upcoming campaign or after, for the deterioration of transatlantic relationships and European security that, as Mr Clinton said again yesterday, would be the consequences of a Nato bereft of US leadership.

A third element in the president's struggle for approval is public opinion. Having disappeared from the airwaves for several weeks, rightwing talk radio is once again consumed with Bosnian Mr Oliver North, now a programme host, declared this week that "president Pinocchio's great Balkan adventure" was solely motivated by politics and had to be resisted at all costs.

But even acknowledge that the public tended to rally around a president when US soldiers were at risk overseas.

Mr Clinton will never win over the former architect of Iran-Contra, but the right arguments and enough time just might work on Congress.

Bosnia-Herzegovina: main provisions of the US peace plan

● Present Bosnia as a single state with its present borders. The state should be made up of two parts: a Bosnian-Croat Federation and a Bosnian-Serb Republic, with a "neutral" entity.

● The capital city of Sarajevo will remain intact. It is to have an "effective" central government, including a national parliament, the presidency and a constitutional court, with responsibility for foreign policy, defence, monetary policy, commerce, immigration and other important functions.

● The international community will be given through the UN the power to oversee the implementation of the peace plan.

● Refugees will be allowed to return to their homes. People will be able to move freely throughout Bosnia and the human rights of every Bosnian citizen will be monitored by an independent commission and an internationally minded civilian police force, including a chief who comes from the UN.

● A "strong" international force will supervise the separation of forces to give them confidence that each side will live up to its agreements. Mr Clinton said: "NATO can do that job, and the US, as Nato's leader, must play an essential role in this resolution."

corridor to be created. Town after town has been devastated in battles for control of the strategic route.

Serb forces destroyed mosques and Catholic churches in an attempt to erase all traces of the Moslems and Croats who lived in the corridor to be created.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

lore. Songs and poems have been dedicated to it.

President Slobodan Milosevic wanted the tenuous link to be widened to up to 20km to cement the Serbs' hold over northern Bosnia and secure an air corridor between Belgrade and western Bosnia.

The Serbs claim to have been driven out in 1992.

For Belgrade, the corridor is a guarantee that Serb communities outside Serbia can be sustained. The term "koridor", at first rejected as foreign by Bosnian Serb leaders, has entered modern Serbian folk-

</

EUROPEAN NEWS DIGEST

Walesa claims electoral fraud

President Lech Walesa's campaign team is hoping to have the result of Poland's presidential election reversed on the grounds of fraud by supporters of Mr Aleksander Kwasniewski, a former communist who won by a 3 percentage-point margin in Sunday's poll.

Mr Boguslaw Kowalski, who was Mr Walesa's campaign spokesman, said yesterday that "we have reason to speak of election fraud", adding that he would be lodging an appeal to the Supreme Court. Mr Kowalski told the Reuters news agency that he had evidence that Kwasniewski supporters in an electoral commission in Warsaw had "stuffed ballot papers into voting urns".

He also planned to claim that the election should be nullified because Mr Kwasniewski had claimed to have completed a university education while in fact he had been crossed off the list of students at Gdansk university in his fifth year. When dealing with complaints of this kind in the past, the Supreme Court has ruled that the result of elections could be nullified only if proven fraud had affected the results. Mr Kwasniewski won a 51.72 share of the poll, a majority of more than 600,000 voters.

Christopher Bobinck, Warsaw

Turkish PM to talk with Major

Mrs Tansu Ciller, Turkey's prime minister, will meet Mr John Major today to discuss bilateral issues, regional and security affairs and Turkey's attempt to conclude a customs union with the European Union. The European Parliament is to debate ratification of the accord next month and Turkey is lobbying EU governments to ensure a positive vote. Although the Strasbourg parliament is slowly moving in favour of ratification, many MEPs still have deep reservations over Turkey's human rights record.

The Socialist group is the largest bloc in the parliament and Mrs Ciller will also meet Mr Tony Blair, leader of the Labour party, to ask him to press Turkey's case in Strasbourg. The Spanish socialist government, currently holding the revolving EU presidency, has already come down firmly on Turkey's side. Mrs Ciller argues that customs union will bind Turkey closer to the west, strengthening its secular, democratic and free market systems. Rejection would further strengthen the country's growing nationalist and Islamic fundamentalist movements.

John Barkan, Ankara

French students take to streets

Thousands of French university students attended demonstrations in Paris and a number of other cities yesterday in the first of a series of strikes set to hit the government this week.

The protests came just ahead of an announcement expected today by Mr François Bayrou, the education minister, of his "emergency plan" to redress imbalances in the higher education system during 1996. The students have been calling for increased funding and a reduction in the extreme variations in resources between colleges around the country.

Their action yesterday came ahead of widespread calls for strikes on Friday that are likely to severely affect services on the national rail network and public transport in Paris and other cities. The country's airlines are likely to be affected and many newspapers based in the capital may also not be available on the day.

The Force Ouvrière union and the communist-led CGT have called for strikes in reaction to proposals unveiled last week by Mr Alain Juppé, the prime minister, to reform the country's deficit-generating social security system.

Andrew Jack, Paris

Eurostar extends cheap fares

Eurostar, operator of the cross-Channel rail link, yesterday announced an additional daily service between Paris and London from early next year and an extension of promotional fares until March.

The French railways, SNCF, said Eurostar would increase the number of daily trains from 11 to 12 between London and Paris from January. It also said it was maintaining the price of its cheapest return between Paris and London at FFr594 (£37) until March 29 next year. The ticket price, initially due to continue until December 10, brought Eurostar fares to slightly below those offered by the airlines.

Andrew Jack

ECONOMIC WATCH**French industrial output falls**

France

Industrial output, annual % change

7
6
5
4
3
2
1
0
-1
-2
-3
-4
-5
-6
-7
-8
-9
-10
-11
-12
-13
-14
-15
-16
-17
-18
-19
-20
-21
-22
-23
-24
-25
-26
-27
-28
-29
-30
-31
-32
-33
-34
-35
-36
-37
-38
-39
-40
-41
-42
-43
-44
-45
-46
-47
-48
-49
-50
-51
-52
-53
-54
-55
-56
-57
-58
-59
-60
-61
-62
-63
-64
-65
-66
-67
-68
-69
-70
-71
-72
-73
-74
-75
-76
-77
-78
-79
-80
-81
-82
-83
-84
-85
-86
-87
-88
-89
-90
-91
-92
-93
-94
-95
-96
-97
-98
-99
-100
-101
-102
-103
-104
-105
-106
-107
-108
-109
-110
-111
-112
-113
-114
-115
-116
-117
-118
-119
-120
-121
-122
-123
-124
-125
-126
-127
-128
-129
-130
-131
-132
-133
-134
-135
-136
-137
-138
-139
-140
-141
-142
-143
-144
-145
-146
-147
-148
-149
-150
-151
-152
-153
-154
-155
-156
-157
-158
-159
-160
-161
-162
-163
-164
-165
-166
-167
-168
-169
-170
-171
-172
-173
-174
-175
-176
-177
-178
-179
-180
-181
-182
-183
-184
-185
-186
-187
-188
-189
-190
-191
-192
-193
-194
-195
-196
-197
-198
-199
-200
-201
-202
-203
-204
-205
-206
-207
-208
-209
-210
-211
-212
-213
-214
-215
-216
-217
-218
-219
-220
-221
-222
-223
-224
-225
-226
-227
-228
-229
-230
-231
-232
-233
-234
-235
-236
-237
-238
-239
-240
-241
-242
-243
-244
-245
-246
-247
-248
-249
-250
-251
-252
-253
-254
-255
-256
-257
-258
-259
-260
-261
-262
-263
-264
-265
-266
-267
-268
-269
-270
-271
-272
-273
-274
-275
-276
-277
-278
-279
-280
-281
-282
-283
-284
-285
-286
-287
-288
-289
-290
-291
-292
-293
-294
-295
-296
-297
-298
-299
-300
-301
-302
-303
-304
-305
-306
-307
-308
-309
-310
-311
-312
-313
-314
-315
-316
-317
-318
-319
-320
-321
-322
-323
-324
-325
-326
-327
-328
-329
-330
-331
-332
-333
-334
-335
-336
-337
-338
-339
-340
-341
-342
-343
-344
-345
-346
-347
-348
-349
-350
-351
-352
-353
-354
-355
-356
-357
-358
-359
-360
-361
-362
-363
-364
-365
-366
-367
-368
-369
-370
-371
-372
-373
-374
-375
-376
-377
-378
-379
-380
-381
-382
-383
-384
-385
-386
-387
-388
-389
-390
-391
-392
-393
-394
-395
-396
-397
-398
-399
-400
-401
-402
-403
-404
-405
-406
-407
-408
-409
-410
-411
-412
-413
-414
-415
-416
-417
-418
-419
-420
-421
-422
-423
-424
-425
-426
-427
-428
-429
-430
-431
-432
-433
-434
-435
-436
-437
-438
-439
-440
-441
-442
-443
-444
-445
-446
-447
-448
-449
-450
-451
-452
-453
-454
-455
-456
-457
-458
-459
-460
-461
-462
-463
-464
-465
-466
-467
-468
-469
-470
-471
-472
-473
-474
-475
-476
-477
-478
-479
-480
-481
-482
-483
-484
-485
-486
-487
-488
-489
-490
-491
-492
-493
-494
-495
-496
-497
-498
-499
-500
-501
-502
-503
-504
-505
-506
-507
-508
-509
-510
-511
-512
-513
-514
-515
-516
-517
-518
-519
-520
-521
-522
-523
-524
-525
-526
-527
-528
-529
-530
-531
-532
-533
-534
-535
-536
-537
-538
-539
-540
-541
-542
-543
-544
-545
-546
-547
-548
-549
-550
-551
-552
-553
-554
-555
-556
-557
-558
-559
-560
-561
-562
-563
-564
-565
-566
-567
-568
-569
-570
-571
-572
-573
-574
-575
-576
-577
-578
-579
-580
-581
-582
-583
-584
-585
-586
-587
-588
-589
-590
-591
-592
-593
-594
-595
-596
-597
-598
-599
-600
-601
-602
-603
-604
-605
-606
-607
-608
-609
-610
-611
-612
-613
-614
-615
-616
-617
-618
-619
-620
-621
-622
-623
-624
-625
-626
-627
-628
-629
-630
-631
-632
-633
-634
-635
-636
-637
-638
-639
-640
-641
-642
-643
-644
-645
-646
-647
-648
-649
-650
-651
-652
-653
-654
-655
-656
-657
-658
-659
-660
-661
-662
-663
-664
-665
-666
-667
-668
-669
-670
-671
-672
-673
-674
-675
-676
-677
-678
-679
-680
-681
-682
-683
-684
-685
-686
-687
-688
-689
-690
-691
-692
-693
-694
-695
-696
-697
-698
-699
-700
-701
-702
-703
-704
-705
-706
-707
-708
-709
-710
-711
-712
-713
-714
-715
-716
-717
-718
-719
-720
-721
-722
-723
-724
-725
-726
-727
-728
-729
-730
-731
-732
-733
-734
-735
-736
-737
-738
-739
-740
-741
-742
-743
-744
-745
-746
-747
-748
-749
-750
-751
-752
-753
-754
-755
-756
-757
-758
-759
-760
-761
-762
-763
-764
-765
-766
-767
-768
-769
-770
-771
-772
-773
-774
-775
-776
-777
-778
-779
-770
-771
-772
-773
-774
-775
-776
-777
-778
-779
-780
-781
-782
-783
-784
-785
-786
-787
-788
-789
-780
-781
-782
-783
-784
-785
-786
-787
-788
-789
-790
-791
-792
-793
-794
-795
-796
-797
-798
-799
-790
-791
-792
-793
-794
-795
-796
-797
-798
-799
-800
-801
-802
-803
-804
-805
-806
-807
-808
-809
-8010
-8011
-8012
-8013
-8014
-8015
-8016
-8017
-8018
-8019
-8020
-8021
-8022
-8023
-8024
-8025
-8026
-8027
-8028
-8029
-8030
-8031
-8032
-8033
-8034
-8035
-8036
-8037
-8038
-8039
-8040
-8041
-8042
-8043
-8044
-8045
-8046
-8047
-8048
-8049
-8050
-8051
-8052
-8053
-8054
-8055
-8056
-8057
-8058
-8059
-8060
-8061
-8062
-8063
-8064
-8065
-8066
-8067
-8068
-8069
-8070
-8071
-8072
-8073
-8074
-8075
-8076
-8077
-8078
-8079
-8080
-8081
-8082
-8083
-8084
-8085
-8086
-8087
-8088
-8089
-8090
-8091
-8092
-8093
-8094
-8095
-8096
-8097
-8098
-8099
-80100
-80101
-80102
-80103
-80104
-80105
-80106
-80107
-80108
-80109
-80110
-80111
-80112
-80113
-80114
-80115
-80116
-80117
-80118
-80119
-80120
-80121
-80122
-80123
-80124
-80125
-80126
-80127
-80128
-80129
-80130
-80131
-80132
-80133
-80134
-80135
-80136
-80137
-80138
-80139
-80140
-80141
-80142
-80143
-80144
-80145
-80146
-80147
-80148
-80149
-80150

NEWS: WORLD TRADE

Hungary suspends wheat export licences

By Virginia Marsh in Budapest and Alison Maitland in London

Hungary has suspended export licences for wheat pending a parliamentary inquiry into how the authorities came to issue licences for around 11m tonnes of wheat, more than double this year's harvest.

The Hungarian parliament's agricultural committee has also asked the state competition office to investigate allegations of price fixing following

sharp price increases in the summer.

Wheat prices rose from about Ft10,000 (\$80) a tonne in May and June to Ft22,000 in August on the Budapest commodities exchange.

International wheat trade officials said the problem seemed to have originated in the huge increase in international grain prices this year after poor harvests in most of the main producing countries.

US wheat export prices rose 70 per cent between the spring

and autumn.

"Everybody has been looking to the smaller exporters like Hungary [for supplies] and things got out of hand," said one official.

Below this summer's rises, grain prices in Hungary were around 50 per cent of world levels.

Local grain analysts said low domestic prices and world wheat shortages led to a scramble for export licences. The number of grain traders on the commodities exchange

more than doubled to 170.

Large state companies not normally involved in grain trading were also believed to have been buying wheat because of low domestic prices. Until the moratorium on new export licences, the government granted a Ft1,200 subsidy on each tonne exported.

The trade ministry said no more than 2m tonnes was meant to be exported after a harvest estimated at 4.6m tonnes, or 400,000 tonnes below expectations.

It did not expect more than 1.5m tonnes to be exported before the end of the year, when the licences run out. This is because some grain traders appear to have applied for new licences without cancelling or handing in earlier, unused ones.

Farm groups want greater supervision of the commodities exchange and a more transparent information network. This would help small producers, many of whom sold their wheat at a fraction of current

prices early in the season.

Mr Richard Gusterboek, a UK-based food industry consultant who has just returned from Hungary, said: "More attention needs to be paid by Hungary and the EU to the whole issue of what's happening at the agricultural level."

"Agriculture is an important contributor to the economy. But farmers are being paid low prices for their grain, which adds to the general dissatisfaction in the farming community."

EU to rethink meat hormone ban

By Caroline Southey in Brussels

More than 80 leading international scientists will meet in Brussels next week to discuss the European Union's ban on hormones in meat, opening the way to a possible review of the Union's policy.

The European Commission called the conference in an attempt to break the deadlock over the future of the EU's blanket ban on the use of growth promoters in livestock production and the import of hormone-treated meat.

Pressure to ease the ban has become intense following a US threat to challenge the policy

through the World Trade Organisation. But consumer groups have consistently resisted any suggestions that the ban should be eased and some have argued that the measures should be strengthened.

Mr Franz Fischler, EU commissioner for agriculture, stressed yesterday that the conference was not a policymaking forum. "It is not a question of taking political decisions at the conference. We want to introduce an element of objectivity into the debate and to avoid an emotive approach to the issue," he said.

Mr Fischler said the EU's policy was based on scientific

evidence more than 10 years old. "The time has come to look at the intervening period and the scientific progress that has been made," he said. New substances had come on the market since the original rules were drawn up.

One possible outcome of the conference was that the scientists "can provide us with a solid base on which we can defend ourselves". But it was clear a 10-year old policy could not remain as it was.

The ban has been opposed by pharmaceutical companies, among others, on the grounds that the EU's list of prohibited drugs includes some which, before the ban, had passed the

licensing procedures of several European countries and are used in the US, Canada, Australia, New Zealand, Latin America and Africa.

The US allows the use of three "natural" hormones, oestradiol, beta 17, progestrone and testosterone, as well as two "synthetic" hormones, trenbolone and zeranol.

Washington maintains that the EU ban constitutes an unfair trade restriction. It cites the drop in US red meat exports to the EU, from \$22m in 1985 to \$98m in 1994, as evidence that the ban has hurt US livestock producers and exporters.



Fischler: hopes to avoid emotive approach to controversy

Egypt seeks to lead Arab media world

James Whittington details two big film and satellite projects

There is a huge demand in the Arab world. It is also hoped to open the facilities to other television and film makers.

Meanwhile, steps have been taken to prime the domestic market for the arrival of Nilesat.

Film sets of a town square in Alexandria, a Pharaonic temple and an Egyptian village have already been built on the 2m sq m site and used in local productions.

By the time it is finished, the Media Production City will be the largest studio complex in the Arab world with 13 fully equipped indoor studios, 10 outdoor sets, two open-air theatre, an international hotel and a theme park. It will cost about \$300m and five international groups have been invited to submit bids in January for the main installations.

The leading companies of each bidding group are AT&T of the US, Thomson of France, Philips of the Netherlands, Sumitomo of Japan and Sony Broadcast & Professional Europe. Construction will begin in 1996 and is expected to take about three years.

Meanwhile, this week the government's Egyptian Radio and Television Union (ERTU) is due to finalise its \$158m Nilesat contract with France's Matra Marconi and Alcatel Espace to build and launch the country's first satellite. One of the two satellites ordered will be launched by the French-made Ariane rocket and will go into service in 1997. It will carry 12 transponders each capable of transmitting eight television channels along with data and audio signals throughout the region. The Egyptian government plans to take two transponders for its own services, which will include free-to-air and pay TV channels and lease the others.

This will provide some much-needed space for Arab broadcasters who mainly use the only other Arab satellite - the outdated Arabsat. This is jointly owned by a group of Arab governments and is due to be replaced by Arabsat II next year.

These two big media projects form the core of Egypt's ambitious strategy to regain the upper hand in the region's broadcasting market by the end of the century. Nostalgia for a return to the golden years of Egyptian cinema in the 1950s and 1960s, and a need to compete with increasingly effective and mainly Saudi-owned satellite channels - such as the London-based Middle East Broadcasting Centre (MBC), the Cairo-based Arabian Radio and Television (ART) and Rome-based Orbit Communications Company - have been the main incentives behind the plan.

Media Production City will be used primarily to boost the supply of ERTU's productions which will be used on Nilesat. Its focus will be on quality television drama series for which

national purposes," said Mr Mahmoud Kishk, vice-president of the ERTU.

Although both projects are backed by the government, ERTU is hoping to attract most of the financing from the private sector. Both Nilesat and Media Production City will become joint-stock companies with ERTU planning to take the largest single stake of between 30 and 40 per cent of the company.

Mr Kishk said there had already been a significant number of inquiries to participate in Nilesat from Egyptian investors, local banks and other Arab media companies. There is even talk of selling a minority stake to retail and institutional investors on the Cairo Stock Exchange. The company is due to be incorporated by the end of the year.

ERTU will then turn its attention to the more difficult task of finding investors for Media Production City. The five international bidders have already been asked to include financing proposals for the facilities they wish to build and other programme makers have expressed an interest in taking a stake in the company.

India backs China on WTO entry

By Peter Montagnon, Asia Editor, in London

China's desire to join the World Trade Organisation received support yesterday from India, another large developing country often seen as its rival.

Mr Pranab Mukherjee, foreign minister, said in London that India endorsed China's application to join the WTO and even had no objection to extending the status of original member to that organisation.

China was a founding member of the General Agreement on Tariffs and Trade but the nationalist government on Taiwan left Gatt in 1960.

Part of the controversy about China's WTO membership centres around whether it should be treated as a new member, subject to more stringent conditions or simply regarded as resuming its membership.

Explaining India's support for China, Mr Mukherjee said bilateral relations between the two countries had improved considerably. Trade which had been suspended for 30 years had now resumed. India had opened two border posts to commercial transactions and had identified several more which would be opened in future.

The volume of exchanges between the two countries was still quite modest at around \$1bn, but it would grow.

Enron Corporation, the US energy group, said yesterday it had reached agreement with a Maharashtra state committee set up to renegotiate the \$2.5bn Dabhol power project, India's biggest foreign investment.

The Hindu nationalist government of Maharashtra had called off the project saying it was too costly, its power tariff too high and its environmental impact negative.

The state committee will now submit its recommendations to the state's cabinet, which is to decide on whether to permit a resumption of the project by December 10. Enron said it would suspend legal proceedings in London until that date.

For its part, India wanted to be a member of the Asia-Pacific Economic Co-operation forum which aims to liberalise regional trade by 2020, but had to accept that there would be a freeze on new membership until at least 1997.

But it aimed to develop a constructive dialogue with Apec countries in trade matters such as tourism, investment and technology transfer. The dialogue would be similar to that which India undertook with the seven-member Association of South-East Asian Nations, he said.

CUSTOMIZED LEVERAGED FINANCING FOR A \$1.7 BILLION SPIN-OFF

(We Knew How To Make All The Pieces Fit)

Working closely with this client gave us the knowledge to structure financing for the spin-off of 34 of their companies in less than a week.

The deal was designed to enhance shareholder value and create a new corporation with a flexible capital structure. We understood the company well enough to recognize the value of every piece.

Our client had the benefit of a team of specialists in relationship management, corporate finance and global syndication.



Bank of America

©1995 BankAmerica Corporation

NEWS: INTERNATIONAL

Peres attacked for taking defence job

By Julian Ozanne in Jerusalem

Mr Shimon Peres, Israel's acting prime minister, yesterday formed a new government, sparking controversy by taking the defence ministry himself.

Mr Peres, who becomes prime minister today when the Knesset ratifies his government, promoted Mr Ehud Barak, 53, a respected former chief of staff, from the interior to the foreign ministry.

Some Labour party officials said Mr Peres had made a political mistake in his first important decision since taking over from the assassinated Yitzhak Rabin, by not giving the defence portfolio to Mr Barak, who was widely seen as the best qualified man and a figure capable of shrugging off Mr Peres' poor security image.

They also said the rapid promotion of Mr Barak to the foreign ministry, without any obvious diplomatic experience or expertise, was a snub to other more senior ministers. Mr Barak only joined the government four months ago after 35 years in the military.

However, officials close to

Mr Peres said his determination to keep the defence portfolio was intended to consolidate his dominance of peace negotiations with Arab neighbours and head off possible opposition by the hawkish Mr Barak.

Mr Peres' aides said Mr Barak could have stymied implementation of the security provisions of the Israeli-Palestinian peace accords which deal with an Israeli troop redeployment in the West Bank.

Officials said Mr Peres was also concerned about Mr Barak's potential opposition to a peace agreement with Syria which would involve a return of the occupied Golan Heights and a series of military confidence-building measures including demilitarisation.

In his reshuffle, Mr Peres promoted three "young Turks" of the Labour party and abolished the economics ministry, viewed as superfluous. He also brought into government Rabbi Yehuda Amital, a dovish religious leader viewed as being able to heal divisions in the country and improve relations with Israel's religious community.

Mr Peres said the speedy formation of the new government was aimed at promoting unity and ending the uncertainty after the killing of Mr Rabin.

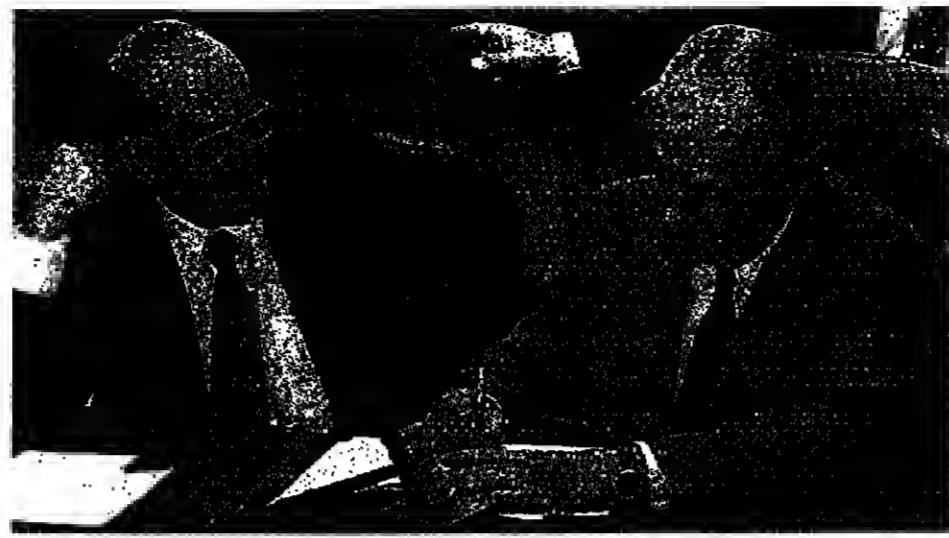
The chairman of the Histadrut trades union federation, returned to the Labour party and the cabinet as interior

minister after an 18-month absence and Mr Yossi Beilin, 47, economics minister, was promoted to minister in the prime minister's office.

Mr Peres also considerably strengthened the police ministry held by Mr Moshe Shahal, a close ally of Mr Rabin, after Mr Shahal had made a veiled resig-

nation threat. The police ministry will now be known as minister of internal security, and will have extra powers.

Earlier Mr Peres signed a coalition pact with the left-wing Meretz party and centre-right Yidit faction giving him the same minority government as that of Mr Rabin.



Acting premier Shimon Peres, right, signs a coalition pact with Meretz leader Yossi Sarid yesterday

US cuts leave poor 'on the ropes'

By Peter Norman in Bonn

The International Development Association, the World Bank's soft loan affiliate for helping the poorest developing nations, is facing its biggest crisis because Congress has refused to meet US funding obligations in full. Mr James Wolfensohn, World Bank president, said yesterday.

Mr Wolfensohn said in Bonn after meeting Mr Carl-Dieter Spranger, the German development aid minister, that without an effective IDA, "you will have 75 countries literally on the ropes".

Funds supplied by the assoc-

iation were the "most important element in projections of growth" for the countries, where 1.2bn people live on less than \$1 a day.

Altogether the IDA helped sustain 2bn to 3bn people in economies with a gross domestic product of less than \$2 per head per day, he said.

Congress intends to cut US contributions to the IDA to \$700m a year from \$1.25bn. Mr Wolfensohn said this was creating problems for aid programmes this year - the third of the current 10th tranche of the IDA - and uncertainty about the outlook for the 11th three-year replenishment of

the IDA which is being negotiated among donor countries.

The US has traditionally been the biggest source of funds for the IDA, supplying about a fifth of its needs. But Mr Spranger pointed out that it was already \$1.5bn in arrears to IDA-10. Even if the US paid \$700m planned by Congress for this year, the IDA would still be \$900m short of funds.

The congressional proposals would leave the IDA short of \$2.75bn over the life of IDA-11.

Mr Wolfensohn said the situation would be worse if other countries exercised their right to curtail their subscriptions in line with the US. New funding

S Africa's gold producers forced to restructure

By Mark Asturst
In Johannesburg

Freeload mines of South Africa, the world's biggest gold producer said yesterday it would axe 3,450 jobs over the next six weeks in the latest stage of an industry-wide restructuring.

The company, controlled by Anglo American Corporation, also said it would reduce output at two of its 28 shafts by 40 per cent. Further cuts were likely in a drive for profitability in all areas of production, the company said.

Hours later, Anglo American Minerals, another mining house, said the Village Main Reef gold mine, in which it has a 38 per cent interest, could not retain a break-even position beyond next month. The mine would close at the end of the year, with the loss of 157 jobs.

South Africa's gold production is at its lowest since 1958. Rising costs, stagnant prices, a deterioration in the quality of ore at older mines and fierce competition from more efficient mines in the US, Canada and Australia have taken their toll on an industry which in 1990 produced 70 per cent of the world's gold.

Its share last year fell to 27 per cent after political instability and days lost during the first democratic elections hindered output. This year has been worse, with total output more than 10 per cent down on

1994 - a loss of about R2.9bn (\$80m) at current prices.

Of the 30 gold mines listed by the Johannesburg Chamber of Mines, 14 are tax exempt because their profit-revenue ratio falls below the government's 6 per cent threshold. Of these, seven are loss-making.

Working profit per kilo has fallen 37 per cent in the first nine months of this year, while working costs have risen 19 per cent. Yet gold is still South Africa's largest single earner of foreign exchange.

Mr Roger Baxter, economist at the Chamber, said the main issue was "vulnerability".

With prices stable at about \$387 an ounce, South Africa was "not competing on price but on cost". It faced extraction costs about 25 per cent more than in the shallower mines of competing countries, due in part to a prohibition on Sunday working, and a recent increase in the number of public holidays to 12.

The government may make some exceptions this year for unprofitable mines. At least one gold mine earmarked for closure has become profitable since adopting full calendar working. The keen sense of crisis in the industry has prompted negotiations with unions to secure flexible working conditions and improved productivity. Mr Baxter predicted round-the-clock operations by late 1996. See Commodities page

Mid-America is alive and well in Saudi Arabia

Robert Corzine visits expatriates a week after anti-US bombing

Tornado fighter aircraft of the Saudi Arabian Air Force this week swept incessantly across the skies above the country's main oil fields along the Gulf. But just over a week after a car bomb killed five Americans in the heart of Riyadh, the Saudi capital, the mood on the ground appeared anything but threatening.

At Dhahran, the sprawling headquarters of Saudi Aramco, the world's largest oil producer, day-to-day life for thousands of expatriates and Saudi staff appeared to be little changed by the blast.

An Aramco official said no special security steps had been taken in the aftermath of the bombing, in spite of speculation among Saudis that the company's facilities and large expatriate workforce would be also allowed to drive.

The western style standards are not wholly liberal, however. In a country where smoking among men seems to be mandatory, Aramco's smoking ban in buildings must be one of the more feared forms of western cultural imperialism.

Aramco employees say members of the Mutawa, the Saudi religious police, have grudgingly come to accept that western and Saudi traditions can co-exist. Some Mutawa members even live in the camp, they say. "But they don't want to create problems," said one Aramco official.

There are some in Saudi Arabia who predict that a wave of anti-Americanism will be unleashed should last week's bombing prove to be always than an isolated incident.

That possibility is a concern to many of the 35,000 or so US citizens living in the country. Although there have been no obvious changes to Aramco's security procedures, ad hoc arrangements have been hurriedly put in place at other US facilities.

Pick-up trucks, for example, are now parked across the entrance to the US Geological Survey office in Jeddah. In the absence of more permanent arrangements they are one way to prevent a would-be car bomber from entering the compound.

"It never really felt like I was in the Middle East here," said Mr George De Meglio, the head of the mission. "I've lived here almost eight years, and I've never locked my house or my car."

The Riyadh bomb, he admits, was a rude awakening to the realities of the region. But judging by the attitudes in Dhahran, it will take many more such incidents before the pleasant idyll enjoyed by Saudi Arabia's expatriates turns into a nightmare on Elm Street.

Kazakhstan sells off steelworks

Kazakhstan said yesterday it had sold the huge Karmet steelworks to British-based Ispat International in the biggest outright sell-off since independence in 1991. Reuters reports from Alma Ata.

The deal ends a saga in which Karmet, the second largest steelworks in the former Soviet Union accounting for 10 per cent of Kazakhstan's gross domestic product, was man-

aged by two foreign groups fired for failing to meet financial targets.

Mr Nigmatzhan Isingarin, first deputy prime minister, said the privatisation marked the start of a new phase in Kazakhstan's plans for fundamental company reform.

"This is part of our economic reform, the main task of which at this stage is to restructure enterprises," he said.

Karmet's entire assets have been transferred to a new joint-stock company called Ispat Karmet, wholly owned by Ispat International, after it won a four-company tender.

Under the agreement, Ispat International, owned by Mr Lakshmi Mittal, an expatriate Indian, must pay for 60 per cent of the acquisition within one year. No price was disclosed. It must also cover

immediate debts worth \$50m, wage arrears of \$1m and other debts incurred over a month of state management.

Ispat Karmet must also increase production in 1996 by 30 per cent, a target which Mr Johannes Sittard, general director, said could be exceeded. Monthly output at Karmet was about 220,000 tonnes, about half the steelworks' capacity.

EniChem Società di Partecipazioni

Invitation to offer to purchase Lamitel SpA and its 100% owned subsidiary MC Electronic GmbH which operate in the business of laminates for printed circuit boards (PCB)

EniChem Società di Partecipazioni Srl, registered with the Milan Court, Companies' Registry no. 278385, entirely owned by EniChem SpA, intends to receive and evaluate offers for the acquisition of Lamitel SpA.

Lamitel SpA and its subsidiary MC Electronic GmbH produce and distribute laminates for the printed circuit board electronic industry (in line with FR4 specifications) in two plants based in Pistoia (Tuscany, Italy) and Erve (Lombardy, Italy). MC Electronic GmbH also produces mezzanine laminates for the PCB industry.

In 1994 Lamitel achieved a consolidated total sales result of approximately US\$ 95 million. The total workforce was 300 employees as of 30.6.95.

For the purposes of this transaction EniChem Società di Partecipazioni Srl has engaged the services of the IBM Consulting Group, to whom interested parties should direct any enquiries. The relevant persons at IBM Consulting Group can be contacted at the following address:

IBM Consulting Group
Circonvallazione Idroscalo
20090 Segrate, Milano - Italy

Tel. +39.2.598.29027
Fax +39.2.598.29027

Michele Marzolla, Managing Director; tel. +39.2.598.22922

This announcement is directed to limited liability companies. Combined offers by more than one party will not be considered.

Interested parties should register their interest in writing with IBM Consulting Group not later than December 1st, 1995, by letter or fax, and apply for an information memorandum specifically prepared for the sale.

EniChem Società di Partecipazioni Srl reserves the right, at its sole discretion, to refrain from providing the information memorandum to any interested party. The information

memorandum will be sent after a confidentiality agreement has been validly signed by a legal representative of the company, duly notarized by a Notary Public, and returned to the IBM Consulting Group no later than December 17, 1995. Together with the confidentiality agreement, interested parties must send a copy of their own financial statements of the last three years, a description of their activities and of the industrial and economic rationale for the investment. Brokers or agents of any kind must disclose the identity of the company they represent.

This represents an invitation to offer but does not represent a public offer ex art. 1336 of the Italian Civil Code and according to art. 1/18 of the law 216/1974 and subsequent modifications. Neither this invitation, nor the receipt of any offers by EniChem Società di Partecipazioni Srl will create, with respect to EniChem Società di Partecipazioni Srl, any obligation or commitment to sell to any bidder and, with respect to any bidder, any right to demand any performance whatsoever by EniChem Società di Partecipazioni Srl (including, without limitation, the payment of any brokerage or advisory fees or expenses).

EniChem Società di Partecipazioni Srl also reserves the right to terminate at any time and without any reason or explanation whatsoever any and all discussions regarding the possible sale of the companies, the assets and the business.

Whilst every reasonable effort has been made to ensure that this announcement accurately reflects the Italian text of the announcement appearing in "Il Sole 24 Ore" and other Italian newspapers, on November 22, 1995, in the event of any discrepancy the Italian text shall prevail.

This advertisement and the sale procedure are subject to Italian law. In case of controversy related to the above, the Court of Milan (Italy) shall have sole jurisdiction.

The role of North West Water Group PLC as owner of NWT

NWT should have the active cooperation of its owner, North West Water Group PLC, in complying with the conditions of its appointment and in the proper discharge of its functions as a water and sewerage undertaker. Further modifications will:

- Prohibit payment to the facilities management company (FMCo) in respect of any charging year, of any amount on account of services received from FMCo which exceeds:
 - If, in the opinion of the Director, market testing carried out by NWT in accordance with arrangements previously approved by the Director and which have no prejudicial effect on the proper carrying out of the functions of NWT; or
 - If, in the opinion of the Director, market testing is not appropriate, then such proportion of the costs (including a reasonable return) as the Director considers appropriate and which have no prejudicial effect on the proper carrying out of the functions of NWT; or
 - require NWT to obtain from FMCo information required by the Director about FMCo's costs.
- Ring-fencing of the assets of NWT**
- At the same time, the Director wishes to ensure that NWT's licensed business is ring-fenced from other activities of North West Water Group PLC. NWT must not, whether through its involvement in those other group activities or by its dividend policy, put at risk its ability either to carry out its functions as a water and sewerage undertaker or to finance them. Further modifications will therefore:
- Prohibit the transfer of any asset from NWT to FMCo except with the Director's consent and in compliance with his requirements concerning the valuation of the asset and the treatment of the consideration in NWT's accounts;
 - Prohibit NWT from other:
 - Giving any guarantee of any liability of any company within North West Water Group PLC or
 - Making any such company any loan without the Director's consent and
 - Require that NWT's dividend policy will not, in the opinion of the Director, impair its ability to finance the proper carrying out of its functions.
- The Directors of NWT are already required to certify annually to the Director that the company has adequate financial and management resources. Further modifications will require:
- To inform the Director as soon as its Board becomes aware of any circumstance which causes the Board to believe that its most recent annual certificate of the adequacy of its financial and management resources could not be repeated in the light of those circumstances;
 - That every annual certificate referred to in (i) shall be accompanied by a report prepared by NWT's Auditors and addressed to the Director stating whether they are aware of any inconsistencies between, on the one hand, that certificate and the statements submitted with it and, on the other hand, any information which they obtained during their work as NWT's Auditors.

The process of public consultation

Any representation about, or objection to, these proposals must be in writing and sent to the Director General of Water Services, Centre City Tower, 7 Hill Street, Birmingham B5 4UA (Fax 0121 625 1475) so as to be received by him not later than 17.00 hours on Tuesday 2 January 1996. Please quote reference LEG.

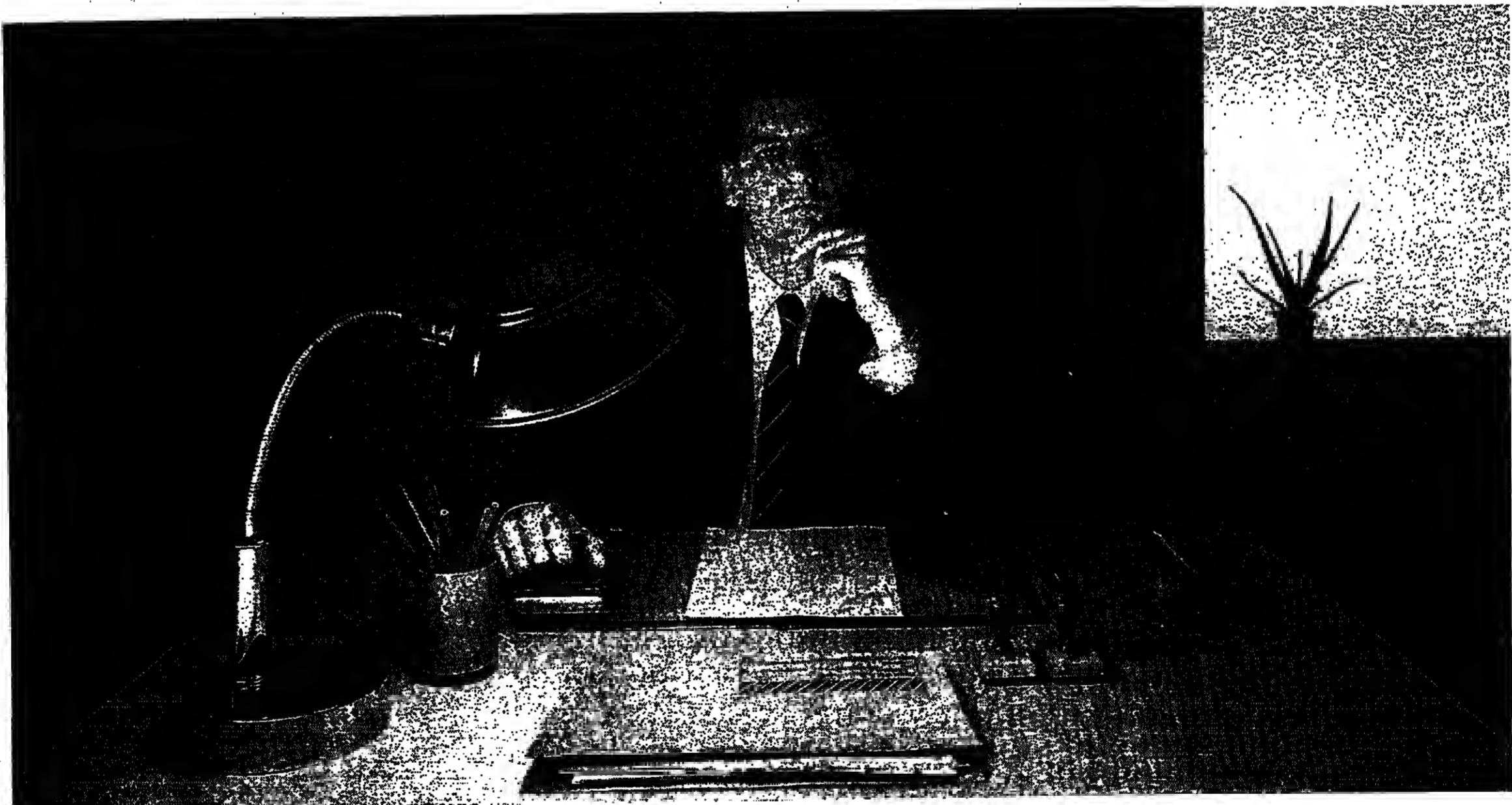
EniChem is a Company of

JOYCE LIAISON

If you want to smoke who should you ask?



Someone in the same room?



Or someone who isn't?

With courtesy and consideration, smokers and non-smokers can and do work it out for themselves.

Philip Morris Europe S.A.

17,000 employees in Europe serving Europe's 97 million smokers.

For information on how smokers and non-smokers can accommodate each other, please write to Philip Morris Corporate Affairs Europe, Rue Joseph II, 166-1040 Brussels, Belgium.

NEWS: UK

French group to invest \$220m at N Ireland site

By John Murray Brown
in Belfast

Montupet, the privately owned French car components company, is to create 1,350 new jobs over the next six years in a £142m (\$221.5m) expansion of its Belfast plant, the largest investment for Northern Ireland since the paramilitary ceasefires last year.

Sir Patrick Mayhew, chief minister for Northern Ireland in the British government, said the deal was the "biggest and most significant" investment since the Irish Republican Army and pro-British terrorists ended 25 years of violence. It was "a clear indication that the ceasefires have removed the single major obstacle to substantial new levels of inward investment," he said. The government-run Industrial Development Board is supporting the project with a £57m grant.

The IDB is understood to be preparing to announce a total of 2,000 new jobs in the province in foreign and local companies in the next week ahead of the visit of US President Bill Clinton on November 30.

The expansion of Montupet's Dumbury plant - Europe's largest independent aluminium foundry - will be a major boost to the largely nationalist West Belfast area hit by a 30 per cent unemployment rate, half of whom have been out of work for more than 3 years.

Montupet, which outside France has plants in Canada and Spain, went into profit at its Ulster operation for the first time last year. In spite of sluggish world car sales, the company says the uses of aluminium are increasing.

Mr Stephen Magan, the Montupet chairman, said

The prospect of a meeting between the British and Irish prime ministers ahead of US President Bill Clinton's visit to Britain and Ireland receded last night as differences over the peace process remained unresolved, John Kampfner writes from Westminster.

Officials said that in spite of a 40-minute telephone conversation between Britain's Mr John Major and Ireland's Mr John Bruton, "roadblocks remain". The conversation, their first for several weeks, was described as wide-ranging and friendly.

The leaders have asked

advisers to try to iron out the difficulties and they plan to talk again within 48 hours.

Northern Ireland "is a major part of a series of strategic product development partnerships we are forming with major car makers to ensure the continued profitable growth of our business."

The factory manufactures

aluminium cylinder heads for Ford, and wheels for Peugeot and Renault. Under the expansion plan the company will make aluminium engine blocks for the Volkswagen Andi range.

Montupet set up in 1989 on the site used by Mr John de Lorean, the US entrepreneur whose luxury car project closed in October 1983 with a loss of £50m of taxpayers' money. The French company currently employs 450 people - somewhat below its original target of 900 thanks to the recent recession.

However by 2001, the company expects to have created around 2,300 jobs, providing car parts to European and US carmakers.

The economy Sharp decline in exports to North America reverses earlier trend

Trade gap with non-EU countries widens

By Graham Bowley,
Economics Staff

Britain's trade deficit with countries outside the European Union deteriorated sharply last month to its widest level since records began more than seven years ago, official figures showed yesterday.

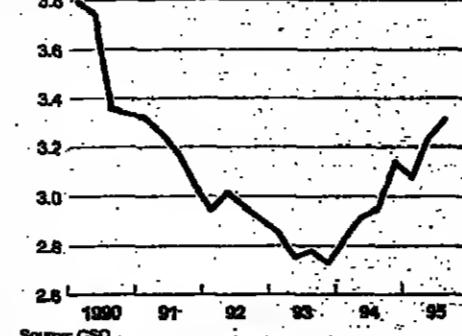
The Central Statistical Office blamed record levels of imports and a sharp fall in exports as activity in some of the UK's main trading partners remained weak. The surge in exports to North America, which caused a narrowing of the deficit in September, was reversed last month. Exports to North America fell by 12 per cent in October.

Part of the deterioration in the trade gap was explained by a worsening of the deficit in oil. But the deficit excluding oil and erratic items - which was a seasonally adjusted £35bn last month - was also at its widest level since records began. The CSO said the deficit including oil and erratic items was £12bn last month, compared with £0.7bn in September.

The value of exports was £2.3bn last month, a fall of 7 per cent from September. This was due to a fall in exports of oil, precious stones, cars and

capital expenditure

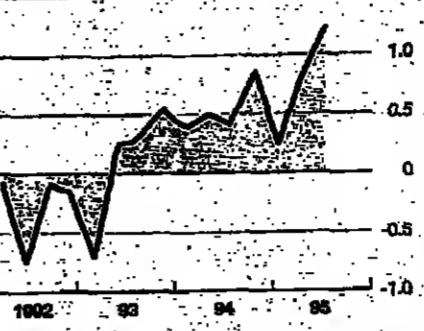
1990 prices seasonally adjusted, £bn



Source: CSO

Production and distribution
Change in stocks, £bn

1.5
1.0
0.5
0
-0.5
-1.0



Manufacturing investment in the third quarter of the year was the highest for more than four years, official figures showed yesterday. But the rise in manufacturers' unsold stocks in the third quarter was the largest for almost 18 years. Unexpectedly heavy stockpiling of computers in the run-up to Christmas and a rise in

capital goods, the CSO said. Imports on the other hand were a record £6.5bn, 1½ per cent more than the previous month.

The Treasury said, however, that the upward trend in exports was continuing in the three months to October exports rose 4% per cent, while imports rose 7% per cent.

Officials said that the growth in imports was due largely to semi-manufactured and capital goods rather than consumer goods, which suggested that companies were importing goods to increase their investment.

Mr Alex Garrard, an economist at UBS, said: "Strong growth in capital spending in

the manufacturing sector has fuelled import volumes."

There was also a large jump in imports of food, drink and tobacco - the deficit widened to £13bn last month from £7bn in September.

The deficit of semi-manufactured goods widened to £9.7bn last month from £8.1bn in September. The deficit of semi-

finished goods held by the chemicals industry were mainly responsible for the rise. Economists said the figures painted a mixed picture for future growth. Manufacturing investment was 2 per cent higher in the third quarter than in the second quarter of the year and 12 per cent up on a year earlier.

A survey of 1,100 adults by credit company Barclaycard found the average people were planning to spend at Christmas was £233. This was slightly lower than last year's £252 - the first annual drop recorded since 1981.

But Barclaycard said its experience over the last year suggested consumers are spending more than they plan.

Workers at Ford divided on pay offer

By Robert Taylor,
Employment Editor

Manual workers at Ford, the British subsidiary of the US carmaker, appear to be divided over whether to accept or reject the company's final 9.35 per cent minimum two-year wage offer.

Shop stewards from Ford's 13 British plants who will meet in London today may decide to call for a consultative ballot of the company's 22,000 workforce. The package on offer will provide a 4.75 per cent basic rise from this month and 4.5 per cent or the inflation rate plus 0.5 per cent next November.

But privately union officials are increasingly concerned at the apparent lack of enthusiasm for opposing the deal coming from the company's plants at Halewood in north-west England and at Bridgend and Swansea in South Wales who employ nearly a third of the UK workforce. A number of smaller plants are also believed to favour accepting the company's offer.

Some senior union officials believe that if today's report-back reveals substantial support for acceptance of the offer the unions should at once sign a new two-year deal.

Unlike at Vauxhall, where an overtime ban is due to begin from next Wednesday, no such move will be made at Ford.

Union negotiators at both car companies want a cut in the working week of two hours, but neither has been prepared to concede any move on that part of their demands. "Ford and Vauxhall are working together and taking the same position by standing firm against any cut in the working week", said a union official last night.

Earl's restaurant bill aims for tip-free tab

By Scheherazade Daneshku
Leisure Industries
Correspondent

A restaurant-owning member of the House of Lords is proposing to wipe service charges off the menu.

The Earl of Bradford yesterday introduced a private member's bill aimed at ending tipping, cover charges and service charges in restaurants.

Lord Bradford, who owns Porters, a restaurant in London's Covent Garden, called

tipping "outmoded" and said it was "ridiculous to bribe someone for giving you food."

It operated as "legalised begging" in some restaurants, he said, and called for eating establishments to provide service in the same way as other retail businesses. "You would not go into a shop and tip the staff - why should a restaurant be any different?"

Many restaurants stipulate a service charge optional, the restaurateur is not liable for value added tax and national insurance contributions on the service charge part of the bill.

Lord Bradford's bill would require restaurants to include service and tax in the price of each item on the menu and for menus to state: "Our prices are fully inclusive and our staff do not expect a tip or gratuity." It would also eliminate cover charges and require credit card slips to be filled completely.

Mr John Barnes, executive chairman of Harry Ramsden's, the Leed-based chain which serves fish and chips, bread and butter and tea for £5.25 (£8.20) - excluding service - opposed the Earl's proposals. He believed an optional service charge encouraged good service and said restaurants might take the money as increased margin and not give the staff anything.

The British Hospitality Association opposed legislation and said the decision should be left to the restaurant. "Providing

the proprietor makes it clear that the service charge is levied or is included in the price, we would not like to see legislation outlawing it."

However, the British Tourist Authority and the Consumers' Association welcomed the bill. "Confusion about whether you can refuse to pay a service charge is rife," said the Association. "The answer is for menus to be written on the what you see is what you pay principle, with all-inclusive prices."

TO START OR EXPAND A
collection you could scan
galleries and dealers around the
globe, befriend distinguished
historians and curators, study the
25-year market fluctuation in
Impressionist painting, gauge the
effects on the family trust, and
determine the exact comings and
goings of *La Fillette au Chapeau
de Paille* since 1908.

OR YOU COULD JUST TALK TO YOUR PRIVATE BANKER.

Only your Citibank Private Banker, who's committed to understanding your needs and aspirations, can draw on an incomparable combination of resources - the expertise and unmatched presence of the world's most global bank. Through your relationship with your Private Banker, you have access to The Citibank Private Bank Art Advisory Service, which is uniquely positioned to help you navigate the world of art. Experts are on hand to evaluate your collection, advise you on acquisitions and sales, represent you in auctions and negotiations, expedite shipping and insurance, and even provide liquidity through the collateralization of your art holdings, a solution Citibank pioneered. To further explore the rewards of a relationship with The Citibank Private Bank, please call: in London, Juliet Roadnight, 44-171-409-5978; in Frankfurt, Ruediger von Schroeder, 49-69-1366-1552; in Geneva, Claudine Monnet, 41-22-317-5424; in Luxembourg, Ronald Schlesser, 352-45-1414-520.

THE CITIBANK PRIVATE BANK

CITIBANK

JULY 1995

BUSINESS AND THE ENVIRONMENT

As a clever lawyer with a conscience, Martyn Day can cause corporate anxiety, says Peter Knight

Green crusader

Lawyer Martyn Day has brought fear to British boardrooms by pioneering American-style aggressive litigation on behalf of people who have suffered from the effects of pollution.

At the age of 38, he has established himself as the legal scourge of polluters and is in a position where he could begin to pursue companies based in other European Union states.

"The opportunity in law exists in all the member states," says James Cameron, a UK barrister and director of the Foundation for International Environmental Law and Development. "There will be more opportunities where the EU confirms its policy on civil liability for environmental harms. If Day got to grips with EU law he would have a great opportunity to export his services."

This is how Day works. First, he tracks scientific and legal develop-

cases on state-provided legal aid. He has a mass of work in the pipeline, including high-profile cases against water companies, for the harm caused allegedly from sewage discharges. Rentokil for alleged damage from wood treatment and the electricity industry for the alleged effects of electromagnetic radiation.

Even if he wins all his cases he will not be rich because, unlike in the US, he is not allowed a share in the compensation payments. His firm earns only the fee prescribed by the legal aid system.

Day may have been profiled in the legal press and portrayed in a drama-documentary by a leading actor, but there is no material evidence of his success. He wears supermarket suits and his office is at the less fashionable end of one of London's least attractive roads, behind a door covered in diesel dust and up creaky stairs with black tape covering bits of worn carpet.

Day differs from most other environmental lawyers in the way that he identifies closely with his clients and the environmental cause. "I'm not the kind of person who can leave his heart at home. I want to do work that I can be proud of," he says. He and his business partner, Sarah Leigh, have built up the leading firm of environmental and medical negligence lawyers in the UK.

They take on difficult cases in the hope of getting justice for their clients, changes to industrial practice and improvements in the law. They earn about a third of the amounts taken home by their fellow lawyers in the big commercial firms.

"Martyn is first and foremost a politician. To him the law is politics by another means," says Paul Bowden, a litigation partner and head of the environment group at Freshfields, one of the UK's top commercial law firms and Day's opponent in two major nuclear cases.

Freshfields advised British Nuclear Fuels when it was sued by Day on behalf of leukaemia victims allegedly affected by radiation on their fathers' sperm. The court case



Martyn Day: 'I'm not the sort of person who can leave his heart at home'

took eight months and cost the taxpayer around £10m.

Day lost, but is unrepentant: "We were not wrong, another judge, another time, and we could have won it. The key thing for me is that these cases put industry on its toes. It gives more weight to the individual and that's important for society."

Day courts publicity to promote his cases. "Publicity and the media is the sea that keeps Martyn's ship afloat," says Bowden.

Day is particularly adept at keeping buoyant and very good at using the media to further his aims. For example, he upset the legal establishment when he advertised for clients in newspapers near the nuclear plant of Sellafield.

He did the same in Liverpool, where he was searching for people who had contracted smoking-related diseases. He attracted hundreds of potential clients and the resulting publicity brought in more.

"I think he dreams up these cases in the bath and then goes out and finds a plaintiff," says a solicitor who accuses him of ambulance chasing.

Day's opportunism is kept firmly in check by the legal aid system, however. To get state backing for the case he has to make a reasonable argument to the legal aid board, which he has done repeatedly and with great success.

Day's work can be seen as campaigning, but he has sharper focus than campaign groups. Having a few protesters draped a banner from your chimney stack or block your outfall pipe is irritating, but when some lawyer with a conscience is clever enough to use the system to burrow into the heart of your company and drag you through the courts, something has to be done.

The easiest option – especially for pragmatic business people – is simply to change, which is what companies do if they cannot easily fight off their critics. "Clearly there is a worry among the polluters, their insurers and their banks – not just about the size of claims if we succeed but also about the impact on their industry created by the cases. The real strength of our work is the way it highlights the problems of the polluting industry, rather than the benefits," he says.

The long and winding road to a porous peace

Motorways are being built with smoother asphalt in order to reduce traffic noise, writes Charles Batchelor

Fifty years after it was invented and more than a decade after it went into widespread use on the Continent, porous asphalt, a far quieter material than either conventional asphalt or concrete, is to be used on large-scale road schemes.

The Highways Agency, which carries out the government's road-building programme, has specified porous asphalt for the 8½-mile A34 Newbury bypass and for the resurfacing of a similar length at the London end of the M40. It has already been used on the M25.

The expansion of the motorway network and the growth of road transport has meant that few parts of the country are out of reach of the hum of traffic noise. One answer is to put up roadside screens to deflect the sound but while this protects houses close to the road it is less effective for people living further away and can be unsightly.

Increasing pressure from residents, from environmentalists and from local authorities for quieter roads has led road engineers and the suppliers of asphalt and concrete to look closely at how they design road surfaces.

Reducing noise at the point of contact between the tyre and the road has benefits not only for local residents but also makes driving less stressful and hence safer for road users.

Trials are under way in the UK into two methods of reducing noise: porous asphalt and "whisper concrete". Both have been employed successfully in continental Europe.

Porous asphalt is composed of relatively large pieces of crushed stone bound by bitumen. This mixture creates a material of which about 20 per cent consists of air voids. Instead of rainwater lying on the road surface it trickles into the air gaps and down to the impervious base course below. It then follows the camber of the road to drain away to the side.

The effect is not only to reduce traffic noise and spray in wet conditions. The crushed stone is laid in such a way as to achieve an even running surface which cuts

down on tyre vibration in dry weather too.

This can lower the level of noise produced by traffic by up to four decibels in dry conditions – the equivalent of doubling the distance of the listener from the source of the noise – and by eight decibels in wet.

Smother road surfaces have the disadvantage of lowering skid resistance but, according to the Refined Bitumen Association, porous asphalt maintains a high degree of resistance, nevertheless. Additional benefits are the reduction of the glare created by water on the road in wet conditions and a 2 per cent cut in fuel consumption.

Porous asphalt was developed in the UK in the 1960s for use on

Reducing noise at the point of contact between the tyre and the road has benefits not only for local residents but also makes driving less stressful and hence safer for road users

airfields but has been adopted much more widely elsewhere. In Austria, where many trunk roads pass through populated valleys, public pressure has led to widespread use. In the Netherlands it is specified for use on all trunk roads.

Austria has the equivalent of 320 miles of four-lane motorway laid with porous asphalt. France has 850 miles, the Netherlands 640 miles and Italy 340 miles. Britain, by contrast, uses it on nine experimental sections of road amounting to the equivalent of just 25 miles of a two-lane motorway.

One reason why porous asphalt has not been more widely used is that it is more expensive than conventional hot-rolled asphalt. It can

cost between 40 per cent and 100 per cent more to lay. However, the bitumen association points out that the cost of the road surface is only 2.1 per cent of total road construction costs.

Porous asphalt is also less hard-wearing than conventional asphalt. On one stretch of the M1 the Highways Agency calculated it would require renewal after five to seven years, although the bitumen association believes road lives of 12 years or more "are not an unrealistic expectation". Conventional asphalt would typically require renewal after 12 to 15 years.

On the A1 Paris-Lille autoroute, which carries a lot of heavy traffic to the Channel ports, porous asphalt laid 10 years ago is still in good condition, the association says.

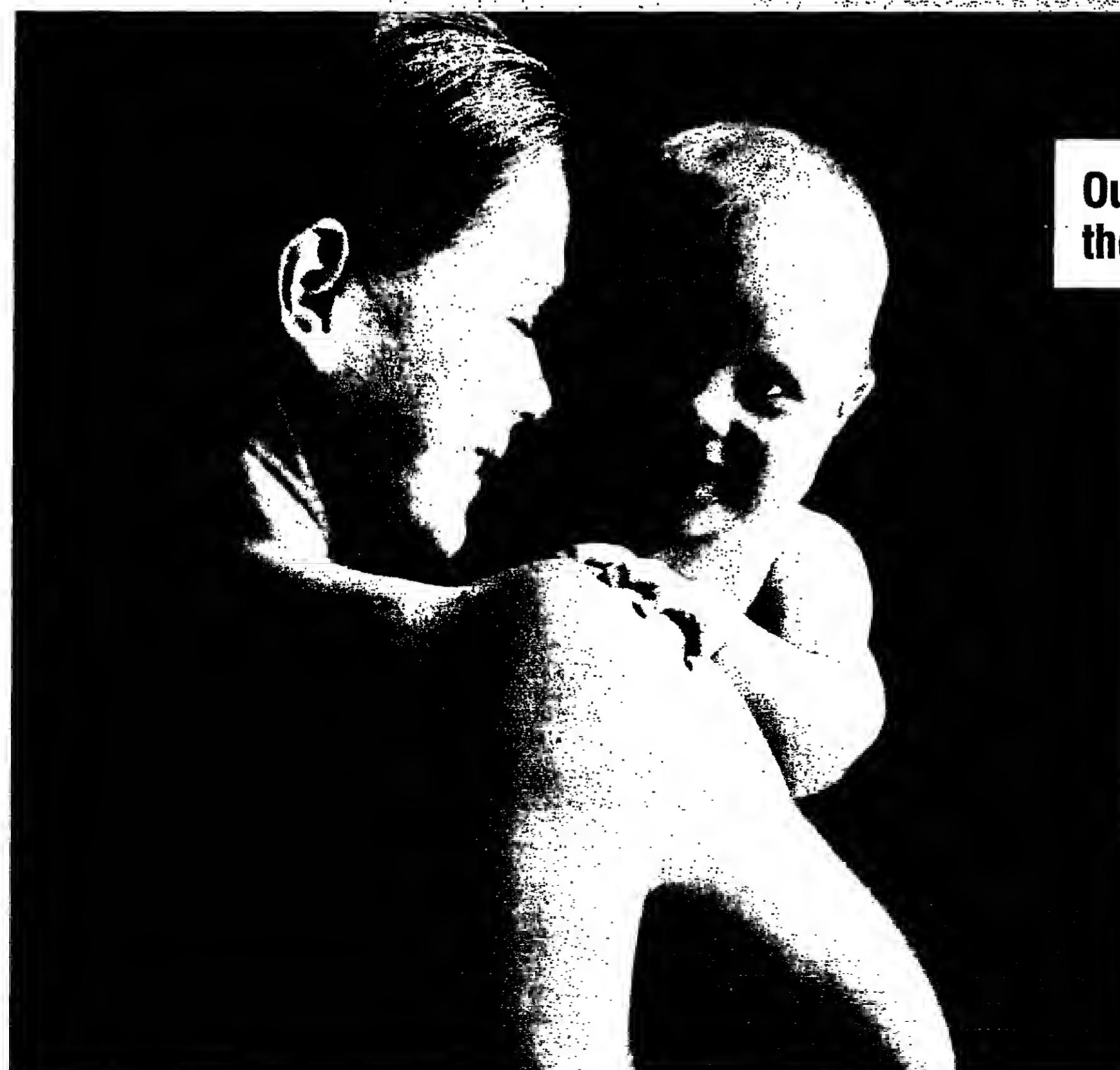
Asphalt is the main material used in road construction in the UK, accounting for 95 per cent of the total network, but the suppliers of the concrete used for the remaining 5 per cent are also working on quieter materials.

Traditional concrete roads are finished with transverse brush lines to direct water to the side of the carriageway and improve skid resistance. These lines and the joints between the concrete blocks both cause tyre noise.

Whisper concrete, which is on trial at two sites in the UK, incorporates a random pattern of aggregates in its surface to produce a smoother and quieter ride. The British Cement Association says this surface is quieter than conventional asphalt although not as quiet as porous. It is about 10 per cent more expensive than conventional concrete.

Austria once again appears to have led the way with whisper concrete, building more than 100 miles of motorways with the material. It is on trial in the UK on a one-mile stretch of the M18 and 2½ miles of the A50 near Derby.

A cosmetic advantage of whisper concrete is that it can be supplied in different colours – blues, greys and greens – depending on the colour of the aggregate used, toning in with the landscape more than traditional white concrete.



Our research helps ensure that skin retains its natural protective properties in all ages

Our research is sensitive to the needs of your skin

Our skin fulfills vital functions. It is a natural protective shield for the body, regulates its temperature and produces important vitamins and hormones. These functions can be impaired by outside influences such as the sun's rays, bacteria or fungi and through the ageing process. That is why our researchers are seeking new products which will help your skin stay healthy.

Sun-tan products with screening factors from 2 to 20 protect against sunburn and its after-effects. Our cosmetic products help sensitive skin and provide oil and moisture as we get older and our skin no longer produces sufficient oil.

Bayer scientists, in decades of research, have also developed many special medical preparations to treat acute skin disorders. After all, we only feel well inside a healthy skin.

We would be happy to provide more information upon request. Please write to Bayer AG, Public Relations Department (KL), 51368 Leverkusen, Germany.



Expertise with Responsibility

ARTS
GUIDE

AMSTERDAM

AIWERDAM

AMSTERDAM

AMSTERDAM

AMSTERDAM

AMSTERDAM

It seeks
to Arab
a world

Just like us

It is beginning to be possible to discern what television will be like when it emerges as a fully formed mass medium. It is, of course, still a babe in arms when compared with such ancient media of expression as paint or even print. The printed word is 500 years old while television is barely 50. Television is still trying experiments and falling flat on its face - Saturday's two-hour *Police Action Live* was a wonderful example to which we shall return in a moment - but that is surely as it should be with such a young thing.

Of course television is a multifarious medium which has spent much of its early history borrowing from elsewhere: theatre, cinema, news-papers, magazines, variety halls, party games. For television journalism there have been two main models, the documentary film (giving us, for instance, the half-hour *World In Action* report) and print journalism (giving us various near equivalents: the Robin Day interview, the studio discussion, and so on). But now television is finding that its own true forms - or those that bring the biggest ratings - are not modifications from older media. What matters more and more for television journalism is to

be live or (better still and) personality driven. Promotion before transmission, the hype factor, is also increasingly important.

Monday's notorious *Panorama* must have received more hype, in this instance all unpaid for, than any previous programme in the history of British television. With our present system in which the four terrestrial channels still win 91 per cent of the audience, this is useful for the network concerned (BBC) but not essential. In the rapidly approaching world of digital television, however, where the audience will be split among scores or hundreds of networks, such prefatory activity will become vital. Standing out from the TV crowd is going to be vastly more difficult in 10 or 20 years time.

As for the content, the Princess Diana *Panorama* was near ideal: one of the most famous (and, according to many, attractive) faces in the world, doing a full length solo interview for the first time,

and speaking about her husband's mistress, her own adultery, and the snuff between two royal camps. Though she had had, by all accounts, no special PR grooming for this event, her performance was remarkable: a combination of girlishness and dignity, frankness and formality, which could scarcely have been bettered, at least in terms of her own image.

No spin doctor would have dared invent those wry little twists of the mouth with which she prefaced admissions of weakness or guilt. The long term effects are imponderable, but history will surely say that she did herself far more good with this programme than her husband did with his much longer and infinitely more boring effort.

There can never be very many programmes like that, of course. On the other hand we must expect the supply of personality travelogues to go on and on increasing. Though it originated in older, non-television forms, this has now

developed into a pure television phenomenon. The presenters are comedians or game show regulars such as Michael Palin, Sandi Toksvig and Clive Anderson, and once we are out in a Brixton trolley or an Indian steam train with them, it is difficult to say whether it is their funny lines or the scenery which is more important.

Once upon a time BBC's *In Search Of Happiness* would have been presented by Alan Whicker, former agency man, foreign correspondent, and radio reporter. Now it is presented by Angus Deayton, questionmaster of the studio quiz *Have I Got News For You*, and known, we are told, as the thinking woman's crumpled. Ostensibly the subject of the final episode was the fairly serious business of finding happiness via god or, failing that, via a virtually religious dedication to a cause such as socialism or the wellbeing of hedgehogs (I am not making this up). But the level of approach became clear at the start

when we were given Deayton's joke about looking for a monk with the address "A Cave, Somewhere near Kandi" not once, not twice, but three times.

In a world of increasingly rapid communication, television's ability to go live and deliver events into the viewer's home as they happen seems like the ultimate journalistic boon. But Saturday's *Police Action Live* showed just how comprehensively you can come unstuck. True, ITV does need something to brighten up its Saturday schedule, and the idea of having ITN cameras in police cars in London, Manchester, Newcastle and Hampshire followed overheard by police helicopters carrying relay links and more cameras, for an hour on either side of chacking-out time, must have seemed risky yet a pretty good bet. After all the live relay is now a well practised technique in news and sport.

The result was such a disaster, however, that in the end you had to stop laughing and start feeling sorry for the poor presenter, Dermot Murnaghan. The technology rarely held up for more than two minutes at a time, the fault lying mainly with the helicopter links, presumably, given the similarity between the garbling on Saturday night and what you see so often - though briefly - during helicopter coverage of the Tour de France. Yet the major let-down was not the hardware glitches but the desperate lack of events.

Over and over again Murnaghan would break into the proceedings to announce urgently that we were going over live to this place or that when something seemed to be happening. It never was. The most exciting moment was when we left the Griffin Tavern in London's West End, whether we had rushed with a wpc to cover a disturbance, involving one tipsy customer, which was over-manned before she

arrived, to go to Charing Cross station. There an excited ITN reporter told us that squad cars had just roared off to a nearby pub where 50 football supporters were rioting. Unfortunately it turned out to be the same little chap in the Griffin getting his nose punched.

So much for the image, painted so luridly by television news with every successive set of crime statistics, of a Britain seething with murder and mayhem, all way beyond the control of a thinly stretched police force. The television news people may have believed their own picture but what they showed us on Saturday night across the length and breadth of Britain was the police racing around mob-handed, strops screaming, to apprehend grinning lager drinkers whose idea of a really good night out is to sneak up behind patrolling bobbies and make V-signs at a television camera.

And yet, despite this fiasco, it is safe to assume that live coverage of emergency services will fill more and more of the time supposedly devoted to journalism on television, as will personality presenters. And heavy hyping will surely become more commonplace and more competitive.

ARTS

Television/Christopher Dunkley

Why it's all hype on the night

Theatre

French Without Tears

Terence Rattigan's "sophisticated comedy" is safe regional house fare, and constitutes a pre-Christmas breather in Giles Croft's well-balanced first season as artistic director at Watford. Thankfully, Tim Luscombe's production makes a little more of it than the sterile throwback it could so easily have become.

James Merifield's design locates the action in a crumbling, drained swimming pool with palm trees thrashing through its sides. It constitutes a muted comment on the decadence of an upper class 1930s *milieu* in which young men, usually of little brain, take themselves off to cram for the language paper of the diplomatic service exams in a comfortable French villa.

However, Luscombe's production makes no corresponding directorial comment upon events: throughout the first half of the evening we are presented with a simple romantic comedy set among the gilded youth of a bygone age, as the duplicitous siren Diana two-times nice-but-dim Kit and the newcomer to M. Maingot's little *école*, braided naval twerp Lt-Cmdr Rogers.

It is diverting enough, but seems rather pointless. Sara Crowe relishes the opportunity to play a vamp rather than a *ingénue*, though even with her voice dropped half an octave it retains echoes of the Philadelphia bleat which continues to haunt her. The mannered cynicism of Alan Howard (Louis Hillyer) as he watches the merry dance fails to add another dimension to the proceedings.

However, after the interval the mood crystallises brilliantly. As Kit and Rogers discover that they've been grilled and band together with Alan, it becomes clear that at the heart of the play lies a study in male friendship. It would be glib to ascribe this to the homosexuality of Rattigan, although it palpably informs his perspective.

The trio's drunken bonding carries only the faintest such overtones (the inebriation, although heavily written, is seldom overplayed, and indeed supplied a minor gift on the press night to Philip Rham as Rogers, who found himself having to perch upon a folding chair that had just broken).

As Alan finds himself on the receiving end of Diana's amorous attentions, he appeals to the loyalty



From romance-driven plot to masculine camaraderie: Sara Crowe and Louis Hillyer

Alastair Muir

of his new found comrades in arms for camaraderie. The whiff of misogyny in the air is at least partially counteracted by the presence of the good and true Jacqueline, but the focus has now shifted decisively from the Diana-driven romance plot to the masculine

camaraderie of the three fellows.

None would claim that *French Without Tears* makes greatly trenchant statements, but Luscombe succeeds in identifying and bringing out that additional undercurrent, just enough to redeem this from being an anti-

quated light comedy production for its own sake.

Ian Shuttleworth

At the Palace Theatre, Watford, until December 2 (01923 225671).

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT

Concertgebouw

Tel: 31-20-5730573

● Borodin Quartet perform works by Borodin, Webern and Janáček; 8.15pm; Nov 25

ANTWERP

EXHIBITION

MUHKA - Museum van Hedendaagse Kunst

Tel: 32-3-2385960

● John Körkeling: exhibition of work by this Dutch architect/artist; from Nov 23 to Jan 14

BERLIN

CONCERT

Konzerthaus Tel: 49-30-203092100/01

● Berliner Sinfonietta: with conductor Eliash Inbal perform Stravinsky's "Suite No.2", Varèse's "Amériques" and Dvorák's "Symphony No.9 (from the New World)"; 8pm; Nov 23, 24, 25

BOLOGNA

EXHIBITION

Galleria d'Arte Moderna

Tel: 39-51-502859

● Cahiers du Triangle: is the title of a series of exhibitions showing works by upcoming artists from France, Italy and Greece. This edition includes works by Bernadini, Cascio, Charpin, Menotti, Novali and Orgeret; from Nov 25 to Jan 7

CHICAGO

OPERA & OPERETTA

Deutsche Oper Berlin Tel: 49-30-3438401

● Un Ballo In Maschera: by Verdi. Conducted by Rafael Frühbeck de Burgos and performed by the Deutsche Oper Berlin. Soloists include Boiko Zvezarov, Vladimir Chernov and Julia Verady; 8pm; Nov 24

COLOGNE

CONCERT

Kölner Philharmonie

Tel: 49-221-2040820

● Kölner Rundfunk-Sinfonie-Orchester: with conductor David Tabea Zimmermann perform works by

HELSINKI

CONCERT

Finnland-talo - Finlandia Hall

Tel: 358-0-40241

● Helsinki Philharmonia: with conductor Jon Marin and bass Yevgeny Nesterenko perform works by Ciurioni, Morsugorsk and Stravinsky; 7pm; Nov 23

LEIPZIG

DANCE

Oper Leipzig Tel: 49-341-1261261

● Die Schöpfung: by Haydn, in a choreography by Scholz. Performed by the Leipziger Ballett and the Gewandhausorchester; 7.30pm; Nov 24

LONDON

CONCERT

Barbican Hall Tel: 44-171-6388891

● An Evening of Opera with Lesley Garrett: the star of BBC2's "Viva La Diva" sings highlights from her albums in a concert of favourite arias and popular songs. Featuring the BBC Concert Orchestra with conductor Peter Robinson and special guests Sara Fulgoni and David Barrett; 8pm; Nov 25

COLOGNE

CONCERT

Kölner Philharmonie

Tel: 49-221-2040820

● Kölner Rundfunk-Sinfonie-Orchester: with conductor David Tabea Zimmermann perform works by

Royal Festival Hall

Tel: 44-171-9804242

● The Royal Concert: in the presence of HRH The Duke of Kent. Works by Walton, Maw, Elgar, Purcell and Britten performed by the BBC Symphony Orchestra with conductor Andrew Davis, the Choir of King's College Chapel, Cambridge with director Stephen Cleobury, and the musicians of the Royal Military School of Music with conductor Lt Col C.G. Ross; 7.30pm; Nov 23

ST JOHN'S, SMITH SQUARE

Tel: 44-171-2221061

● Young Musicians Symphony Orchestra: with conductor James Blair and narrator Lord Gowrie perform "Aldeburgh Variations" by Tippett/Berkeley/Britten/Searle/Walton, a new work by Coe

Britten's "Young Person's Guide to the Orchestra" and Elgar's "Enigma Variations"; 7.30pm; Nov 23

ST MARTIN-IN-THE-FIELDS

Tel: 44-171-8398382

● English Arts Chorale and Orchestra with conductor Leslie Cliffe perform Mozart's "Requiem"; 7.30pm; Nov 23

WIGMORE HALL

Tel: 44-171-9352150

● Takács Quartet perform the Bartók String Quartets Nos.1, 3 and 5; 7.30pm; Nov 23

DANCE

Royal Opera House - Covent Garden Tel: 44-171-2401200

● The Royal Ballet: perform the choreographies "Apollo" and "Duo Concertant" by Balanchine to music by Stravinsky, "Fearful Symmetries" by Page to music by Adams, and "Sideshow" by MacMillan to music by Stravinsky; 7.30pm; Nov 23, 25, 30

THEATRE

Tel: 44-171-6330680

● Wild Oats: by O'Keefe. Directed by Jeremy Sams and performed by the Royal National Theatre. Starring Anton Lesser, Alan Cox, Sarah Woodward, James Bolam and Andrew Sachs; 7.30pm, Sat & Wed 2.15pm; from Nov 24 to Nov 30 (not Sun)

Oliver Theatre Tel: 44-171-6330680

● Mother Courage and her Children: by Brecht/Hare. Directed by David Hare and performed by the Royal National Theatre. Featuring Diana Rigg; 7.15 pm; Nov 23, 24, 25 (also 2pm)

LUXEMBOURG

CONCERT

Théâtre Municipal Tel: 352-470895

● Michel Daubert: the pianist performs Schubert's Sonatas No.15 and No.21 and Debussy's "Préludes (Book 1)"; 8pm; Nov 23

LYON

CONCERT

Auditorium Tel: 33-78 95 95 95

● Orchestre National de Lyon: with conductor Emmanuel Krivine and pianist Evgeny Kissin

COMMENT & ANALYSIS

Edward Mortimer

Detour on the road

Next year's intergovernmental conference to revise the Maastricht treaty will not deal with the policies that most need revision

An air of fatalism and gloom surrounds the preparations for revising the Maastricht treaty.

You might think, since Maastricht is so generally unpopular, that people would welcome the chance to improve it at next year's intergovernmental conference. Instead, the treaty-drafters of Europe are so demoralised by the reception they got last time that they dread having to go through the exercise again. Last week I even heard a senior member of the European Commission attempt to cheer himself up by saying that the pre-conference skirmishing was "no worse than before Maastricht".

The conference will start next year for one reason only, which is that Maastricht itself says it must. After negotiating and ratifying that treaty with such difficulty, the governments of the EU dare not ignore one of its most explicit provisions.

But they are doing their best to limit its scope. The conference is very unlikely to attempt any revision of the most topical and controversial parts of the treaty, which concern economic and monetary union. If the Emu timetable is eventually set aside, it will be under the pressure of events.

Never mind. The real task we are told, is to prepare for enlargement. But it will not deal with the two policies that most need revision if enlargement is to work: the Common Agricultural Policy and the structural funds. Those will be the subject of a political negotiation, which powerful vested interests will delay as long as possible. The conference, by contrast, is a treaty-revising exercise. It will deal with institutions and procedures. Dry stuff: a complete turn-off for public opinion.

The British government favours enlargement, but is determined not to accept any "deepening" of the EU - that is, any further erosion of national sovereignty - as the price of widening. In this it is

both right and wrong, because deepening can take two very different forms.

If it means extending the competencies of the EU into new policy areas, then it should indeed be opposed. The more member states there are, the greater their geographical, economic and cultural diversity, and the less feasible it becomes to harmonise too many aspects of their national lives. Indeed, some rollback of competences would be advisable.

But if deepening means enabling the Union to act more decisively and effectively where it does have competence, then indeed the more member states there are the more necessary it becomes. A community of six could take decisions by arguing each issue out around the table until a consensus emerged.

Today's Union of 15 is already

almost paralysed by its attempts to do so. Tomorrow's Union of 20 or 24 states will be completely paralysed unless the machinery is improved.

Before improving the machinery, however, it is a good idea to ask what we actually want it to do. What is the Union for? The Federal Trust, a London-based think-tank,

gives as good an answer as any in a paper published this week: the EU "has a responsibility for ensuring the future security and stability of the European continent".

Does that mean that it must become a military organisation? No, says the trust. "It would be expensive to replace Nato, and doubly expensive to construct a parallel system to it." But most of the post-cold war threats to stability in Europe do not lend themselves to a military response.

It is the civilian aspects of foreign policy that are needed, and here the EU has powerful instruments: trade (especially access to its market), financial assistance, and in some cases the prospect of membership.

These are formidable levers for influencing the behaviour of neighbouring countries, whether in the former Soviet Union, the Balkans, north Africa or the eastern Mediterranean and Middle East. But oddly enough they are levers that fall within the competence of the old (pre-Maastricht) Community. All that "foreign policy" adds (but it is a crucial addition) is the will and capacity to use those instruments in the service of a coherent strategy.

Yet that task of ensuring security and stability in and around Europe, is one that desperately needs doing. The argument about majority voting is largely beside the point. How often do national cabinets take a vote on foreign policy issues? What is needed is a collective brain, capable of thinking strategically, developing a foreign policy and arguing for it.

The most logical course would be to build that brain out of the relevant departments of the Commission. But since the Commission has become a bogeyman for some member states, let it be elsewhere - presumably in the Council secretariat - and let the relevant departments of the Commission be clearly subordinated to it. What should above all be avoided is what we shall probably get: an incomprehensible re-jigging of the present already incomprehensible arrangements.

* Security of the Union, Federal Trust Paper 4, BEBC, tel +44 1202 715555, fax 715556, £7.95

**WHEN GREAT MINDS
THINK ALIKE.**

The Carnegie Collection. Created and tributed to one of the great pioneers of the modern world. Both tycoon and philanthropist, the Carnegie spirit lives on in this striking and tasteful design, linking the aura of the past with the lifestyle of today.

DEMARS PIGUET



AP
AUDEMARS PIGUET
The master watchmaker.

For information and catalogues, please write to:
Audemars Piguet & Cie SA, 14 rue Le Bravais, Switzerland
Tel: +41-21 945 49 31, Fax: +41-21 945 42 14

LETTERS TO THE EDITOR

Number One Southwark Bridge, London, SE1 9HL
We are keen to encourage letters from readers around the world. Letters may be fixed to +44 171 873 5938 (please set fax to "fine"), e-mail: letters.editor@ft.com. Translation may be available for letters written in the main international languages.

Possibility of default clearly seen

From Mr David J. Kidd.

Sir, Boris Allan (Letters, November 17) says the founders of the US did not foresee a situation where legislators might put the US in default. He underrates the American revolutionaries. Thomas Jefferson, author of the Declaration of Independence and third president, clearly contemplated default in specific situations to preserve liberty. Government debt is merely deferred taxation. An unfettered power to borrow is indistinguishable from an unfettered power to tax: both are repugnant to a free people. Both destroy the natural right to property and to the fruits of one's own labour.

Writing to James Madison (September 6 1789), Jefferson said that the earth belongs to the living, which he called "a fundamental principle of every government"; and one generation of men has no right to bind another. "Suppose Louis XV and his

contemporary generation had said to the moneylenders of Holland: give us money that we may eat, drink and be merry in our day. The money is lent on these conditions, is divided among the people, eaten, drunk and squandered. Would the present generation be obliged to apply the produce of their labour to replace these dissipations? Not at all."

He advocated a constitutional provision declaring long-term government debt null and void and referred to "the inattention of money lenders to this law of nature, that succeeding generations are not responsible for the preceding," he referred further to the ruinous power of European governments to contract enforceable long-term debt as the means by which "despots bind in chains their fellow-men".

David J. Kidd,
Cirencester Wells,
1 Devonshire Street,
London W1N 2DR, UK

Appreciation

From Mr Justin Mikorey.

Sir, I am not the least surprised by Stephen Pettitt's comment that "writing about Michael Nyman's music has got me into trouble in the past" ("Nyman's rough music", November 14). He consistently fails to appreciate, as do many of his fellow music and arts critics, that in a modern creative environment, less is usually more.

Justin Mikorey,
Jayrise,
Butcombe,
Nr Bristol, BS18 6UT, UK

S Africa approach on Nigeria demonstrates genuine leadership

From Ralebelo Motsoai.

Sir, The coincidence of South Africa's policy with its actions in respect to Nigeria demonstrates the genuine world leadership emerging from this country ("Mandela in protest to Shell chiefs over Nigeria", November 21). This gives hope for both Africa and the world, particularly in the face of the wishy-washy fleeing by UK prime minister John Major and EU president, US president, and the rest of the first-world powers.

Ralebelo Motsoai,
Temple Architecture,
225 East 4th St #23,
New York, NY10003,
US.

Tax alternative a sleight of hand

From Mr Gordon Brown MP.

Sir, Mr Andrew Dilnot, director of the UK Institute of Fiscal Studies, referring to Labour's long-term ambition to cut the starting rate of income tax to 10p in the pound as a "gimmick", claims that his alternative proposal to increase allowances would be more progressive ("Conservatives scorn Labour plan for tax cuts", November 20).

But Mr Dilnot's published figures, in fact, confirm that cutting the starting rate of tax is not only much fairer than cutting the basic rate of tax, but also fairer than simply raising allowances which disproportionately benefit top-rate taxpayers.

Mr Dilnot's only answer is a sleight of hand: to combine higher allowances with "other adjustments to ensure richer individuals do not gain more than poorer individuals". By this he means that "at the point at which higher rate tax is

imbalances perpetuated by the selfish diatribes of the so-called first-world nations with their policies based upon short-term maximum individual (financial) gain.

When was the last (first?) time that super-powered watchdog, the US, gave moral leadership which in turn genuinely stood to undermine its financial comfort? Too bad that Colin Powell has not declared his candidacy for 1996.

Ralebelo Motsoai,
Temple Architecture,
225 East 4th St #23,
New York, NY10003,
US.

welfare state which traps people in dependency because of penalty high marginal tax and benefit rates.

My speech proposed a new approach to employment, tax and social security policies to get workless families back to work and on to the lowest tax band.

In short, Mr Dilnot's analysis does not support his over-the-top rhetoric. And his conclusions are based on a static view of the world which does not take into account the dramatic changes which have occurred in our increasingly dynamic labour market over the past decade or so. Labour's welfare-to-work proposals, of which a cut in the starting rate of tax are an integral part, are based on such an understanding.

Gordon Brown,
shadow chancellor of the exchequer,
House of Commons,
London SW1A 0AA, UK

City of London will lose if UK not in Emu

From Mr John Szemerey.

Sir, Good to see a leading banker warn the government of the dangers of opting out of the single European currency ("London could suffer if UK stays out of Emu", November 18).

Lord Alexander, chairman of National Westminster Bank, is right to point out that an inevitable result of staying out of a European economic and monetary union (Emu) during its early years is that the City and UK industry will be damaged. If a future government does not reverse such a policy, much financial business will transfer to Frankfurt, Paris, Milan and other European financial centres, and the City will be reduced to merely a regional European financial centre.

Six months ago a high-level Conservative policy group that I have the honour to chair warned ministers and policymakers within the Conservative party that "if Britain stays out of the single European currency for long, the City may be damaged beyond repair... Germany is

similarly, external investment in the UK may well be reduced, preferring to go to a European country in the single-currency area rather than invest in the UK and risk the instability and expense of a floating currency that is at the mercy of world influences.

British industry will also suffer from these same elements, instability and the extra costs of a currency that cannot hold its own against a much more stable European Ecu.

Six months ago a high-level Conservative policy group that I have the honour to chair warned ministers and policymakers within the Conservative party that "if Britain stays out of the single European currency for long, the City may be damaged beyond repair... Germany is

preparing to be the European Union's financial centre while Britain's short-sighted risks destroying the City".

By the middle of next century the Ecu could replace the ailing dollar as the currency in which most world trade is done. If John Major's government opts out of the single currency, it will have thrown away the enormous trading advantage of using an international currency as its national currency. What a price, just to keep a handful of Eurosceptics happy!

John Szemerey,
chairman, policy group,
British Conservative
Association in Belgium,
76 Marinixlaan,
B-3090 Ovijse,
Belgium

Personal View - Francis Ghilès**Spend wisely not lavishly**

A new 'multifund' could help anchor southern Mediterranean countries to the EU

Three years ago, the European Union spent more than double what it had spent on the 12 Mediterranean and north African countries on its so-called "southern rim" to Ecu4.04bn (£5.2bn) over four years. Some will no doubt be clamouring for even more money for the region at next week's EU Mediterranean summit in Barcelona.

Such calls should be strongly resisted. More funds alone would do nothing to increase the pace of economic growth and the number of jobs available to a fast-growing population in the 12 countries, which include Egypt, Morocco, Algeria and Turkey.

The real challenge for the EU is how to get better results from existing funding. That means addressing two serious problems.

The first problem is that actual investment remains low. This is in spite of the availability of plenty of EU capital and many worthwhile investment projects. The second problem is that private and public financing rarely work well together.

Countries such as Morocco, Tunisia and Jordan have been going through a quiet "cultural revolution" since the mid-1980s. Domestic financial mar-

kets are developing fast and attracting funds which are invested in the real economy.

Stock market capitalisation in Egypt, Morocco, Jordan and Tunisia remains small, however, at \$20bn overall. This compares, for example, with \$135bn in Singapore. It is a similar story with private investment flows: between 1982 and 1992, southern rim Mediterranean countries attracted just 6.7 per cent of total private investment going to non-Organisation for Economic Cooperation and Development countries.

It needs also to be borne in mind that the industrial culture in these countries consists largely of small and medium-sized family businesses. The corporate culture of these enterprises does not set much store by clarity of accounting procedures. Profits are often reinvested with the aim of maximising return on capital or of avoiding taxes. Fully 60

A fund of funds could help change the status of

southern rim

countries from a

virtual *terra incognita*

incognita into a

more attractive

proposition

—

\$135bn worth of funds is held offshore by residents of Egypt, Algeria, Morocco, Jordan and Tunisia. If only a fraction of this were invested in southern rim countries, the impact on growth rates would be substantial.

Local banks, furthermore, usually ignore the needs of these companies — in particular the more modern-minded ones. Decision-making in these banks remains a legacy of the past — highly centralised and opaque — and the vast majority of loans are short-term. The result is that even well-informed local entrepreneurs have to face down the conservatism of their country's civil service, which often prefers to allocate funds to state-owned, rather than private, companies.

As a result private industry is cut off from the financing earmarked for it by Brussels and Washington. Local banks add insult to injury by claiming there is no demand for long-term finance, although few of them have the capacity to identify good investment projects.

Moreover, existing lines of foreign credit tend to be monopolised by large local companies, which are usually state-owned.

These difficulties raise the question of why the more dynamic smaller companies, on both sides of the Mediterranean, are not more closely associated with the management of these credit and investment lines.

A critical mass of such lines does exist: in addition to the EU money, an estimated

The author is founder of FGA Associates, a consultancy specialising in Mediterranean affairs

Negative

From Mr Jake Backus.

Sir, Why is it that a weakening pound is seen in such a negative way by the press? For example, in Philip Gavith's currency markets article (November 20), phrases such as the heading, "Danger signs for sterling" and "... recent history suggests this should help sterling", are used. It is exporters that are helping to take the UK forward and out of recession, and it is Britain's growing export business that helps to create jobs and the wealth of the nation, not "... more aggressive speculators" you mention.

Jake Backus,
regional director Americas,
Jeyes International,
Brumel Way, Thetford,
Norfolk IP24 1EA, UK

Boardroom
Emu
Making peace

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Wednesday November 22 1995

Making the peace stick

For the past three weeks, the leaders of Bosnia, Croatia and Serbia have inched their way, full of suspicion and mutual hostility, towards a peace deal in their war-torn lands. Looked away from the glare of publicity on the US air force base at Dayton, Ohio, they have been begged and bullied towards an agreement under all the diplomatic and moral pressure that the US can bring to bear.

Yesterday a deal was done. That must be warmly welcomed as the biggest step yet towards a lasting peace in the region. It is a tribute to the negotiating skills of the US team and their European allies. But it will require months, if not years, of dedication and commitment from all concerned to ensure that peace really comes to pass. The three weeks of negotiation will undoubtedly prove to have been the easier part. The tough bit is to make it stick.

Both Croats and Serbs were ready to accept the deal in the final hours, while the Bosnians were obviously very doubtful. They sought to persuade the outside world that the peace talks were failing apart. Yet again, it is clear that it was Bosnia, the main victim of all the fighting, and battleground for the aggressive ambitions of its bigger and better-armed neighbouring states, which has had to make the biggest concessions. That was also the case under all the previous European peace efforts, and it is now the only outcome which the US has been able to broker.

Of course it is a sorry solution

that the aggressors should be rewarded for their aggression. But President Bill Clinton insists that the deal will preserve Bosnia as a single state, "within its present borders and with international recognition". He also says that individuals charged with war crimes - which means Mr Radovan Karadzic, the Bosnian Serb leader, and General Ratko Mladić, his military commander - will be excluded from political life of the country. But there is little doubt that the divide between the Bosnian-Croat federation, on one side, and the Bosnian Serb area, on the other, will be deep. It will also be highly unstable. Thousands of families have been torn from their land in the terrible process of ethnic cleansing on all sides.

President Slobodan Milošević of Serbia, whose dreams of a Greater Serbia played a big part in precipitating the Balkan tragedy, must now sell the deal to the Bosnian Serbs. But much will also depend on the organisation and commitment of the peace implementation force to be despatched by the US and its Nato allies. Mr Clinton has to persuade a very dubious Congress that 20,000 US troops can and should be sent to participate. If they are not, the whole peace effort could come apart.

US involvement in the peace process has been the essential factor in forcing the warring parties to do a deal. A lasting US commitment to the process - way beyond the next presidential elections, if necessary - is now equally essential to make it stick.

Boardroom splits

The obvious point about corporate governance to be made after the bust-up at Cable and Wireless is that a board which contains both an executive chairman and a chief executive risks an explosion. That must be especially true in a company like this, which faces a series of crucial decisions about its future strategy.

C&W has a very profitable position in Hong Kong; in many other parts of the world it is trying to build up a presence in the face of established competitors, and to form links with a range of telecommunications giants. The scope for disagreement about the various choices open to the company is enormous: it needs one person who is clearly in charge, and who has the confidence of the board, to make things work. This it obviously has not had.

The second point, concerning the role of the directors, will take longer to determine. C&W has a roster of half a dozen impressive non-executive directors. It seems startling that they allowed relationships to deteriorate to this extent. It is not as though the chief executive's concern about his chairman's entrepreneurial style had been any great secret in recent months.

Having reached the point of crisis, it also seems remarkable that they were unable to choose between the two key players: both have had to go. But they may have faced an impossible task, at least in the past week or two.

Emu worries

The British prime minister is worried about European economic and monetary union. He is not alone. But Mr John Major's concerns are intriguing. This advocate of "variable geometry" - the idea that countries should not participate equally in all aspects of the European Union's work - is apparently now disturbed by its consequences.

"In some areas of policy," Mr Major argued in his speech at the lord mayor of London's banquet on Monday, "variable geometry may be sensible, indeed inevitable. But it needs to be thought through. For instance, how would a single currency and the currencies of the rest of the EU co-exist? How would Europe's institutions serve the interests of those countries which adopted the single currency and those who didn't? What would it mean for the Community budget? What would it mean for the single market?"

France does fervently believe that a single market needs currency stability and, ideally, a single currency. Countries outside must, argue the French, bind themselves not to engage in competitive devaluation. But why should Mr Major, who heads a country held by France to be one of the practitioners of competitive devaluation, profess worries on this score? Emu would, in any case, merely prolong the existing situation within the single market. This would be intolerable only if the situation were intolerable.

The myth behind the miracle

Tony Jackson asks how far corporate America's golden years of prosperity were based on an unrepeatable set of advantages

The resurgence of corporate America, it seems, is an established feature of the 1990s. Even at this late stage in the economic cycle, growth in company profits is running at around 20 per cent a year. Many chief executives, already rubbing their hands over their annual bonuses, will tell you there is more to come.

In the past five years, they say, US industry has put in immense efforts to restructure and reform itself. While the latest economic upturn may have helped, it is not at the root of the recovery. American companies have pulled themselves up by their own bootstraps.

It seems a far cry from the days when America was fearful of being eclipsed by the emerging giants of Asia. Now, with Japan in particular sunk in depression, US confidence has risen proportionally. "Technology is transforming the US economy into the most productive in the world," trumpeted the cover of the US magazine *Business Week* last month. "Higher living standards seem inevitable."

Some more reflective US business leaders are less sure about that. Mr George Fisher, chairman of Kodak, points to the distorting effect of dollar weakness against the yen and D-Mark. "Much of our industry looks better than it really is," he says. "And because of the domestic situation in Japan, some Japanese companies don't look as strong as they really are."

Mr Fisher remains basically bullish on US competitiveness. A number of economic studies are less so. They share two common themes. First, America's performance must be judged over decades, rather than the latest cycle. Second, the final test of a nation's economic strength is not the profitability of its corporations, but the prosperity of its people.

The supposed decline in the American standard of living is a familiar and hotly contested topic. While the average hourly wage, for instance, has fallen by 1 per cent a year in real terms since 1974, adjustments need to be made for non-wage benefits such as pensions. Even so, it seems clear that the real income of the average family has remained flat for two decades.

Meanwhile, the US infant mortality rate is among the highest in the developed world. America's schoolchildren rank last among the big industrial nations in their grasp of science and mathematics. And while America's postgraduate education remains among the world's finest, the cost has risen by at least a third in real terms since 1980, far outpacing the average family's capacity to pay for it.

At the same time, US corporations have reduced spending on capital investment and research and development, at least in relative terms. Capital expenditure is now running at around 2 per cent of gross domestic product, half the 1980 level. R&D expenditure, which grew at three times the rate of the economy in the period 1983-88, has since then lagged behind.

One issue has now resolved: the new chairman has been appointed on a non-executive basis.

The question is whether the company will now be granted the time to appoint a chief executive and build an agreed strategy, or whether some predator will attempt to take advantage of the current disarray.

A final thought: you could see why C&W, which has to develop delicate relationships with governments around the world, would want to appoint a political figure like Lord Young as chairman. The mistake was to allow confusion about his role. GEC also tends to appoint politicians to its chair, but has never let any doubt about who calls the shots.

They could have found it difficult to find a new chief executive willing to work under the chairman, Lord Young, who had already managed to lose a number of senior figures from the top ranks of the company. And if they did not have complete confidence in Mr James Ross, the chief executive, the other option would have been closed to them as well.

All the same, this affair shows the limitations of what can be expected from non-executive directors, however well qualified they may appear on paper. In the end, it is the personalities of the senior executive directors that make the difference. In this case, there seem to have been serious incompatibilities stretching back over a period of time.

One issue has now resolved: the new chairman has been appointed on a non-executive basis.

The question is whether the company will now be granted the time to appoint a chief executive and build an agreed strategy, or whether some predator will attempt to take advantage of the current disarray.

A final thought: you could see why C&W, which has to develop delicate relationships with governments around the world, would want to appoint a political figure like Lord Young as chairman. The mistake was to allow confusion about his role. GEC also tends to appoint politicians to its chair, but has never let any doubt about who calls the shots.

They could have found it difficult to find a new chief executive willing to work under the chairman, Lord Young, who had already managed to lose a number of senior figures from the top ranks of the company. And if they did not have complete confidence in Mr James Ross, the chief executive, the other option would have been closed to them as well.

All the same, this affair shows the limitations of what can be expected from non-executive directors, however well qualified they may appear on paper. In the end, it is the personalities of the senior executive directors that make the difference. In this case, there seem to have been serious incompatibilities stretching back over a period of time.

One issue has now resolved: the new chairman has been appointed on a non-executive basis.

The question is whether the company will now be granted the time to appoint a chief executive and build an agreed strategy, or whether some predator will attempt to take advantage of the current disarray.

A final thought: you could see why C&W, which has to develop delicate relationships with governments around the world, would want to appoint a political figure like Lord Young as chairman. The mistake was to allow confusion about his role. GEC also tends to appoint politicians to its chair, but has never let any doubt about who calls the shots.

They could have found it difficult to find a new chief executive willing to work under the chairman, Lord Young, who had already managed to lose a number of senior figures from the top ranks of the company. And if they did not have complete confidence in Mr James Ross, the chief executive, the other option would have been closed to them as well.

All the same, this affair shows the limitations of what can be expected from non-executive directors, however well qualified they may appear on paper. In the end, it is the personalities of the senior executive directors that make the difference. In this case, there seem to have been serious incompatibilities stretching back over a period of time.

One issue has now resolved: the new chairman has been appointed on a non-executive basis.

The question is whether the company will now be granted the time to appoint a chief executive and build an agreed strategy, or whether some predator will attempt to take advantage of the current disarray.

A final thought: you could see why C&W, which has to develop delicate relationships with governments around the world, would want to appoint a political figure like Lord Young as chairman. The mistake was to allow confusion about his role. GEC also tends to appoint politicians to its chair, but has never let any doubt about who calls the shots.

They could have found it difficult to find a new chief executive willing to work under the chairman, Lord Young, who had already managed to lose a number of senior figures from the top ranks of the company. And if they did not have complete confidence in Mr James Ross, the chief executive, the other option would have been closed to them as well.

All the same, this affair shows the limitations of what can be expected from non-executive directors, however well qualified they may appear on paper. In the end, it is the personalities of the senior executive directors that make the difference. In this case, there seem to have been serious incompatibilities stretching back over a period of time.

One issue has now resolved: the new chairman has been appointed on a non-executive basis.

The question is whether the company will now be granted the time to appoint a chief executive and build an agreed strategy, or whether some predator will attempt to take advantage of the current disarray.

A final thought: you could see why C&W, which has to develop delicate relationships with governments around the world, would want to appoint a political figure like Lord Young as chairman. The mistake was to allow confusion about his role. GEC also tends to appoint politicians to its chair, but has never let any doubt about who calls the shots.

They could have found it difficult to find a new chief executive willing to work under the chairman, Lord Young, who had already managed to lose a number of senior figures from the top ranks of the company. And if they did not have complete confidence in Mr James Ross, the chief executive, the other option would have been closed to them as well.

All the same, this affair shows the limitations of what can be expected from non-executive directors, however well qualified they may appear on paper. In the end, it is the personalities of the senior executive directors that make the difference. In this case, there seem to have been serious incompatibilities stretching back over a period of time.

One issue has now resolved: the new chairman has been appointed on a non-executive basis.

The question is whether the company will now be granted the time to appoint a chief executive and build an agreed strategy, or whether some predator will attempt to take advantage of the current disarray.

A final thought: you could see why C&W, which has to develop delicate relationships with governments around the world, would want to appoint a political figure like Lord Young as chairman. The mistake was to allow confusion about his role. GEC also tends to appoint politicians to its chair, but has never let any doubt about who calls the shots.

They could have found it difficult to find a new chief executive willing to work under the chairman, Lord Young, who had already managed to lose a number of senior figures from the top ranks of the company. And if they did not have complete confidence in Mr James Ross, the chief executive, the other option would have been closed to them as well.

All the same, this affair shows the limitations of what can be expected from non-executive directors, however well qualified they may appear on paper. In the end, it is the personalities of the senior executive directors that make the difference. In this case, there seem to have been serious incompatibilities stretching back over a period of time.

One issue has now resolved: the new chairman has been appointed on a non-executive basis.

The question is whether the company will now be granted the time to appoint a chief executive and build an agreed strategy, or whether some predator will attempt to take advantage of the current disarray.

A final thought: you could see why C&W, which has to develop delicate relationships with governments around the world, would want to appoint a political figure like Lord Young as chairman. The mistake was to allow confusion about his role. GEC also tends to appoint politicians to its chair, but has never let any doubt about who calls the shots.

They could have found it difficult to find a new chief executive willing to work under the chairman, Lord Young, who had already managed to lose a number of senior figures from the top ranks of the company. And if they did not have complete confidence in Mr James Ross, the chief executive, the other option would have been closed to them as well.

All the same, this affair shows the limitations of what can be expected from non-executive directors, however well qualified they may appear on paper. In the end, it is the personalities of the senior executive directors that make the difference. In this case, there seem to have been serious incompatibilities stretching back over a period of time.

One issue has now resolved: the new chairman has been appointed on a non-executive basis.

The question is whether the company will now be granted the time to appoint a chief executive and build an agreed strategy, or whether some predator will attempt to take advantage of the current disarray.

A final thought: you could see why C&W, which has to develop delicate relationships with governments around the world, would want to appoint a political figure like Lord Young as chairman. The mistake was to allow confusion about his role. GEC also tends to appoint politicians to its chair, but has never let any doubt about who calls the shots.

They could have found it difficult to find a new chief executive willing to work under the chairman, Lord Young, who had already managed to lose a number of senior figures from the top ranks of the company. And if they did not have complete confidence in Mr James Ross, the chief executive, the other option would have been closed to them as well.

All the same, this affair shows the limitations of what can be expected from non-executive directors, however well qualified they may appear on paper. In the end, it is the personalities of the senior executive directors that make the difference. In this case, there seem to have been serious incompatibilities stretching back over a period of time.

One issue has now resolved: the new chairman has been appointed on a non-executive basis.

The question is whether the company will now be granted the time to appoint a chief executive and build an agreed strategy, or whether some predator will attempt to take advantage of the current disarray.

A final thought: you could see why C&W, which has to develop delicate relationships with governments around the world, would want to appoint a political figure like Lord Young as chairman. The mistake was to allow confusion about his role. GEC also tends to appoint politicians to its chair, but has never let any doubt about who calls the shots.

They could have found it difficult to find a new chief executive willing to work under the chairman, Lord Young, who had already managed to lose a number of senior figures from the top ranks of the company. And if they did not have complete confidence in Mr James Ross, the chief executive, the other option would have been closed to them as well.

All the same, this affair shows the limitations of what can be expected from non-executive directors, however well qualified they may appear on paper. In the end, it is the personalities of the senior executive directors that make the difference. In this case, there seem to have been serious incompatibilities stretching back over a period of time.

One issue has now resolved: the new chairman has been appointed on a non-executive basis.

The question is whether the company will now be granted the time to appoint a chief executive and build an agreed strategy, or whether some predator will attempt to take advantage of the current disarray.

A final thought: you could see why C&W, which has to develop delicate relationships with governments around the world, would want to appoint a political figure like Lord Young as chairman. The mistake was to allow confusion about his role. GEC also tends to appoint politicians to its chair, but has never let any doubt about who calls the shots.

They could have found it difficult to find a new chief executive willing to work under the chairman, Lord Young, who had already managed to lose a number of senior figures from the top ranks of the company. And if they did not have complete confidence in Mr James Ross, the chief executive, the other option would have been closed to them as well.

All the same, this affair shows the limitations of what can be expected from non-executive directors, however well qualified they may appear on paper. In the end, it is the personalities of the senior executive directors that make the difference. In this case, there seem to have been serious incompatibilities stretching back over a period of time.

One issue has now resolved: the new chairman has been appointed on a non-executive basis.

The question is whether the company will now be granted the time to appoint a chief executive and build an agreed strategy, or whether some predator will attempt to take advantage of the current disarray.

A final thought: you could see why C&W, which has to develop delicate relationships with governments around the world, would want to appoint a political figure like Lord Young as chairman. The mistake was to allow confusion about his role. GEC also tends to appoint politicians to its chair, but has never let any doubt about who calls the shots.

They could have found it difficult to find a new chief executive willing to work under the chairman, Lord Young, who had already managed to lose a number of senior figures from the top ranks of the company. And if they did not have complete confidence in Mr James Ross, the chief executive, the other option would have been closed to them as well.

All the same, this affair shows the limitations of what can be expected from non-executive directors, however well qualified they may appear on paper. In the end, it is the personalities of the senior executive directors that make the difference. In this case, there seem to have been serious incompatibilities stretching back over a period of time.

One issue has now resolved: the new chairman has been appointed on a non-executive basis.

The question is whether the company

Wednesday November 22 1995

Royal fans across the globe tune in to Diana

Frank BBC interview attracts record audiences, write Kevin Brown and Raymond Snoddy

In Australia, a country which loves its soap operas, it was the most watched programme in its television history. In the Netherlands, more than half a million people tuned in.

The frank interview given by the Princess of Wales to the British Broadcasting Corporation on Monday was compulsive viewing for royal watchers across the globe.

But the interview, in which the princess admitted committing adultery with a former cavalry officer and said she did not expect to become queen, caused consternation in the UK's royal household and among British MPs. Conservatives said it was likely to increase pressure for the royal couple to clarify their constitutional position by divorcing.

Many MPs appeared sympathetic to the Princess's predicament, reflecting overwhelming public sympathy. But most said the open divisions between Prince Charles and his wife could not be allowed to continue indefinitely.

As the interview continued to appear on millions of television screens around the world, Princess Diana remained out of sight in Kensington Palace. Prince Charles, on visit to Newlyn, Cornwall, ignored questions about the programme.

Buckingham Palace sought to calm suggestions of a constitutional crisis by offering talks with Princess Diana to help define her future role.

A conciliatory statement, issued on behalf of the Queen, the Duke of Edinburgh and the



Prince Charles boards a trawler to the south west English town of Newlyn yesterday

Prince of Wales, was said by officials to reflect the royal family's generous, constructive and helpful approach to the princess.

Mr John Major, the Prime Minister, also sought to defuse the impact of the broadcast, in which the Princess also cast doubt on the Prince's suitability to become king, and spoke of the royal household as her "enemy".

A senior official said Mr Major had not seen the interview, although he was expected to have

discussed it with the Queen during his weekly audience at Buckingham Palace last night.

The official said Princess Diana's constitutional right to become Queen consort had not changed since the couple separated three years ago. He said Mr Major expected the princess's "useful" overseas tours to continue.

Mr Nicholas Soames, the armed forces minister and long-standing friend of Prince Charles, was criticised by MPs for accusing Princess Diana of "paranoia," and insisting that the prince was "thoroughly prepared" to become king.

The Australian Broadcasting Corporation, which bought the one-hour programme from the BBC for a bargain A\$75,000 (\$55,000) under their long-term links, repeated the entire interview in peak evening viewing time last night. Only the Royal couple's wedding in 1981 drew anywhere near the same interest among Australian viewers.

In Holland - like the UK, another monarchy - talkies from the Dutch broadcasting organisation showed that 500,000 switched to the BBC to watch the hour-long programme, the Dutch ANP news agency said.

Power demand surges as Diana show goes live, Page 11
Observer, Page 17

Dasa faces action over plan to sack 9,000

Continued from Page 1

over DM1.5bn (\$1.07bn), which resulted largely from exchange rate loss provision for Dasa.

Over the last six weeks, Dasa workers have staged demonstrations in several German cities, culminating in a one-day walk-out on Monday.

Senior politicians from the Social Democratic party (SPD) have publicly pledged to fight for jobs at the company. At last week's SPD party conference in Mannheim, Dasa workers staged

a heavily publicised protest. Mr Alfred Tacke, state secretary at the economics ministry in SPD-controlled Lower Saxony, said Dasa's decision had met "great bewilderment". He predicted a "long-lasting dispute" unless Dasa agreed to compromise.

Under German labour laws, yesterday's formal decision will be followed by extensive consultations between Dasa's management and works councils. However, the company has made it clear that it will not compromise on its plans for annual savings of

DM700m. As a result, the margin for compromise is small. Wage restraint and more flexible working hours could reduce the impact, but short and flexible working hours are already common practice in Dasa factories, leaving little headroom for productivity gains under present staffing levels.

The annual cost savings of DM700m would allow the company to hit the target imposed by Daimler-Benz of a 12 per cent return on equity at an assumed dollar rate of DM1.35.

phone consumers and discuss a sale but cannot exchange a contract over the phone. Fedin, the European-wide direct marketing association, estimates that 1.5m full-time workers are employed in the industry in the EU and many more part-timers.

It warned that inclusion of e-mail in the proposed legislation would damage the development of the information superhighway.

It is particularly worried about the effect of the ban on small and medium sized companies which use telemarketing to break into new markets.

During his parole last year Mr Wei did not hesitate to criticise China's human rights behaviour.

Russia

Continued from Page 1

has simply failed to pay hundreds of defence contractors.

But, while the government's tight-fisted measures have helped stabilise the exchange rate of the rouble and brought inflation down to its lowest levels since the collapse of the Soviet Union, the painful side-effects of austerity could burst the current administration when voters go to the polls in parliamentary elections scheduled for December 17.

MPs back 'cold calling' ban

Continued from Page 1

amendments, leading to a process of conciliation between the two institutions in an attempt to reach a compromise. However, negotiations could be complicated by splits within the member states. At one extreme, Germany and Luxembourg outlaw cold calling and at the other end sellers in the UK operate under a very liberal regime. In between are countries such as Denmark, where cold calling is banned for some products, and France, where sellers are free to tele-

phone consumers and discuss a sale but cannot exchange a contract over the phone. Fedin, the European-wide direct marketing association, estimates that 1.5m full-time workers are employed in the industry in the EU and many more part-timers.

It warned that inclusion of e-mail in the proposed legislation would damage the development of the information superhighway.

It is particularly worried about the effect of the ban on small and medium sized companies which use telemarketing to break into new markets.

During his parole last year Mr Wei did not hesitate to criticise China's human rights behaviour.

Europe today
The British Isles will be sunny. Northern Ireland and Scotland will have showers. The Iberian peninsula will be dry. The south will have plenty of sunshine, while the north will be cloudy with rain along the Costa Verde. France and the Benelux will be cloudy with occasional showers. Sunny conditions will prevail in Germany, the Alps and eastern Europe, where temperatures will reach freezing. Patchy fog is expected in Russia. A depression in the Black Sea region will bring snow to the eastern Carpathians and heavy rain along Turkey's north coast.

Five-day forecast

Russia, the Ukraine and the Balkans will continue dry and calm over the next couple of days. The Mediterranean will become unsettled with occasional rain and thunder. It will be dry and sunny on the Iberian peninsula until Saturday, when an Atlantic low pressure system will move into the Bay of Biscay. The low will result in occasional rain and strong winds in the British Isles, the Benelux and south-west Scandinavia.

TODAY'S TEMPERATURES

	Maximum	Beijing	sun	14	Copenhagen	fair	31	Faro	fair	22	Madrid	sun	15	Rangoon	fair	22	
Abu Dhabi	sun	30	snow	12	Cardiff	rain	13	Geneva	cloudy	6	Moscow	sun	15	Rio	fair	21	
Acra	shower	31	Berlin	sun	0	Casablanca	snow	0	Gibraltar	sun	21	Manchester	shower	12	Rome	sun	12
Algiers	sun	22	Bermuda	fair	21	Cologne	fair	7	Glasgow	rain	11	Malta	shower	31	S. Fraco	fair	17
Amsterdam	fair	8	Bogota	shower	20	Dakar	sun	32	Hamburg	sun	1	Melbourne	fair	24	S. Korea	sun	8
Athens	rain	9	Bombay	sun	34	Dallas	sun	22	Helsinki	cloudy	1	Mexico City	fair	18	Singapore	thund	31
B. Aires	sun	17	Bogota	fair	12	Doha	sun	27	Hong Kong	cloudy	28	Milan	fair	27	Singapore	sun	-1
B. Jap	sun	22	Budapest	sun	2	Dublin	sun	32	Iceland	fair	27	Montreal	sun	1	S. Korea	sun	1
B. Khar	shower	12	Chegen	sun	13	Dubrovnik	fair	6	Helsinki	fair	27	Milan	sun	3	Sydney	shower	15
Bangkok	fair	31	Cairo	shower	21	Dubrovnik	fair	6	Istanbul	rain	7	Milan	sun	3	Tengier	shower	23
Barcelona	fair	17	Cape Town	shower	28	Edinburgh	shower	11	Jakarta	shower	30	Moscow	sun	1	Tel Aviv	fair	21

More and more experienced travellers make us their first choice.

Lufthansa

Leader of Chinese dissident movement faces trial

By Tony Walker in Beijing

China announced yesterday that its leading dissident would be tried on charges carrying the death penalty, in a move which seems certain to affect fragile Sino-US relations.

The official Xinhua news agency said Mr Wei Jinghong had been arrested for "engaging in activities in an attempt to overthrow the Chinese government". He had been charged after an investigation by Beijing's municipal public security department.

In Beijing, a US official said: "This certainly will not be helpful." Sino-US relations have been rocked this year by arguments over Taiwan and other issues, but had improved after a meeting in New York last month between the leaders of the two countries.

The 44-year-old Mr Wei, who is regarded as the father of China's dissident movement, was previously sentenced to 15 years' jail in 1979 on similar charges. He was released on parole in 1993, but was detained 20 months ago and had been held incommunicado ever since.

The timing of China's decision to press charges against Mr Wei is certain to be regarded as cynical, since it comes just days after a summit in Japan of the Asia Pacific Economic Co-operation forum, which was attended by Chinese President Jiang Zemin. It also follows Mr Jiang's visit to New York in October to address the United Nations 50th anniversary celebrations. His meeting with President Bill Clinton coincided with those events.

The official Xinhua report said a police inquiry showed "Wei had conducted activities in an attempt to overthrow the government after his release on parole. His actions were in violation of the criminal law and constituted crimes".

At the least, Mr Wei faces another long jail sentence and his case will almost certainly become something of an international human rights cause célèbre.

Human rights activists in the US and their supporters in Congress can be expected to be especially vocal on the issue.

Mr Wei first came to world notice in 1979 as one of the leaders of the "democracy wall movement" in China in which dissidents openly displayed their views in posters on the wall of a bus station in Beijing. He had forcefully advocated democracy for China, describing it as the "fifth modernisation" and had openly criticised Mr Deng Xiaoping, the paramount leader.

Mr Deng had recently unveiled the four modernisations programme which had focused on industrial, scientific, agricultural and military advances.

During his parole last year Mr Wei did not hesitate to criticise China's human rights behaviour.

THE LEX COLUMN

Young & Ross-less

FT-SE Eurotrack 200:
1547.3 (+5.6)

Creditto Italiano:

Shares price in FTSE Comdex Index:

100% Sale of government stake

Source: FT.com

that this Christmas is going to be as good as the last. And almost all Vodafone's new UK customers are individuals - bad news because they cost as much as businesses to attract, but tend to use their telephones much less. It is not surprising that revenues per subscriber are down. Moreover, the full effects of competition have yet to be felt. Tariffs, for instance, have not yet been seriously cut.

The shares have fallen recently but are still on a forward price/earnings multiple of 26 - a huge premium to the market. Some of that is justified by growth prospects overseas. But the shares still look far from cheap.

National Grid

The grey market in National Grid shares, which opens today, offers investors a chance to buy, at £2.20 or more, shares which few think are worth much more than £2. This is not quite as silly as it sounds: the Grid will join the FT-SE 100 index, so tracking funds need to buy heavily and this will push up the price - but only in the very short run. Apart from anything else, 60 per cent of the company's shareholding is fairly small. But the poison pill now makes it unlikely that anybody would bid since Rolo is Creditto's most attractive asset, a potential bidder would worry that Carimate might buy the stake at a knock-down price. Creditto's shareholders are being robbed of the chance of receiving a premium for their shares.

This

story

tells only on Creditto's management but on Italian stock market regulations, which do not ban such poison pills or require prior shareholder approval. Consob, the stock market authority, has not even forced Credit to reveal the terms under which Carimate would have the right to buy the Rolo stake. That is the least it should do.

Vodafone

The sharp drop in Vodafone's share price yesterday, despite a 12 per cent year-on-year increase in earnings, suggests US investors have lost some of their enthusiasm for the stock. It is a timely reminder that Vodafone is a high-risk investment.

Although the results themselves are respectable, Vodafone makes no bones of the fact that demand growth in the UK market, from which it still makes more than 100 per cent of its profits, is slowing. It is far from cer-

tain that the Grid is unlikely to stick for some time. The immediate outlook is dominated by next year's regulatory review. This is not expected to be punitive, but does mean the company has little incentive to pursue ostentatious cost-cutting, further gearing up or writing back some of its generous provisions until the review is over. Nor is Energen, its loss-making fibre-optic network, likely to come good quickly. Investors will have to be patient.

Additional Lex comment on De La Rue on Page 22

This announcement appears as a matter of record only

GUCCI

28,175,000 Common Shares

Gucci Group N.V.

Initial Public Offering

Price \$22 per New York Share

and NLG 34.155 per Dutch Share

Morgan Stanley & Co.</

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Swedish bank ahead at nine-month stage

Svenska Handelsbanken, one of Sweden's leading commercial banks, reported a 17 per cent increase in profits at nine months to SKr1.75bn (\$263m). The performance showed the group continuing to build on its strong position in the Swedish market, as it benefited from increased market share, higher net interest income and reduced credit losses. It also gained from its expansion into other Nordic countries.

Credit losses fell 18 per cent to SKr1.75bn as the impact of Sweden's loan-loss crisis at the start of the decade further receded. Handelsbanken also managed to increase net interest income by 8 per cent to SKr7.2bn, despite intense competition and narrow margins in the Swedish banking market. The bank's lending activity has risen sharply this year in the face of depressed demand.

The group which this year acquired the healthy parts of Finland's Skopbank, said its Finnish activities contributed SKr130m to nine-month profit. But the expansion helped to raise group costs 11 per cent to SKr4.55bn. The bank said it was considering a demerger of Närkebro, the unit grouping the real estate activities taken over during Sweden's banking crisis.

Christopher Brown-Humes, Stockholm

Lazard Frères to advise on MGM

Lazard Frères, the Paris-based investment bank, yesterday won the contract as adviser for the restructuring and sale of MGM, the film studio acquired by Crédit Lyonnais, the French state-owned banking group, in 1992. The mandate was awarded by Consortium des Réalisations, the company set up by the state as part of the rescue package for the French bank. Lazard, whose parent company is 50 per cent-owned by Pearson, publisher of the *Financial Times*, is expected to decide on the future of MGM in the first third of next year. It could involve a full sale, a merger, or splitting of the group into different units.

Andrea Jack, Paris

Ruhrgas to raise Norway imports

Ruhrgas, Germany's largest gas distributor, will double its share of Norwegian gas imports after the completion of a stretch of gas pipeline across northern Germany. The 229 km pipeline is the culmination of a DM130m (\$21.2bn) investment by Netra, a consortium of gas producers headed by Ruhrgas and including BEB Erdgas and Erdöl of Hanover and Norway's StatOil. The investment, which involves building a 1,000-km pipeline, will link the southern, eastern and western parts of Germany to Norway.

Ruhrgas said the completion of the gas pipeline would enable it to increase its annual imports of Norwegian gas from the current 11bn cubic metres to 30bn cubic metres by 2005. At the same time, the Norwegian gas industry's share of Germany's total gas imports would rise from 15 per cent to 30 per cent over the same period.

Judy Dempsey, Berlin

Police raid Turin companies

Italian police yesterday took documents from three Turin-based companies - including IFI, the main holding company of the Agnelli, Fiat's founding family - as part of Milan magistrates' investigation of financial irregularities at Gemina, the Italian investment company, and its subsidiaries. Losses at Gemina are expected to reach L468bn (\$233m) this year partly because of bad debts in RCS Libri e Grandi Opere, the publishing subsidiary which sells lavish publications in instalments. The core of the company was the Fabri publishing operation, bought in 1990 from IFI for £300m.

IFI had offered to refund any differences between the original purchase price and RCS's subsequent valuation of Fabri in the months after the transfer. But RCS made clear it was happy with what it had paid, and absolved the Agnelli company of any responsibility for future financial problems. When Mr Francesco Varcasia, Gemina's new chief executive, announced a clean-up of Gemina and RCS on Monday, he said he believed any losses arose after the acquisition of Fabri from IFI. Milan magistrates have put directors and former directors of Gemina and RCS under investigation for alleged falsification of accounts.

Andrew Hill, Milan

GM considers Saab involvement

Mr Richard Donnelly, president of General Motors Corp's GM Europe division, yesterday said a capital injection into Saab Automobile was a "possibility". Mr Donnelly told AFP News at a Swiss-American Chamber of Commerce function: "The point is that Saab has to return to become profitable in the long term and that a capital injection is one possibility." GM had already made important steps at improving Saab's profitability through cost reductions and sharing a basic automotive platform, he said.

AFX News, Zurich

France Télécom in debt drive

France Télécom, the state-owned operator, is stepping up efforts to reduce debts in a move to strengthen its competitive position ahead of European telecoms liberalisation and possibly to prepare the way for an eventual sale of shares in the company. A board meeting tomorrow is expected to confirm that debts this year will fall by between FF12bn and FF17bn (\$3.45bn), from FF18bn at the end of last year. The decrease, higher than forecast, is a result of lower investment costs, stronger cashflow and the fact that payment for a stake in Sprint of the US has been pushed back to 1996.

The French operator said its planning contract with the government for the period 1995-1998 called for a reduction in debts from FF18bn to FF14.5bn. The company said its aim was to reduce the ratio of financial charges to sales from about 5.5 per cent at the end of last year to the level of its main competitors - about 2 per cent.

John Riddings, Paris

Linotype-Hell expects loss

Linotype-Hell, the German printing equipment maker, said it expected a loss this year of between DM40m and DM50m (\$35.4m) before taking account of reserves for job-cuts. The business has failed to recover from a slow start in 1995. It also said about 300 jobs would be cut by the middle of next year from the 2,450-strong workforce. However, Linotype said it was striving for as close as possible to break-even next year.

Andrew Fisher, Frankfurt

Citroën plans new model

Citroën, the French car manufacturer, yesterday announced that it is launching a new model, the Saxo, to reinforce the lower end of its range. The company, a division of the PSA Peugeot Citroën group, said the car would be launched in the French market at the end of February next year and in other European markets in March. The new model, which is part of a broader renewal of product lines at Peugeot Citroën, will be placed just above the AX in the Citroën range.

John Riddings, Paris

Stratton takes full control of Sepap board

By Vincent Boland in Stet, Czech Republic and Christopher Brown-Humes in Stockholm

Stratton, the US investment company, yesterday inflicted a heavy defeat on Assidomän, the Swedish forest products group, when it secured control of the entire management board of Sepap, the Czech paper producer at the centre of the Czech Republic's first big corporate takeover battle.

Spat's seven-member management board was replaced at an extraordinary general meeting by five representatives of Harvard, the fund management company run by the Czech entrepreneur Mr Viktor Kozý. Mr Lemmatti Ahlgren, chief executive, said the latest attempt to lift softwood pulp prices to \$1.00 a tonne had failed, and the price going into 1996 was likely to be about \$900 a tonne.

"We are heading towards a downturn and

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

pany bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

pany bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

pany bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

pany bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

pany bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

pany bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

pany bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

pany bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

pany bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

pany bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

company bought into Sepap during the year to gain a foothold in eastern Europe. It had hoped to gain majority ownership by the end of the year.

Attempts by Assidomän, which owns 32 per cent of Sepap, to block the move and gain board representation were defeated. The Swedish com-

rd
Merger
Vote
Kolo Bang
deal

INTERNATIONAL COMPANIES AND FINANCE

Dell Computer earnings up 82% in third quarter

By Louise Kehoe
in San Francisco

Dell Computer, the US personal computer manufacturer, reported an 82 per cent jump in net income for its third fiscal quarter, ended October 29, outperforming Wall Street's expectations.

Net income for the quarter was \$75.4m, or 75 cents a share, on sales of \$1.42bn, compared with earnings of \$41.4m, or 47 cents, on sales of \$881.5m a year ago. Wall Street analysts had been predicting earnings of 70 cents a share for the quarter.

The Texas-based company, which sells PCs by telephone and mail order, said sales to

businesses and government agencies accounted for 50 per cent of revenues. Dell is now the only large US PC company not directly addressing the home computer market.

Sales were particularly strong in the US, said Mr Michael Dell, chairman and chief executive, reflecting seasonal growth in the government and education sectors, continued increases in corporate purchases and accelerating strength in sales to small and medium-sized businesses.

Component shortages continued to constrain Dell's ability to keep pace with increasing demand. "We realise that unprecedented demand has meant longer delivery

times on some of our products than customers have come to expect," Mr Dell said. "Although component supply continues to be a challenge, we are working hard to resolve the situation."

Sales of Pentium processor-based systems rose to 82 per cent of total system sales in the quarter, from just 32 per cent in the same period last year, reflecting a rapid shift to the new Intel microprocessor technology.

For the year to date, sales were \$3.8bn, compared with \$2.4bn in the first nine months of fiscal 1995.

Net income was \$202.2m, or \$1.98 a share, compared with \$83.9m, or \$1.00.

COMPANY PROFILE:

Dell Computer

Net Income (\$m)

FORCAST

1992 93 94 95 96 97

Dell Computer share price relative to the S&P Composite

350

300

250

200

150

100

50

1994 95 96

Source: FT Data, Market Guide Inc., Merrill Lynch Capital Markets

Michael Dell
chief executive

Microsoft claims 525,000 online customers

By Louise Kehoe

Microsoft has signed up more than 525,000 subscribers to the Microsoft Network (MSN), the online service that it launched to August together with Windows 95. The company announced.

The rapid growth in MSN subscribers places Microsoft among the top ranks of online service providers and makes it one of the world's largest Internet access providers, since MSN users can link to the Internet.

Microsoft has not, however, achieved the instant dominance in the online market that some analysts had predicted.

The suit contends that Mr LeBow's and Mr Icahn's hidden agenda is to gain control of RJR Nabisco's tobacco business and combine it with Liggett, a tobacco company controlled by Mr LeBow through his holding company, Brooke Group.

"By then, however, they would have control and be in a position to get hold of the company's assets," Mr Goldstone said.

RJR Nabisco is pressing its lawsuit against Mr LeBow's efforts.

RJR Nabisco has already spun off 19.5 per cent of Nabisco to shareholders, but there would force a merger of RJR's tobacco businesses with LeBow and his partners," the lawsuit claims.

There was no immediate response from Mr LeBow or Mr Icahn.

RJR counters new move for Nabisco spin-off

By Richard Tomkins
in New York

In a flood of litigation,

Yesterday Mr LeBow's Brooke Group announced the names of nine candidates to replace RJR Nabisco's existing directors. The list, which includes Mr LeBow, will be put to shareholders at the company's annual meeting next April.

Brooke Group has repeatedly said that it would drop its proxy battle if RJR Nabisco agreed to a spin-off.

But RJR Nabisco says it doubts Mr LeBow's and Mr Icahn's intentions.

Mr Steven Goldstone, RJR Nabisco's president, said that if the two financiers tried to press ahead with an immediate spin-off, they would run into just the same obstacles as RJR Nabisco, and realise it was not viable.

"The suit contends that Mr LeBow's and Mr Icahn's hidden agenda is to gain control of RJR Nabisco's tobacco business and combine it with Liggett, a tobacco company controlled by Mr LeBow through his holding company, Brooke Group.

"AOL's objections, together with those of other competitors, prompted the US Justice Department to launch an antitrust investigation of Microsoft's marketing plans for MSN. The government agency has, however, taken no action.

Only about 22 per cent of US households that have purchased Windows 95 have become subscribers to MSN, according to Odyssey, a San Francisco market research company. Microsoft said, however, that it still expected MSN to reach 1m subscribers by August.

Microsoft added that it was dropping plans to call a temporary halt to new MSN subscriptions at the 500,000 mark, because it was confident the system could handle continued growth.

Separately, new data from two market research companies suggests that sales of Windows 95 have not lived up to expectations. Dataquest said it had reduced its 1995 forecast for Windows 95 shipments by 3.6m units to 26.4m copies.

About 10m copies will remain in the distribution channel – on retailers' shelves and in PCs that have yet to be delivered to end users – at the end of the year, meaning there would be about 16.4m copies in use, the researchers said.

In a survey of US home computer users, Odyssey found that only about 6 per cent of US households with PCs have adopted the new operating system. "All the hoopla surrounding Windows 95 hasn't convinced the majority of home PC owners that they need or want Windows 95," Mr Nick Donatiello, Odyssey president, said.

Earlier versions of Windows remain the dominant PC operating system among home computer users, with 40 per cent market share, according to the Odyssey survey, while about 28 per cent are still using DOS, the Microsoft software which pre-dates Windows.

CP Rail will become a 100 per cent-owned subsidiary with direct access to capital markets and freedom to pursue acquisition and marketing pacts on its own. But rationalisation and the move to Calgary will mean the loss of 1,450 jobs. The mill has annual capacity of 450,000 tonnes and ships its output to the US and Asia.

Both Repap and the Pulp Paper & Woodworkers of Canada accepted mediation from a government-appointed conciliator. The new contract runs for six years but no details were immediately available.

Canadian Pacific plans restructuring

By Robert Gibbons

losses will also be felt in the US, where CP Rail has significant rail holdings.

The staff reductions, coming mainly at the administrative level of CP Rail, would represent annual savings of about C\$100m. Mr William Stinson, Canadian Pacific president said, while the write-down would reduce the impact of annual depreciation on CP Rail's results.

Mr Stinson denied the move of CP Rail's executive offices to the west was related to last month's Quebec referendum, narrowly won by the federalist side.

"We do 80 per cent of our rail business in western Canada," he said. "That's where the railway should be based. We have to make the railway more efficient and profitable."

CP will take fourth-quarter after-tax write-downs of C\$700m (US\$511m) on its rail assets and C\$275m on its property assets.

The final quarterly dividend for 1995 will be 12 cents a share, up from 8 cents previously.

CP Rail will become a 100 per cent-owned subsidiary with direct access to capital markets and freedom to pursue acquisition and marketing pacts on its own. But rationalisation and the move to Calgary will mean the loss of 1,450 jobs. The mill has annual capacity of 450,000 tonnes and ships its output to the US and Asia.

Both Repap and the Pulp Paper & Woodworkers of Canada accepted mediation from a government-appointed conciliator. The new contract runs for six years but no details were immediately available.

NINE MONTH INTERIM REPORT 1995

Investor's net worth on September 30 amounted to SEK 52,769 m. (Dec. 31, 1994: SEK 43,493 m.), or SEK 265 (218) per share. On November 16, its net worth was SEK 50,154 m., or SEK 252 per share.

The Investor Group's consolidated income after financial items amounted to SEK 3,339 m. (2,375).

Scania's sales rose by 35% to SEK 25,442 m. (18,791). Income after financial items was SEK 3,512 m. (2,379).

Saab's sales rose by 42% to SEK 4,869 m. (3,422). Income after financial items amounted to SEK 223 m. (165).

The complete interim report can be ordered from Investor's offices. The interim report is also published on Internet (<http://www.investor.se>).

* SEK 1.00 = US\$ 0.1436 as of September 30

INVESTOR AB

Investor AB (publ), S-103 32 Stockholm, Sweden

Telephone +46-8-614 30 00 Telefax +46-8-614 21 50

Investor UK Limited Telephone +44-171-409 1211 Telex +44-171-409 1305 Investor Asia Limited Telephone +852-2801 6823 Telex +852-2810 4909 Investor International (U.S.A.) Inc. Telephone +1-212-957 32 32 Telex +1-212-957 98 66

New chief appointed in shake-up at Molson Breweries

By Robert Gibbons in Montreal

Canada's Molson Companies has replaced the president and chief executive of its brewing subsidiary, Molson Breweries, in a management shake-up designed to restore market share and profitability.

Mr John Barnett, the president of

Molson USA, takes over the top Molson Breweries position immediately "to steer it through the next stage of growth in volume and market share", the company said. He takes over from Mr Bruce Pope, who will continue in an "advisory capacity".

Molson Breweries is 40 per cent owned by Molson Companies, 40 per

cent by Foster's of Australia, and 20 per cent by Miller of the US.

The parent companies would not elaborate on reasons for the shake-up, but Molson's share of the Canadian market has shrunk from 52 per cent in 1990 to about 47 per cent, and earnings have declined. International operations have grown but have not compensated.

Rival Labatt, recently acquired by Interbrew of the Netherlands, has picked up most of the share lost by Molson.

Molson is restructuring its second-biggest subsidiary, Diversey, the special chemicals producer, trying to turn the lossmaking US unit around. Analysts expect it to be sold eventually.

Canadian institutions prepare to do battle

Banks and insurers are pressing demands ahead of 1997 shake-up, says Bernard Simon

Canada's banks and insurance companies are marshalling forces for one of the last, and probably one of the fiercest, battles in the deregulation of domestic financial services.

With a barrage of speeches, submissions, advertising campaigns and behind-the-scenes lobbying, each side is seeking to press its demands and concerns in the run-up to a planned 1997 overhaul of legislation governing federal regulation of financial institutions.

The finance ministry is due to spell out its initial views early next spring.

The stakes are especially high for the insurers, who are struggling to adapt to changes sweeping through their industry. The extensive networks of sales agents and brokers on whom insurers depend are being challenged by cheaper and more accessible technology, ranging from telemarketing to Web sites on the Internet.

At the same time, a rising proportion of the savings previously channelled into life assurance policies is slipping away to the growing mutual funds industry.

The banks pose a new threat. They are pressing Ottawa to remove barriers which have held back their assault on the insurance market.

Reforms adopted in 1992 allow the banks to form insurance subsidiaries. But they are still barred from using their vast branch networks to sell most types of insurance, or from sharing data on bank customers with their fledgling insurance operations.

The insurers hope to persuade policymakers and the public that the banks are already too powerful. In a submission to the finance department earlier this year, the Canadian Life and Health

Insurance Association noted that the five biggest banks now account for almost two-thirds of the assets of all deposit-taking institutions.

Over the past decade, the banks have also gobbled up Canada's biggest securities dealers and several ailing trust and loan companies, which specialize in mortgage lending. The CLIA urged that the 1997 review "should correct the legislative and regulatory privileges enjoyed by the banks".

For instance, it has demanded access to the banks' payments system to enable insurance companies to offer cheques and automated teller machines. The CLIA is also seeking deposit insurance reforms, such as the removal of government guarantees from bank savings instruments that compete against insurance products.

Each side has encountered unexpected obstacles as it has tried to move into the other's traditional territory. The two biggest life offices, Manulife and Sun Life of Canada, have retreated from earlier forays into deposit-taking.

"It's hard for anyone to get into retail banking," says Mr Dennis Maddan, a Toronto financial services consultant. Besides misjudging the strength of the big domestic banks, insurance companies had little banking experience and found themselves burdened with troubled commercial property assets.

Most of the big banks have set up insurance subsidiaries, and a few have made acquisitions. The most aggressive has been Canadian Imperial Bank of Commerce, which has invested more than C\$150m (US\$111m) and now employs more than 800 people in its insurance arm.

CIBC now offers travel, medical, accidental death policies

back with figures of their own to show that fears of their power are exaggerated. According to the banks, the financial services sector is less concentrated than Canada's airline, oil and automotive industries.

Furthermore, Canada's five biggest property and casualty insurers are all subsidiaries of large multinational insurers, whose home countries have opened the retail insurance market to banks.

The overcrowded insurance industry faces a period of wrenching adjustment, what-

ever the outcome of the regulatory battle. Mergers and acquisitions have become the order of the day. Among the most recent was Manulife's purchase of North American Life, making it the biggest group and life carrier. Several US and European underwriters have withdrawn from Canada.

Those that remain have stepped up their search for new, low-cost distribution channels to complement their existing sales networks, and compete more effectively against the looming threat from the banks.

Nevertheless, Duff & Phelps, the Chicago-based rating agency, concluded in a report on the Canadian insurance industry earlier this year that "the remaining two-year window prohibiting banks' use of branches and customer files for insurance and annuity sales may not be long enough for the life insurance industry to adjust. Some small and mid-sized life insurers may eventually become vulnerable".

Earlier versions of Windows remain the dominant PC operating system among home computer users, with 40 per cent market share, according to the Odyssey survey, while about 28 per cent are still using DOS, the Microsoft software which pre-dates Windows.

CP Rail will become a 100 per cent-owned subsidiary with direct access to capital markets and freedom to pursue acquisition and marketing pacts on its own. But rationalisation and the move to Calgary will mean the loss of 1,450 jobs. The mill has annual capacity of 450,000 tonnes and ships its output to the US and Asia.

Both Repap and the Pulp Paper & Woodworkers of Canada accepted mediation from a government-appointed conciliator. The new contract runs for six years but no details were immediately available.

Tracinda files proxy statement

Tracinda, the private investment company of Mr Kirk Kerkorian, filed a preliminary proxy statement with the Securities and Exchange Commission relating to Chrysler's 1996 annual shareholders' meeting. Reuter reports from Washington.

Tracinda said that it was not currently asking for proxies but had filed the materials to ensure that it would be free to engage in discussions with Chrysler shareholders while the board conducted its 90-day corporate governance review.

Mr Kerkorian said on Monday that his investment firm would take steps to begin soliciting shareholder votes at the automaker's annual meeting.

The materials propose electing Mr Jerome York, Tracinda's vice-chairman and a former Chrysler chief financial officer, to the car manufacturer's board, and opposing the re-election of Mr Joseph Antonini, the former Kmart Corp. chief executive

INTERNATIONAL COMPANIES AND FINANCE

ASIA-PACIFIC NEWS DIGEST

Ssangyong Motor to increase output

Ssangyong Motor, Korea's fourth largest automotive company, plans to quadruple its production capacity to more than 600,000 vehicles by 2000 with its second plant at Taegu, South Korea. The planned \$2.6bn facility will produce 350,000 vehicles, including 200,000 cars. It is also expanding production capacity at its factory at Pyungtaek, south of Seoul, from 150,000 vehicles to 300,000 by 1997.

The company plans to enter the car market in 1998 with luxury models developed with the technical assistance of Germany's Mercedes-Benz, which has a 5 per cent stake in the group. It might also develop a subcompact car. Ssangyong currently makes four-wheel drive vehicles, including the Musso, and buses and trucks. It recently introduced a new range of minibuses, the Istana, with a third of its output to be sold under the Mercedes-Benz badge, mainly in the Asian region.

However, analysts have expressed caution about Ssangyong's entry into Korea's overcrowded car market, which is dominated by Hyundai, Kia and Daewoo. Competition will intensify further with the entry of Samsung in 1998. The capacity expansion has resulted in Ssangyong reporting losses for the past three years, including a deficit of Won75bn (\$102m) on sales of Won34bn in 1994, the sharpest fall among Korean motor companies. Losses for the first half of 1995 amounted to Won55m, on sales of Won415m.

Ssangyong is expected to suffer further losses because of forecast capital costs of Won3.500bn between 1995 and 1999, with the Taegu facility accounting for almost 60 per cent of that amount. Mr Kim Suk-joon, chairman, said vehicle operations were being expanded to reduce the dependence of the group, Korea's third largest, on its core businesses of oil refining and cement.

John Burton, Seoul

Indian truck maker surges

Tata Engineering & Locomotive (Telco), India's biggest truck maker, saw net profit jump to Rs2.3bn (\$66m) in the six months to end-September from Rs88.5m a year earlier. Sales climbed from Rs21.43bn to Rs33.87bn up 26 per cent. Telco holds about 70 per cent of India's heavy commercial vehicles market and 55 per cent of the light commercial vehicles segment. Vehicle production in the period rose 44 per cent from 57,313 units to 82,428. Vehicle sales jumped from 53,391 units last year to 81,260.

Telco said last year's growth in demand continued into the current year, lifting sales and production figures to record levels in the latest half. It said it expected demand to continue into the second half but added that reduced liquidity in local markets might affect demand in the automotive sector.

Telco has production agreements with Cummins Engine of the US to make engines, and with Germany's Daimler-Benz to make Mercedes cars in India. It made a \$100m issue of global depository receipts in July 1994.

AP-DJ, New Delhi

Australian airport sale blocked

The Australian Senate, the federal parliament's upper house, has blocked the proposed privatisation of Sydney Kingsford-Smith, the city's main international and domestic airport, and the yet to be built Sydney West airport. This has prompted the government to claim the new airport will not be ready in time for the Sydney Olympics in 2000.

The government had said it wanted the first airport sales completed by late 1996. Several international bidders are thought to be interested, including the UK's BAA, although some have put their plans on hold because of the uncertainty surrounding the sell-off.

The Senate block was the result of an amendment to legislation designed to permit the sale of the 22 airports managed by the Federal Airports Corporation. The amendment specified that the Sydney airports should be excluded until the former east-west runway was reopened at Kingsford-Smith and a noise problem resolved.

The airport recently moved to a system of parallel north-south runways, but the change to flight paths has prompted a public outcry. Mr Laurie Brereton, transport minister, claimed the move would delay construction of Sydney West by up to 12 months. "The delayed legislation will now have to be re-introduced into parliament following next year's [federal] election," he said.

Nikki Tait, Sydney

APN buys advertising group

Australian Provincial Newspapers, Mr Tony O'Reilly's regional newspaper publishing group, announced yesterday it was buying independent Communications Australia, an outdoor advertising business, for A\$84.7m (\$US40.7m).

ICA takes in a mixture of outdoor and transit advertising. Its sales were A\$33.9m in the year ending December 1994, with earnings before interest, goodwill amortisation and tax of A\$7.1m.

APN said the deal fitted its strategy of developing and acquiring media assets "with strong positions in growing niche markets".

IDBI ahead 30% and plans share depository

By Mark Nicholson
in New Delhi

The Industrial Development Bank of India, the country's biggest state financial institution, yesterday reported a 30.1 per cent rise in pre-tax profit, inclusive of capital gains, to Rs6.53bn (\$157m) for the first half to September 30.

Mr S.H. Khan, IDBI's chairman and managing director, said it intended to set up a share depository in conjunction with Unit Trust of India, the country's biggest institutional investor, and the National Stock Exchange. The latter is the Bombay-based fully automated stock exchange, set up in competition to the Bombay Stock Exchange in 1994.

IDBI is the second leading Indian institution to announce plans for a depository, which would eventually replace the stock markets' physical share trading with a paperless, automated book-entry system.

The indirectly state-owned Stock Holding Corporation of India has already advanced its own plans for a depository.

Mr Khan said IDBI's earnings for the first half, excluding capital gains on sales of investments, grew 22.8 per cent over the same period last year to Rs23.57bn, while total expenditure rose 13.9 per cent to Rs17.27bn.

He said, however, that the persistent weakness of Indian equity markets had cut capital gains substantially in the half. Realised capital gains were Rs200m, down 76.3 per cent on the Rs890m for April-September the previous year.

The bank, India's leading state provider of term lending and other financial assistance to industry, said it sanctioned Rs12.9bn in fresh assistance over the first half, an increase of 28.5 per cent over the same period last year, while disbursements rose 20.4 per cent to Rs50.75bn.

The bank said it was confident of exceeding target disbursements for the current fiscal year of Rs16.2bn, as projected in the offer document for the bank's July share offering - which was both IDBI's first public offer and India's biggest.

The Indian government had also approved a \$300m line of credit to IDBI from the Exim Bank of Japan in finance infrastructure projects.

ITC boosts profit and market share

By Mark Nicholson

ITC, India's biggest tobacco group, in which BAT Industries of the UK holds a 31.6 per cent stake, has recorded an unadjusted 22 per cent rise in first-half net profits from Rs1.15bn to Rs1.41bn (\$40.5m). It also said it had expanded its share of India's growing cigarette market.

In the six months to end-September, turnover rose 7.8 per cent, from Rs23.2bn to Rs25.2bn.

Cigarette tax, up from Rs10.50n to Rs13.10n, and a Rs1.50n fall in export earnings to Rs2.65bn hurt earnings but the effect was offset by lower costs and interest charges.

ITC said exports had suffered from "re-evaluation, restructuring and consolidation" of its international businesses, after it withdrew from trading in "a number of agri-products with low turnover and margins".

The group said it had completed a restructuring of international and agribusiness divisions and that "profits have increased and the bottom line is healthy".

ITC said substantial manufacturing investment, factory modernisation and improved marketing, advertising and distribution btd gave ITC cigarettes 63 per cent of the Indian market, from 60 per cent a year earlier. The market had grown 14 per cent, the company said.

ITC said its hotels business had also registered "strong growth", with turnover at its flagship Maurya Sheraton Hotel in New Delhi set to double from last year's Rs500m.

ITC was until recently plagued by a bitter dispute between BAT and Mr K.L. Chugh, who resigned as ITC's chairman in September. The UK group earlier said it had lost faith in Mr Chugh's chairmanship, although Mr Chugh's resignation was publicly amicable.

The company's nomination committee met this week for the first time to discuss Mr Chugh's succession but failed to reach agreement. The committee is expected to meet

Break-up plan remains option at Coles Myer

By Nidd Tait in Sydney

Coles Myer, the large Australian retailer which has been the focus of an institutional battle over corporate governance standards, said yesterday it was actively pursuing a break-up proposal.

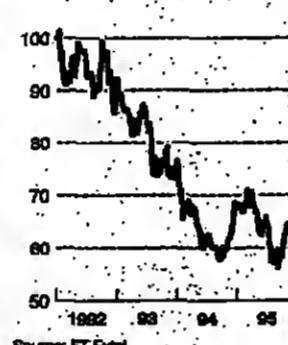
This would see the company divided into several listed companies, each with separate managements and boards.

Mr Nobby Clark, the company's new chairman, told the annual meeting yesterday that a study had been commissioned in recent weeks, and that "a review of the restructuring option remains firmly on the board's agenda".

However, he added that the review would take some time, and the option remained "a proposal" at present.

Coles Myer

Share price relative to the All Ordinaries Index
110



At the end of the meeting -



Nobby Clark: 'examination of board committee structures' a priority

Picture: Tony Anderson

which proved less eventful than some commentators had predicted - Mr Clark confirmed the slate of directors agreed between the company and institutions last month had been elected by shareholders, and that the two independent candidates had failed to secure board seats.

• In the Melbourne courts, Coles' lawyers yesterday failed

to have parts of a wrongful dismissal claim by Mr Phillip Bowman, its former finance director who moved to Coles from the UK's Bass group, struck out.

However, they were given leave to appeal.

Mr Bowman claims his employment contract entitles him to a A\$2.15m payout from Coles, and maintains he was

dismissed because of his investigation into the Yannan transaction.

Coles, however, has alleged "wilful misconduct". It was the revelations arising from the legal action between Mr Bowman and Coles which was the catalyst for the institutions' corporate governance push at the retailer.

Lippo fights to keep its glamorous image

Indonesian banking and property group faces struggle to maintain investor confidence

Property and banking do not always sit together comfortably in south-east Asia's markets, as Lippo Group, one of Indonesia's largest and most prominent conglomerates, is finding out.

Shares in Bank Lippo and Lippoland, two of the group's flagship companies, have fallen about 25 per cent each in the past week, and there has been a run on deposits at a Bank Lippo branch as anxiety grows about the group's property developments outside Jakarta.

Mr Tirtadjie says Bank Lippo turned some of these loans into securities which were then sold to its customers. In effect, that took a portion of the loans off its balance sheet, but it is unclear who would be responsible if Lippoland failed to repay the debt.

More than 100 of Lippo Bank's customers have bought the securitised loans, analysts say. Lippo Group declined to comment on what by international standards counts as unorthodox behaviour.

Analysts say the market fears that Lippo could turn out to be yet another Asian glamour stock which has overextended. Worse, they worry that it may have fallen into the classic Indonesian conglomerate trap of using its own bank to fund speculative property ventures.

However, Mr Tirtadjie claims residential and commercial space at Lippo Karawaci and Lippo Cikarang, two ambitious satellite town developments outside Jakarta, is selling well.

The towns have been widely promoted as showcase developments for Indonesia's new middle class.

These developments were consolidated into Lippoland's balance sheet for the first time when it reported fiscal 1995 unaudited earnings at the end

of October. As a result, Lippo's net gearing jumped to 140 per cent from 14 per cent a year earlier. That sent alarm bells ringing throughout the financial community.

Mr Tirtadjie says Bank Lippo's loans to Lippoland account for about 3 per cent, or roughly Rp180tn (\$76m), of the group's loan portfolio, a much larger figure than analysts had assumed.

Analysts say Bank Lippo

turned some of these loans into securities which were then sold to its customers. In effect, that took a portion of the loans off its balance sheet, but it is unclear who would be responsible if Lippoland failed to repay the debt.

More than 100 of Lippo

Bank's customers have bought

the securitised loans, analysts say. Lippo Group declined to comment on what by international standards counts as unorthodox behaviour.

Mr Tirtadjie denies allegations that the bank has been lending to contractors building the satellite towns, adding to its exposure to the property development. "They may have their banks but for sure it's not Lippo," he says. He adds that Lippo Group, unlike many other Indonesian property developers, is not in the contracting business.

Mr Tirtadjie insists sales at Lippoland are proceeding smoothly and that money obtained from pre-selling houses, apartments and commercial space is used to finance a large part of the development at its two satellite towns. Lippoland's net income

for fiscal 1995 was Rp31.25bn on revenues of Rp217bn.

Mr Tirtadjie says Lippoland's debt-to-equity ratio of one-to-one is evidence that the company is not overextended.

"I would say it's very healthy," he says. But to arrive at that ratio, Mr Tirtadjie used a very narrow definition of debt.

Using conventional yardsticks,

analysts say Lippoland's balance sheet shows debts amounting to Rp981bn, and therefore net debt-to-equity ratio of about 140 per cent.

Analysts note that Lippoland has one of the highest net gearing levels and is marketing relatively expensive products in difficult market conditions, "Mr Robert Adair, an analyst at CK Gob Ometsra Securities in Jakarta, wrote in a recent report.

Other analysts note that sales at Lippoland's other residential developments, which include two resorts, have weakened over the past year because of high interest rates.

Matters were compounded by media reports that Bank Lippo had failed to clear its account with the central bank because it was overextended with loans to Lippo Group's property division.

Mr Tirtadjie says that all the bank did was book a clearing loss, which occurs when cash drawn from a bank exceeds the amount deposited. "It's a normal day-to-day happening," Mr Tirtadjie says.

"If you ask me did Bank Lippo fail to clear, no, we never fail to clear because that question means we have a negative balance with the central bank. Our bank has never, I emphasise never, had an overdraft balance with the central bank," he says.

Equity, he says, continues to be an important source of financing for Lippoland's developments, and the group would like to float shares in Lippo Karawaci as early as the first quarter of next year.

Hong Kong-based China Resources and Hutchinson Whampoa recently bought about US\$35m of Lippo Karawaci's convertible bonds which can be converted into Lippo Karawaci shares eight months after the IPO, giving them a 10 per cent option in the development. But negative sentiment about the property market will make a listing difficult.

In the meantime, confidence in Bank Lippo's operations is also at a low. Asked about allegations that a number of banks are standing by to bail out Bank Lippo, Mr Tirtadjie says there is a gentlemen's agreement among the association of private national banks in Indonesia to help each other with liquidity problems.

"Lippo Group's policy has always been to ensure that our liquidity is under very good control so that if some rumours like this happen, we can still sleep well," he says. His challenge lies in convincing a suspicious market that this is a normal day-to-day happening," Mr Tirtadjie says.

Manuela Saragosa

Strong cellular phone demand helps Kyocera sales climb 8%

By Michio Nakamoto in Tokyo

Buoyant demand for cellular phones and electronic components supported an 8 per cent increase in consolidated sales at Kyocera, the leading maker of ceramic packages and electronic parts.

Kyocera, which makes a products ranging from ceramic packages for microprocessors to karaoke equipment and artificial bones, enjoyed a 27 per cent rise in operating profit in the first six months of the fiscal year from Y21.1bn to Y26.8bn (\$285m).

Sales climbed from Y21.2bn to Y29.9bn.

However, pre-tax profits fell 24 per cent to Y33.1bn from Y43.5bn last year, when profits were boosted by gains from the listing of DDI, the telecommunications company in which Kyocera owns a 22 per cent stake, and the share offering in two companies in which it is a leading shareholder. Net profits

Text of a letter by R W Rowland, the second largest Shareholder in Lonrho, being sent to all Lonrho Shareholders

LONRHO-IMPALA PLATINUM MERGER DOES IT ADD UP?

20TH NOVEMBER 1995

Dear Lonrho Shareholder,

The Board of Lonrho proposes a merger of its platinum assets with a competitor, the Impala platinum mines, which are owned by Gencor. Lonrho would receive shares in Implats, a subsidiary of Gencor. The Lonrho platinum mines in South Africa are the company's major asset, and for this reason your vital interests as an investor are concerned. As Lonrho shareholders, you have financed the platinum mines from their inception, and should reap the benefit.

In broad terms, Lonrho's platinum mines are young and healthy, excellently managed and South Africa's lowest cost producers. Impala is bigger, but is in more difficult ground and is less cost efficient. Impala is also an older mine and part of a group which has already mothballed two platinum mines.

In the past few years Lonrho has received varied offers from Gencor to take over Lonrho's platinum Division. It's hardly surprising.

The Lonrho Board has now published the terms for an agreed merger. These terms are not good enough, when it is realised that as formulated they result in:

① A price far less than that envisaged by stockbrokers and analysts in the past two years.

- ② Loss of ultimate control of Lonrho's biggest asset.
- ③ Loss of Lonrho's central attraction for outside investors or bidders.
- ④ Loss of direction at Lonrho, which promised to expand and support its core activities, specifically mining.
- ⑤ Exclusion worldwide from any further platinum dealing or mining by Lonrho.
- ⑥ Vulnerability to 'creeping control' by Gencor. In my opinion, further purchases of a major block of Lonrho shares would, combined with this merger, put Gencor in control of Lonrho without a full offer.

In commenting on the terms, I rely on forty years of negotiating experience in the mining industry of Southern Africa as a mine owner, as a director of Rio Tinto companies, and at Lonrho where I remain the second largest shareholder. There can be no objection to the right deal for Lonrho.

It is my firm belief that this is the wrong deal and should be voted down in the interest of Lonrho and its shareholders.

Listed below are the material difficulties which need to be explained by the Board before the EGM on 30th November, if shareholders are to reach an informed decision.

Yours sincerely
R W Rowland

WHAT WILL THE REALIZED VALUE OF THE LONRHO PLATINUM DIVISION ('LPD') BE FOR LONRHO AND ITS SHAREHOLDERS IN THE PLATINUM MERGER?

£102m

On page 3 of their circular the Board of Lonrho assigns a value of about £102 million for the 29,168,125 shares of Implats that Lonrho finally expects to receive for the Lonrho Platinum Division.

From shareholder loans

Lonrho has shareholder loans of £16 million to LPD. According to the public Implats statement 'Lonrho will cede to Implats its claims on loan accounts against LPD amounting to R262.8 million. (£46 million). Is this an amount the shareholders have to deduct from the stated value of £102 million? If yes, this is a large sum to forego and against what is the cession made?

From giving up a claim

Did the Board in its calculations deduct the value of the R204 million claim by Lonrho against Implats/Impala over the Kares Mine deal? This claim is well founded and was strongly supported by the Board of Lonrho. Did the Board take the advice of an independent mining specialist and legal counsel before giving up a claim of £36 million as a concession to Implats in this merger?

Dividends

On page 3 of the circular the Board says: 'Dividends have not been paid by LPD to Lonrho for several years, because of constraints imposed by the working capital and capital expenditure requirements of LPD.' Did the Board take into account that Lonrho is replacing a cash flow (which can be regarded as a dividend payment) of between 2.6-10 million annually in interest payments on the shareholder loans to LPD, with an insecure cash flow from dividends?

Is it correct to say that prospective dividends from Implats would be subject to 25% taxation in South Africa, whereas the interest payments are tax free for Lonrho and tax deductible to LPD in South Africa?

Does Lonrho have a guarantee from Implats for about £10 million payment of dividends before taxes, or not?

Put Option capped by Put Option

Did the Board consider that the realized equity value is limited by the Put Option to R74 per share, compared to a stated value of R77.5-R80 per share in the initial merger. Would this lower the sale price for Lonrho's Implats shareholding by between £18-£31 million?

Is it not correct that the claim of the Bafokeng tribe, (see below) which would lead to the Put Option being exercised, is serious and therefore the execution of the Put Option is a real possibility?

Morgan Grenfell

Does the stated £102 million value to Lonrho reflect the value established by Lonrho's merchant bank Morgan Grenfell, which advised Lonrho in this merger? If yes, why does Morgan Grenfell not support this merger by a full recommendation to Lonrho's shareholders in Lonrho's circular about the merger?

The circular contains a long technical report on the present state of the mines. Despite 'extensive due diligence' enquiries, the circular does not contain anything from Morgan Grenfell.

Could Lonrho's shareholders have sight of Morgan Grenfell's advice and recommendation, and be told the value it has established from Lonrho's Platinum Division?

Cuts

Is it correct to assume that the legal, technical and merchant banking costs are still to be deducted from the stated benefit to Lonrho's shareholders?

DOES THE BAFOKENG TRIBE'S CLAIM PERMANENTLY LIMIT THE ESTABLISHED VALUE TO R74 PER SHARE?

Senior Counsel

Did the Board consider the concern (page 44 of the circular) of the technical consultant over the claim of the Bafokeng tribe, which could lower the value of the Implats group by a significant amount? If yes, who is the senior counsel in Johannesburg who advised Lonrho that the probability is that any such action will fail...? (page 34 of the circular)

Surely one line cannot accurately represent his entire opinion bearing in mind the likely legal, factual, and constitutional complexity of the claim. Did he qualify his opinion in any way or offer specific advice to the Board?

Will Lonrho shareholders be able to see the written comment of the senior counsel or at least a précis of it, and if not, why not?

7% equity to the tribe

Is the Board of Lonrho aware that Implats offered the Bafokeng tribe the right to subscribe for 7% of the equity of the Implats Group during the years 1990-1994, as stated in the annual reports of Implats from 1990-1994?

Did the Board of Lonrho and merchant bank Morgan Grenfell consider this factor and how would the possible concession of these rights or any other financial claim by the tribe affect the value of Lonrho's equity stake in this merger?

Net value

As outlined in an article by South African Business Day, dated 14th November 1995, the claim of the Bafokeng tribe seems to have substance. Why does the Board of Lonrho enter into a merger of its major asset where the probability of a claim against the merger partner, whether successful or not, is high and imminent?

Would Lonrho then only be able to realize a maximum net value of around £250 million for its Lonrho Platinum Division, whereas Lonrho's chief executive earlier this year helped analysts of the City to establish a value for Lonrho's 72.59% interest in LPD in the range of £450-500 million?

The maximum price of R74 per share as a result of an execution of the option would enable Gencor to take over LPD for a far lower price than they would have to pay as a direct offer.

Advice

Has the Board of Lonrho approached the legal advisers of the Bafokeng tribe in order to assess the position of their claims, before entering into this agreement?

Is it correct that the Bafokeng tribe claim, which affects most of the mining rights of Implats, is fully prepared and ready to be issued? Why is the Board not waiting for the outcome before merging the mines?

WHAT ARE THE BENEFITS AND THE SYNERGIES OF THE MERGER?

What the Board says

The following is an extract from page 5 of the circular:

'... believes that the mergers will provide the following benefits to Lonrho shareholders:

- it will allow more rapid and extensive development of LPD's assets. The development of LPD's operations has been constrained for some time by high levels of borrowing; the Enlarged Implats will have low borrowing.'

- it will produce a number of operational improvements arising, in particular, from the sharing of mining and processing techniques. In the short term, however, mining synergies are likely to be balanced broadly by the costs of achieving them. In the medium and longer term, the Directors believe that there will be substantive benefits for Implats shareholders, including Lonrho.'

Capital Expenditure

Is it correct (page 24) that 'with minimal capital expenditure, the platinum output of LPD can be increased rapidly to a level of some 500,000 oz from the 1995 achieved level of some 350,000 oz', and that the proposed increase in platinum production to 770,000 oz per annum by the year 2001 will be achieved with a planned capital expenditure of additional £163 million over the next years, which includes an improvement of 220,000 oz per annum from the 1995 achieved level of some 350,000 oz?

Efficiency

Is it equally correct that Implats would achieve an improvement of nearly the same size (240,000 oz per annum) with a capital expenditure program of £427 million, only over the next 3 years?

2½ times the costs

Where is the capital expenditure benefit to LPD if Implats, expansion program for the same increase in production costs 2½ times more than that of LPD and the planned capital expenditure program of LPD could be financed by the cash flow at present without the need for further capital?

Synergies?

Production costs 20% lower at LPD

Based upon the annual reports from Implats, it is obvious that the production cost in R/kg of platinum group metals 'pgm' from the smelter has risen from 19,000 in 1991 to 27,000 in 1995 (page 31), whereas the production cost at LPD has not risen from 1991 to 1995 and is at about 21,589 R/kg of pgm in 1995 (page 16).

LPD's production costs are 20% lower than those of Implats.

Operating costs 22% lower

The planned operating cost per oz at LPD for the year 2000 are projected to be 666 R per oz whereas at Implats they are projected to be 811 R per oz, which is a cost difference of 22% in favour of LPD. Since 1978 LPD has steadily increased output in each and every year, whereas Implats records volatile production levels with 1995 lower than most recent years. (page 31).

On page 12 of the circular the technical consultant says, 'Upon completion of the merger a team will be constituted to review the synergistic opportunities available to the merged quantity and to make proposals to the board regarding the means by which they can be realised.'

Can it be that the Board of Lonrho has not assessed the potential synergies of merging 'the lowest cost primary underground producer' LPD with the high cost producer Implats before proposing the merger to Lonrho shareholders?

Reserves

The technical report states on page 23:

"Lonrho Platinum Division has substantial shallow reserves."

In fixing the price for LPD, did the Board of Lonrho and the merchant bank Morgan Grenfell reflect the significant added value of these reserves which can be extracted at the lowest cost in the industry?

If yes, what is the value given to these reserves by Morgan Grenfell, the company's merchant bank?

1995 accounts

Why does the Board not make the 1995 figures of LPD available to Lonrho shareholders in order to enable them to compare LPD's figures with those of Implats for 1995?

Other offers

Did the Board consider a potential bid from the major platinum producer Anglo/Rustenburg and did Lonrho's merchant bank Morgan Grenfell approach them in order to establish the highest possible value for Lonrho's 72.59% stake in the Lonrho Platinum Division? If not, why not?

The technical consultant notes that LPD's expansion programmes are highly capital efficient. Lonrho is certainly not under financial pressure.

Until eight months ago all Lonrho directors with relevant experience and the entire South African management were opposed to a Gencor merger.

What rationale is there for giving up Lonrho's best stand-alone asset for a price which, after all the deductions and risks are considered, appears to be no more than £300-£350 million?

SUFFICIENT INFORMATION

Risks

Why has the Board of Lonrho refused to give enquiring shareholders copies of the relevant published documents, thus depriving them of the opportunity to properly evaluate the effect of the transaction on the Company?

How can shareholders evaluate the transaction if the only way that they can inspect the 2,000 or so A4 sheets of published documents is by poring over them in the company solicitors' offices during the 8 working days that remain before the EGM?

Clear view

What inconsistencies or drawbacks would be clear from these documents if shareholders' professional advisers had a proper opportunity to review them?

A proper and open evaluation before the EGM will help us all to get this vital deal right.

Response: If you share the concerns expressed in this advertisement contact Lonrho's company secretary and attend the EGM on 30th November.

ASK YOUR ADVISERS TO EVALUATE THE DEAL CAREFULLY AND ACT ON THEIR ADVICE

COMPANY NEWS: UK

Plans for music and rentals demerger on schedule for next year

Thorn EMI higher at £180m

By Alice Rawsthorn

Sir Colin Southgate, chairman of Thorn EMI, yesterday confirmed that plans to demerge the group's music and rental interests were on schedule and that he expects to announce formal demerger proposals next autumn.

He also announced a healthy increase in pre-tax profits from £124.8m to £179.7m (£28m) for the six months to September 30. Last year was held back by a £13.1m charge while this time included a £3.6m gain.

Sir Colin forecast continued growth in the second half, fuelled by a strong release schedule from EMI Music, which launched the Beatles' *Anthology* album in the UK yesterday.

Thorn EMI's shares, which have risen strongly since the start of this year on speculation about the demerger and the possible sale of EMI Music, slipped 3p to £15.23.

Sir Colin said "all areas" of the group had performed well. Operating profits rose by 27 per cent to £194.3m with earnings per share up 37 per cent higher at 25p (16.5p).



The Fab Four take a magical mystery tour through the Financial Times, in the days before they made enough money to pay people to do it for them. Their latest release, Anthology, is on EM

EMI Music mustered a 23 per cent increase in operating profits to £124.6m on sales up 29 per cent to £1.13bn. The reduction in operating margins was due to the full consolidation of Toshiba EMI in Japan, after EMI raised its stake to a majority holding last autumn.

The music group benefited from healthy sales of Pink Floyd's *Pulse* album and Blur's *The Great Escape* in the UK. Its best sellers in the US included Garth Brooks' *The Hits*.

The Thorn rental business fared well with a 36 per cent increase in operating profits to £8.5m in line with expectations.

Japanese expansion planned

By David Blackwell

Cable and Wireless is to start re-selling private international telecommunications lines in Japan from next month, writes Michio Nakamoto.

The decision to enter the market follows deregulation of the sector by the Japanese Ministry of Posts and Telecommunications in April.

C&W will use its own private lines and those of International Digital Communications, the Japanese international telecommunications carrier in which it has a 17 per cent stake.

The company plans to offer customers private international lines at costs about 20 per cent lower than those charged by Japan's main international carriers such as KDD.

Initially it will connect corporate customers in Japan with points in the US but the company plans to expand business to the UK, Canada and Australia next year.

However, C&W is looking several years ahead when it expects further deregulation to expand significantly the market for its services.

Cable and Wireless opts for a safe pair of hands



Brian Smith knows the business and the industry well.

He was chairman of C&W's audit committee and a member of the remuneration committee.

Although he had retired from C&W, Mr Smith already had plenty to keep him occupied.

He is chairman of BAA, the airports group, Hydron, and the Heatherwood and Wrexham Park Hospitals Trust. He is also a non-executive director of Bersford, which owns the Magnet kitchens business, and a member of the Oxford diocese

cheered by news of his appointment. "He will be a good chairman," said one big institutional investor in C&W.

Before joining the telecoms group, Mr Smith was chairman and chief executive of Metal Box, which he joined in 1985.

He oversaw the transformation of the MB Group into two companies.

For most of his career Mr Smith was with ICI, the chemicals group after leaving Manchester University, where he took a doctorate in physical chemistry.

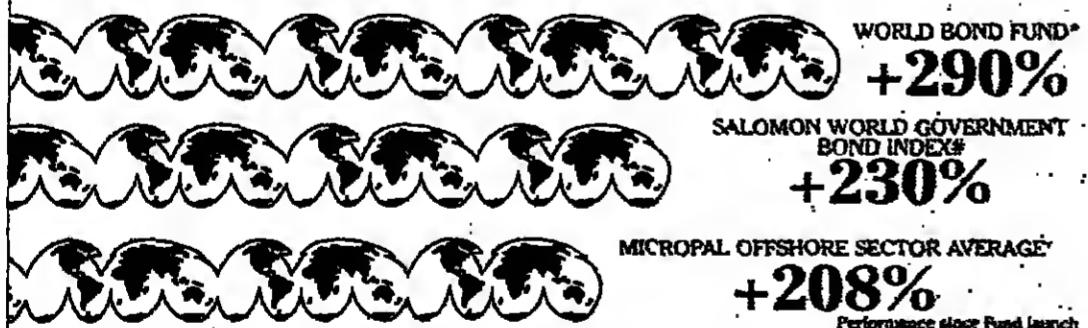
By 1978 he was chairman of ICI's fibres division, where he started a big reorganisation. In 1978 he joined the main board, later spending two years in the US, where he became chairman of ICI America.

He also served as president of the British Textile Confederation and chairman of the Economic Development Committee of the Wool Textile Industry.

Mr Smith, who was made a CBE in 1990, is a Freeman of the City of London and a Layman of the Worshipful Company of Gloves.

MERCURY ASSET MANAGEMENT

World-beating performance



World Bond Fund

Mercury Asset Management is one of Britain's most successful fixed-interest houses, with an exceptional record of consistent performance.

Mercury has firmly established its investment credentials:

- Europe's largest independent fund manager, with over US\$100 billion under management.
- A leading global fixed interest manager, with US\$24.6 billion under management.
- A global network of offices and a team of over 200 investment professionals.

Source: Fund - Mercury Asset Management; Index - Salomon World Government Bond Index of Ten Markets; Micropal - Offshore Territories, International fixed interest sector. Figures as at 31/10/95, based on offer to offer prices, gross income reinvested. *Fund launched 4.9.85. #From 31/3/85. From 30/9/85.

The value of investments and the income from them may fluctuate and are not guaranteed. ■ The value of an investment may also be affected by changes in rates of exchange. ■ Past performance is no guarantee of future performance. ■ The Investment Adviser for World Bond Fund is Mercury Asset Management plc (regulated by JMFRC). ■ The Fund is not registered for sale to the public in all jurisdictions. This advertisement does not constitute an offer for sale in any jurisdiction in which such offer is not lawful. ■ This advertisement is issued by Mercury Asset Management plc, 33 King William Street, London EC4R 9AS.

Vodafone ahead despite loss of market share

By Christopher Price

Vodafone, the UK's biggest mobile phone operator, yesterday reported a 12 per cent increase in half-year pre-tax profits, underpinned by continued growth in subscribers despite the growing challenge from Mercury One-2-One and Orange.

However, the impact of the new rivals ate into Vodafone's market share which declined from over half of the 4.9m mobile phone market to 44.5 per cent. Celnet has 4.4 per cent, while industry figures show Mercury with 6.3 per cent and Orange with 8 per cent. Vodafone shares fell 15p to 289p.

The competition forced Vodafone to focus attention on the residential market which continued the decline in the average revenue per subscriber.

Pre-tax profits at Vodafone rose from £18.6m to £20.1m (£32m) on turnover 19 per cent higher at £66.4m. The number of new UK subscribers in the six months to September 30 rose 372,000, an increase of 41 per cent on the same period last year, taking the total to nearly 2.2m.

With a greater proportion of customers taking the competitive low-call tariff, the average revenue per subscriber is forecast to fall from £230 to £247 for the full year. Vodafone said that as well as recruiting more residential customers, there had been a loss in small business customers to Orange in some areas, both of which had affected the business mix.

New business subscribers amounted to only 4,300, against 154,000 last year, which contributed to a fall in business's share in the subscriber base from 50 per cent to 50 per cent.

Churn, the rate at which customers switch off from the network, declined from 25.5 per cent to 24.9 per cent. Measures have been taken to tackle fraud, which is expected to cost the company £10m this year, and which is forecast to halve next year.

Operating losses in the group's international business fell from £26m to £18m. All the overseas businesses are expected to be profitable by 1996/97.

■ Vodafone said yesterday that Globalstar, one of five consortia racing to launch the first satellite hand-held mobile telephone service, has been awarded a 15mHz waveband, a significant step forward in its development plans.

Lex, Page 16

UB sells most of US salty snacks assets

By Roderick Orman, Consumer Industries Editor

United Biscuits has sold most of the assets of its US salty snacks business, almost completing the disposal of its Keebler business and exit from the US.

A group of investors is paying \$8m for the brands, US distribution rights, an Indiana plant and 200 van sales routes. UB will close two other plants in Texas and Pennsylvania with the loss of 320 jobs.

It hopes proceeds from site and equipment sales will more than cover closure costs.

"This is a serious give-away," said one analyst. The

business had a net asset value of \$15m last December, but City hopes for its sale were modest because the business lost \$2m on sales of \$21m last year in ferocious competition from Pepsico's dominant Frito-Lay brand.

United Biscuits has sold most of the assets of its US salty snacks business, almost completing the disposal of its Keebler business and exit from the US.

A group of investors is paying \$8m for the brands, US distribution rights, an Indiana plant and 200 van sales routes. UB will close two other

plants in Texas and Pennsylvania with the loss of 320 jobs.

It hopes proceeds from site and equipment sales will more than cover closure costs.

"This is a serious give-away," said one analyst. The

business had a net asset value of \$15m last December, but City hopes for its sale were modest because the business lost \$2m on sales of \$21m last year in ferocious competition from Pepsico's dominant Frito-Lay brand.

United Biscuits has sold most of the assets of its US salty snacks business, almost completing the disposal of its Keebler business and exit from the US.

A group of investors is paying \$8m for the brands, US distribution rights, an Indiana plant and 200 van sales routes. UB will close two other

plants in Texas and Pennsylvania with the loss of 320 jobs.

It hopes proceeds from site and equipment sales will more than cover closure costs.

"This is a serious give-away," said one analyst. The

business had a net asset value of \$15m last December, but City hopes for its sale were modest because the business lost \$2m on sales of \$21m last year in ferocious competition from Pepsico's dominant Frito-Lay brand.

United Biscuits has sold most of the assets of its US salty snacks business, almost completing the disposal of its Keebler business and exit from the US.

A group of investors is paying \$8m for the brands, US distribution rights, an Indiana plant and 200 van sales routes. UB will close two other

plants in Texas and Pennsylvania with the loss of 320 jobs.

It hopes proceeds from site and equipment sales will more than cover closure costs.

"This is a serious give-away," said one analyst. The

business had a net asset value of \$15m last December, but City hopes for its sale were modest because the business lost \$2m on sales of \$21m last year in ferocious competition from Pepsico's dominant Frito-Lay brand.

United Biscuits has sold most of the assets of its US salty snacks business, almost completing the disposal of its Keebler business and exit from the US.

A group of investors is paying \$8m for the brands, US distribution rights, an Indiana plant and 200 van sales routes. UB will close two other

plants in Texas and Pennsylvania with the loss of 320 jobs.

It hopes proceeds from site and equipment sales will more than cover closure costs.

"This is a serious give-away," said one analyst. The

business had a net asset value of \$15m last December, but City hopes for its sale were modest because the business lost \$2m on sales of \$21m last year in ferocious competition from Pepsico's dominant Frito-Lay brand.

United Biscuits has sold most of the assets of its US salty snacks business, almost completing the disposal of its Keebler business and exit from the US.

A group of investors is paying \$8m for the brands, US distribution rights, an Indiana plant and 200 van sales routes. UB will close two other

plants in Texas and Pennsylvania with the loss of 320 jobs.

It hopes proceeds from site and equipment sales will more than cover closure costs.

"This is a serious give-away," said one analyst. The

business had a net asset value of \$15m last December, but City hopes for its sale were modest because the business lost \$2m on sales of \$21m last year in ferocious competition from Pepsico's dominant Frito-Lay brand.

United Biscuits has sold most of the assets of its US salty snacks business, almost completing the disposal of its Keebler business and exit from the US.

A group of investors is paying \$8m for the brands, US distribution rights, an Indiana plant and 200 van sales routes. UB will close two other

plants in Texas and Pennsylvania with the loss of 320 jobs.

It hopes proceeds from site and equipment sales will more than cover closure costs.

"This is a serious give-away," said one analyst. The

business had a net asset value of \$15m last December, but City hopes for its sale were modest because the business lost \$2m on sales of \$21m last year in ferocious competition from Pepsico's dominant Frito-Lay brand.

United Biscuits has sold most of the assets of its US salty snacks business, almost completing the disposal of its Keebler business and exit from the US.

A group of investors is paying \$8m for the brands, US distribution rights, an Indiana plant and 200 van sales routes. UB will close two other

plants in Texas and Pennsylvania with the loss of 320 jobs.

It hopes proceeds from site and equipment sales will more than cover closure costs.

"This is a serious give-away," said one analyst. The

business had a net asset value of \$15m last December, but City hopes for its sale were modest because the business lost \$2m on sales of \$21m last year in ferocious competition from Pepsico's dominant Frito-Lay brand.

United Biscuits has sold most of the assets of its US salty snacks business, almost completing the disposal of its Keebler business and exit from the US.

A group of investors is paying \$8m for the brands, US distribution rights, an Indiana plant and 200 van sales routes. UB will close two other

plants in Texas and Pennsylvania with the loss of 320 jobs.

It hopes proceeds from site and equipment sales will more than cover closure costs.

"This is a serious give-away," said one analyst. The

business had a net asset value of \$15m last December, but City hopes for its sale were modest because the business lost \$2m on sales of \$21m last year in ferocious competition from Pepsico's dominant Frito-Lay brand.

United Biscuits has sold most of the assets of its US salty snacks business, almost completing the disposal of its Keebler business and exit from the US.

A group of investors is paying \$8m for the brands, US distribution rights, an Indiana plant and 200 van sales routes. UB will close two other

plants in Texas and Pennsylvania with the loss of 320 jobs.

It hopes proceeds from site and equipment sales will more than cover closure costs.

"This is a serious give-away," said one analyst. The

business had a net asset value of \$15m last December, but City hopes for its sale were modest because the business lost \$2m on sales of \$21m last year in ferocious competition from Pepsico's dominant Frito-Lay brand.

United Biscuits has sold most of the assets of its US salty snacks business, almost completing the disposal of its Keebler business and exit from the US.

A group of investors is paying \$8m for the brands, US distribution rights, an Indiana plant and 200 van sales routes. UB will close two other

II THE CZECH REPUBLIC

■ Politics: by Kevin Done

Two opposing forces begin to consolidate

The Civic Democratic party (ODS) led by Prime Minister Vaclav Klaus is the strongest force to emerge from Civic Forum.

Six years after the turmoil of the 'Velvet Revolution', the Czech political system is taking on a more conventional shape as it begins to consolidate around two main opposing forces, the right-wing Civic Democratic party and the Social Democrats.

Several of the smaller parties also spawned by the break-up in 1991 of Civic Forum, the movement that filled the immediate political vacuum following the collapse of communism, are unlikely to survive next June's general election.

A consistent series of opinion polls suggests that only five parties will achieve the minimum 5 per cent of the votes necessary for representation in the main lower house of parliament.

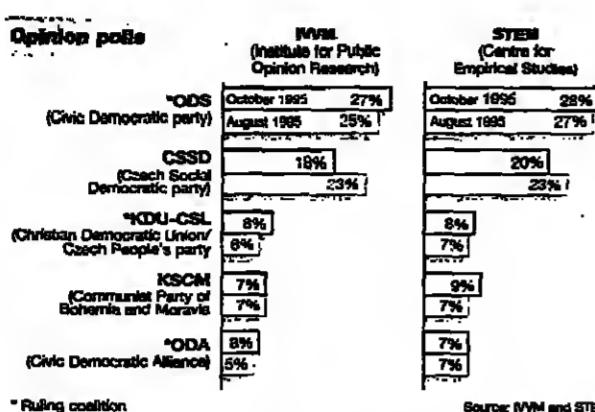
The Civic Democratic party (ODS) and the Social Democrats (CSSD) are likely to be joined by the reformed Communist party, which continues to gain around 7 per cent of support in most opinion polls, as well as by the two junior partners in the present coalition, the Civic Democratic Alliance (ODA) and the more centrist Christian Democratic Union/Czech People's party (KDU-CSL).

The Civic Democratic party (ODS) led by Mr Vaclav Klaus, prime minister, is the strongest force to emerge from Civic Forum and has dominated Czech politics for nearly four years, helped by a highly fragmented opposition.

As next June's general election approaches, the ODS faces the prospect of having to confront a much more cohesive opposition future, because the Social Democrats led by Mr Milos Zeman appear set to make the biggest gains from the demise of the smaller opposition parties.

From a position where they gained only 6.3 per cent of the seats and 8 per cent of the votes in the 1992 election, the Social Democrats have emerged as the second-largest party in a string of opinion polls regularly gaining about 20 per cent support. Their backing peaked at 23 per cent in August this year, but it was still running at 18.20 per cent in polls published last month.

Even Mr Klaus, who remains supremely confident of victory in next year's election, concedes that the Social Democ-



cats are gaining ground, although he insists that it is not at the expense of the government.

"The Social Democrats are getting votes from the small parties on the left. They will probably have more than in the last election. But in principle the balance between the parties of the left and the right will be very similar," he says.

At the last election, the left still suffered from a general lack of trust from the electorate but Mr Zeman insists that the Social Democrats are now gaining ground.

"Three years ago we were still the party of the old and the less educated, but the structure of our support has changed dramatically. In polls

Few political observers believe that the ODS can be unseated next year

in June we had 2 per cent more support than the ODS from young, educated voters."

Few political observers believe that the ODS can be unseated next year

because they think that the ODS has stabilised.

"We want this coalition to continue. We would not join with the Social Democrats, even if they were to win and Klaus loses. The Christian Democrats would go with them [the Social Democrats], if necessary. We would go into opposition."

Mr Dlouhy insists that the party has come through "the period of crisis," however, and that its support has stabilised.

"We want this coalition to continue. We would not join with the Social Democrats, even if they were to win and Klaus loses. The Christian Democrats would go with them [the Social Democrats], if necessary. We would go into opposition."

In this country, as in all other countries of (eastern Europe), we were dealing with what I prefer to call transformation shake-out, a shake-out of non-viable economic activities, which could exist only in protected Comecon markets, with distorted price structures and with huge subsidies.

The faster those activities were squeezed out and eliminated the better. The deeper the shake-out the better. The social, political and economic transformation - the systemic change - was not about GDP growth.

Our GDP decline was just this year, 1991 and 1992. This is relatively a very, very short period of time.

In 1994, GDP grew by 2.6 per cent. In 1995, until now, it is 4 to 4.5 per cent, and the forecast in the government budget for next year is 4.5 per cent, so for me that is sufficient economic growth.

It is still to be decided whether elections for both houses will be held on the same day next summer - the alternative preferred by Mr Klaus - or whether the vote for the Senate will be postponed until the autumn.

MOTOINVEST a.s.

OFFERING SERVICES TO FINANCIAL INSTITUTIONS IN AREAS OF:
BROKERAGE, ASSET MANAGEMENT AND MERGERS & ACQUISITION



Motoinvest provides professional assistance in the capital markets in and around the Czech Republic. Motoinvest is managed by a very experienced professional team of bankers, analysts, brokers and attorneys; each dedicated to achieving the best possible results. Throughout Motoinvest's history, the company has maintained a unique attitude of personal service and commitment. With CZK 80 billion presently under management, and a close association with fund managers, we can inform professional investors of rapidly changing events and obtain for them most wanted stocks. Whether it be mergers and acquisitions, asset management or brokerage services, Motoinvest's small infrastructure allows us to offer an exceptionally rapid response and complete confidentiality.

The two key elements needed for success in any emerging market are quality securities and timing. Motoinvest provides both.

WARNING: THIS ADVERTISEMENT DOES NOT CONSTITUTE AN OFFER. IT APPEARS FOR INFORMATION ONLY.

CONTACT ADDRESS AND PHONE: NAD KROCINKOU 55, 190 00 PRAHA 9, TEL: +42-2-6833305, 68333257 ENGLISH EXT. 262 FAX: +42-2-6833289

Leading Exporter of Finely Crafted Interior Furnishings and Exterior Landscape Materials from Central Europe Seeks to Expand the Success of its International Operations.

Our company has already established its reputation as a supplier to the building and design industry in Italy, Argentina, and Hong Kong. Our current success is based on our ability to provide our clients with quality products, and extend the pricing advantages inherent in trade with Central Europe.

MACHACEK Co.
Bezručova 1472/D, 251 01 Ríčany 11, Czech Republic.
Tel/Fax: (+42-2) 5096

INVESTMENT ENQUIRIES WELCOMED

■ Interview with Prime Minister Vaclav Klaus: by Kevin Done and Vincent Boland

'Fastest privatisation process'

Czech Prime Minister Vaclav Klaus emerged into the international spotlight after Czechoslovakia's Velvet Revolution in November 1989. First as federal finance minister and later as prime minister of the Czech Republic, he has dominated the process of economic reform.

Intellectually combative with friends and adversaries alike, he has consistently preached the virtues of the market economy and has implemented what he claims to be "the fastest and most comprehensive privatisation process."

Rond of his status as an economist, he has recently been appointed by President Vaclav Havel - on the recommendation of the education minister - as professor of finance at Prague School of Economics.

He leads one of the most stable, centre-right governments of all the transition states of central and eastern Europe, and appears supremely confident that his Civic Democratic Party-led coalition government will be returned to power in next summer's general election.

Question: What are the big ideas that you will put forward in next year's election campaign?

Answer: Even if we are in what we usually call the post-transformation stage, it is a paradox. It is quite natural that with the visible acceleration of economic growth and especially the growth of industrial output and construction, you will have an acceleration of imports.

And you have a diversion of exports to domestic consumption, not just to personal consumption, I mean to investments and so on. It is quite natural that during the transformation shake-out companies are not able to find sufficient demand at home, and so they export. Now this year is a surprise for them - there is some domestic demand - so some of our very successful exporters of the last few years simply decided to divert part of their exports (to the domestic market).

So the short- and medium-term trade deficit is easily explained, and in my opinion it cannot be avoided. This is my professional view as an economist and not just as prime minister.

The faster those activities were squeezed out and eliminated the better. The deeper the shake-out the better. The social, political and economic transformation - the systemic change - was not about GDP growth.

Our GDP decline was just this year, 1991 and 1992. This is relatively a very, very short period of time.

In 1994, GDP grew by 2.6 per cent. In 1995, until now, it is 4 to 4.5 per cent, and the forecast in the government budget for next year is 4.5 per cent, so for me that is sufficient economic growth.

Artificial attempts to accelerate growth would create more pressures, faster inflation. When you put together inflation, unemployment, GDP growth, the results of the Czech Republic are incomparable. You can take the figures yourself; this is not my self-praise or anything like that.

Are there any particular problems that could interrupt this growth?

I do not think so. It seems to me that the only potential bottleneck or problem could be the low unemployment rate.

We are afraid that accelerating growth can bring more pressures in the labour market,

wage pressures, price pressures and inflation. Dismalisation is an important policy of the Czech government.

You are facing paradoxical pressures for both devaluation from a growing trade deficit, and for revaluation from heavy capital inflows. How can you resolve this problem?

The combination of a deficit in the trade balance with a surplus in the balance of payments is a quite natural phenomenon of the early post-transformation stage. So this is not a paradox, it is a paradigm. It is quite natural that with the visible acceleration of economic growth and especially the growth of industrial output and construction, you will have an acceleration of imports.

And you have a diversion of

exports to domestic consumption, not just to personal consumption, I mean to investments and so on. It is quite natural that during the transformation shake-out companies are not able to find sufficient demand at home, and so they export. Now this year is a surprise for them - there is some domestic demand - so some of our very successful exporters of the last few years simply decided to divert part of their exports (to the domestic market).

So the short- and medium-term trade deficit is easily explained, and in my opinion it cannot be avoided. This is my professional view as an economist and not just as prime minister.

The faster those activities were squeezed out and eliminated the better. The deeper the shake-out the better. The social, political and economic transformation - the systemic change - was not about GDP growth.

Our GDP decline was just this year, 1991 and 1992. This is relatively a very, very short period of time.

In 1994, GDP grew by 2.6 per cent. In 1995, until now, it is 4 to 4.5 per cent, and the forecast in the government budget for next year is 4.5 per cent, so for me that is sufficient economic growth.

And you have a diversion of

exports to domestic consumption, not just to personal consumption, I mean to investments and so on. It is quite natural that during the transformation shake-out companies are not able to find sufficient demand at home, and so they export. Now this year is a surprise for them - there is some domestic demand - so some of our very successful exporters of the last few years simply decided to divert part of their exports (to the domestic market).

So the short- and medium-term trade deficit is easily explained, and in my opinion it cannot be avoided. This is my professional view as an economist and not just as prime minister.

The faster those activities were squeezed out and eliminated the better. The deeper the shake-out the better. The social, political and economic transformation - the systemic change - was not about GDP growth.

Our GDP decline was just this year, 1991 and 1992. This is relatively a very, very short period of time.

In 1994, GDP grew by 2.6 per cent. In 1995, until now, it is 4 to 4.5 per cent, and the forecast in the government budget for next year is 4.5 per cent, so for me that is sufficient economic growth.

And you have a diversion of

exports to domestic consumption, not just to personal consumption, I mean to investments and so on. It is quite natural that during the transformation shake-out companies are not able to find sufficient demand at home, and so they export. Now this year is a surprise for them - there is some domestic demand - so some of our very successful exporters of the last few years simply decided to divert part of their exports (to the domestic market).

So the short- and medium-term trade deficit is easily explained, and in my opinion it cannot be avoided. This is my professional view as an economist and not just as prime minister.

The faster those activities were squeezed out and eliminated the better. The deeper the shake-out the better. The social, political and economic transformation - the systemic change - was not about GDP growth.

Our GDP decline was just this year, 1991 and 1992. This is relatively a very, very short period of time.

In 1994, GDP grew by 2.6 per cent. In 1995, until now, it is 4 to 4.5 per cent, and the forecast in the government budget for next year is 4.5 per cent, so for me that is sufficient economic growth.

And you have a diversion of

exports to domestic consumption, not just to personal consumption, I mean to investments and so on. It is quite natural that during the transformation shake-out companies are not able to find sufficient demand at home, and so they export. Now this year is a surprise for them - there is some domestic demand - so some of our very successful exporters of the last few years simply decided to divert part of their exports (to the domestic market).

So the short- and medium-term trade deficit is easily explained, and in my opinion it cannot be avoided. This is my professional view as an economist and not just as prime minister.

The faster those activities were squeezed out and eliminated the better. The deeper the shake-out the better. The social, political and economic transformation - the systemic change - was not about GDP growth.

Our GDP decline was just this year, 1991 and 1992. This is relatively a very, very short period of time.

In 1994, GDP grew by 2.6 per cent. In 1995, until now, it is 4 to 4.5 per cent, and the forecast in the government budget for next year is 4.5 per cent, so for me that is sufficient economic growth.

And you have a diversion of

exports to domestic consumption, not just to personal consumption, I mean to investments and so on. It is quite natural that during the transformation shake-out companies are not able to find sufficient demand at home, and so they export. Now this year is a surprise for them - there is some domestic demand - so some of our very successful exporters of the last few years simply decided to divert part of their exports (to the domestic market).

So the short- and medium-term trade deficit is easily explained, and in my opinion it cannot be avoided. This is my professional view as an economist and not just as prime minister.

The faster those activities were squeezed out and eliminated the better. The deeper the shake-out the better. The social, political and economic transformation - the systemic change - was not about GDP growth.

Our GDP decline was just this year, 1991 and 1992. This is relatively a very, very short period of time.

In 1994, GDP grew by 2.6 per cent. In 1995, until now, it is 4 to 4.5 per cent, and the forecast in the government budget for next year is 4.5 per cent, so for me that is sufficient economic growth.

And you have a diversion of

exports to domestic consumption, not just to personal consumption, I mean to investments and so on. It is quite natural that during the transformation shake-out companies are not able to find sufficient demand at home, and so they export. Now this year is a surprise for them - there is some domestic demand - so some of our very successful exporters of the last few years simply decided to divert part of their exports (to the domestic market).

So the short- and medium-term trade deficit is easily explained, and in my opinion it cannot be avoided. This is my professional view as an economist and not just as prime minister.

The faster those activities were squeezed out and eliminated the better. The deeper the shake-out the better. The social, political and economic transformation - the systemic change - was not about GDP growth.

Our GDP decline was just this year, 1991 and 1992. This is relatively a very, very short period of time.

In 1994, GDP grew by 2.6 per cent. In 1995, until now, it is 4 to 4.5 per cent, and the forecast in the government budget for next year is 4.5 per cent, so for me that is sufficient economic growth.

And you have a diversion of

exports to domestic consumption, not just to personal consumption, I mean to investments and so on. It is quite natural that during the transformation shake-out companies are not able to find sufficient demand at home, and so they export. Now this year is a surprise for them - there is some domestic demand - so some of our very successful exporters of the last few years simply decided to divert part of their exports (to the domestic market).

So the short- and medium-term trade deficit is easily explained, and in my opinion it cannot be avoided. This is my professional view as an economist and not just as prime minister.

The faster those activities were squeezed out and eliminated the better. The deeper the shake-out the better. The social, political and economic transformation - the systemic change - was not about GDP growth.

Our GDP decline was just this year, 1991 and 1992. This is relatively a very, very short period of time.

In 1994, GDP grew by 2.6 per cent. In 1995, until now, it is 4 to 4.5 per cent, and the forecast in the government budget for next year is 4.5 per cent, so for me that is sufficient economic growth.

And you

THE CZECH REPUBLIC

Next year's election dominates agenda

The poll is crucial for Prime Minister Vaclav Klaus who wants to maintain the steady progress of economic reform, report Vincent Boland and Kevin Done

The Czech Republic is slipping inexorably into election mode. Although a general election is not scheduled until June next year, it is increasingly dominating the political agenda, forcing a bout of mergers and acquisitions among political parties and lending an air of urgency to problems that have until now been set aside in the drive for economic reforms.

The stability that has characterised the country's political and economic transformation should not be unduly disturbed by the vote. Despite a strong showing by the opposition Social Democratic party in opinion polls, the conservative government of Mr Vaclav Klaus, prime minister, is

expected to be returned unless one of the minor coalition partners fails to get into parliament.

While this could happen, all the parties are acting as if it will not. Instead, they are manoeuvring for position in the crowded centre of the political spectrum, leaving the extremes to the untransformed Communist party on the left and the Republican party, which still bankers after Czechoslovakia, on the right.

The election is nevertheless crucial for Mr Klaus, who wants to maintain the steady progress of economic reform and see it through to the end, and for the opposition, which must emerge stronger if it is to bolster the country's democratic development.

The prime minister points out that his government, in office since June 1992, is the longest-serving since the break-up of the Austro-Hungarian empire in 1918 and the birth of the modern Czechoslovakia, and later the Czech Republic. "I hope that stability will continue, I don't expect an earthquake in the elections," he says.

Stability has been a boon to the economy, which has been

transformed from one that was almost entirely centrally planned under communism into a dynamic market economy with an extensive and increasingly robust private sector. For many observers, one of the country's virtues has been that it did not change its government half way through the reform process, as other emerging democracies in the region have done.

Now that responsibility for economic reform has been passed from the state to the private sector, the government is coming under increased pressure to tackle some of the social and political effects of the changes. It is these – rather than any opposition to economic reforms, which remain widely popular – that will set the tone of the election campaign.

With economic and financial matters dominating the agenda since 1992, voter-sensitive issues such as education, health and welfare have been overlooked. Although spending on the health service, for example, has more than doubled from about Kč50bn in 1991 to nearly Kč90bn this year, the system is in a mess.

Doctors have been enraged by the deterioration of the service and complain bitterly about how their pay and social status – always an important factor for Czech people – have collapsed since 1989. Some of them went on strike for a day on November 1 and have taken to sending administrative work to the health ministry, creating a massive backlog for Mr Jan Strasky, the newly-installed minister who has little choice but to send it back.

The government has been slow to react to this mounting crisis, which could cost billions of korunas to sort out, because it wants to see the state's share of health costs reduced. Ministers have tended to allow themselves to be backed into a corner before being forced to settle with angry groups of workers in other sectors, among them railway employees who wring big concessions earlier this year including a clean sweep of the management of Czech Railways.

Many accuse the government of simply ignoring problems such as these. "Until you start yelling and making demonstrations and striking they never listen to you," says Mr Richard Falir, head of the Czech council of trade unions.

Mr Falir estimates that the wages of 30 per cent of Czechs have fallen since 1989; 20 per cent are about the same, and the rest have risen by varying amounts. With economic growth expected to be a robust 4.5 per cent this year, unions are pushing for a rise in the minimum wage from Kč2,200 a month and for wage settlements for next year of 8 per cent, when gross domestic product growth is targeted at about 5 per cent.

Czechs have long been used to a relatively high standard of living. Former Czechoslovakia was an economic powerhouse between 1919 and 1938 and later "was always first among the socialist states", Mr Falir says. But inflation has eaten into modest salaries since the end of communism and



Right: The stability that has characterised the country's political and economic transformation should not be unduly disturbed by the vote. *Agence France Presse*

although it is likely to fall to about 8 per cent this year it has led to that common complaint among workers in the new economies: eastern salaries and western prices. How political parties react to these issues will become clearer as the campaign gets under way in earnest next year.

The social democrats are pushing a populist line concentrating on pension and welfare reform and cleaning up business and the stock market, which are almost unregulated.

The Civic Democratic Alliance, a small government party, is seeking to emerge from the shadow of the prime minister's Civic Democratic party (ODS), the dominant partner in government, by stressing the need for accelerated industrial restructuring and microeconomic reforms.

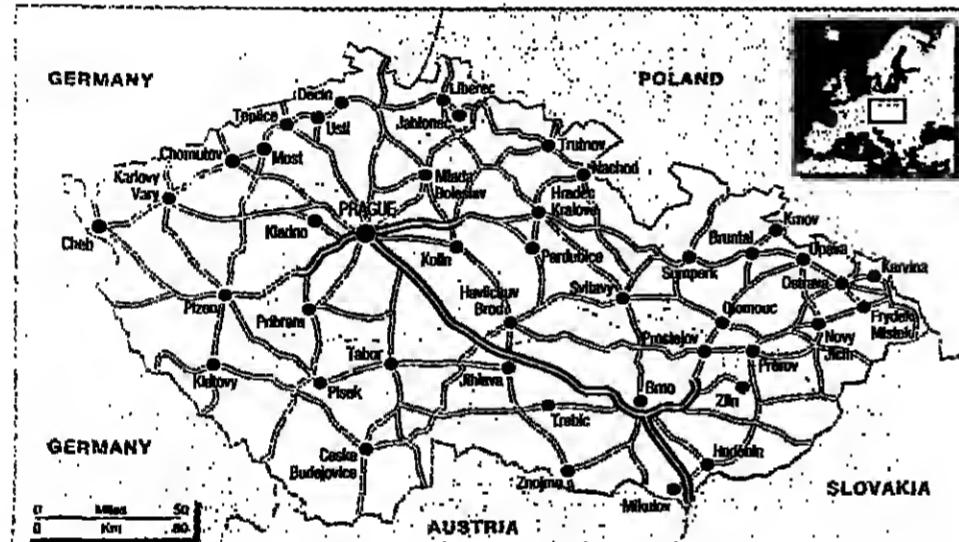
Mr Klaus, meanwhile, says the ODS can run on its record. A milestone in the country's advance will be achieved on

November 24 when the Czech Republic is invited to join the Organisation for Economic Co-operation and Development. Earlier this month it became the first post-communist country to achieve an "A-stable" investment grade rating from Standard & Poor's, the US credit rating agency.

If action is taken it could be the last significant policy move before the election. Strategic privatisations are likely to take a back seat until after the vote.

The state is still a big shareholder in the politically sensitive banking and energy sectors but, despite mixed signals from the government about the timing of further sales, none is likely to be implemented until the election is out of the way.

Czechs might welcome a breathing space, given the pace of change since 1992. Mr Klaus, whose political antennae are finely tuned, is too pragmatic to stir up unnecessary controversy. In January, he is due to present the Czech application for membership of the European Union to the Italian EU presidency. The country is considered to be first in the queue of east European states for EU membership, but the government wants negotiations on entry to start as soon as possible, regardless of the date of joining.



Milestones in transition

Vincent Boland reviews the most important dates in recent Czech history:

- November 1989: Communist government resigns in disgrace after mass peaceful demonstrations in Wenceslas Square, led by students and dissidents.
- December 1989: Playwright and dissident Vaclav Havel becomes president of Czechoslovakia. Provisional civilian government appointed, with Vaclav Klaus as federal finance minister. Conservative market-oriented economic policy adopted.
- June 1990: First post-communist general elections. With new states emerging throughout eastern Europe, first stirrings of Slovakia's desire for independence.
- Government prepares privatisation programme using a system of coupons which will be sold to citizens for a nominal sum which they can exchange for shares in state companies. It also begins returning private property nationalised by communists in 1948 to original owners or their descendants.
- December 1990: Central bank devalues Czechoslovak koruna and makes it internally convertible. Reform of

banking sector begins after old state bank is broken up into commercial units.

- April 1991: Privatisation drive gains momentum. Volkswagen of Germany signs agreement to buy 70 per cent of Skoda Automobilová, one of the country's most important companies, for DM1.2bn in the first big ticket sell-off.
- May 1992: Ambitious investment programme planned at Skoda and although it would later be scaled down the Skoda-Volkswagen deal triggers growing interest among foreign investors.
- May 1992: First wave of coupon privatisation begins. Some 10m Czechs and Slovaks have bought coupon booklets for Kč5,000 each and begin to select shares of about 1,000 state companies included in the wave. Companies include main commercial banks and industrial groups.
- Investment funds established by banks and others to invest in companies on behalf of the public attract an enthusiastic response after initial hesitation.
- June 1992: General elections held, dominated by the issue of the dissolution of Czechoslovakia. Klaus becomes Czech prime minister, Václav Klaus.

becomes prime minister of Slovakia. Talks on split begin in earnest. Referendum ruled out. Elections will henceforth be held every four years.

- July 20, 1992: President Vaclav Havel, who opposes break-up of federation, resigns as president.
- December 20, 1992: Czech Republic joins Central European Free Trade Area with Slovakia, Poland and Hungary.
- January 1, 1993: Federal Republic of Czechoslovakia dissolves at midnight on New Year's Eve amid relatively muted celebrations on both sides. Czech Republic and Slovakia emerge as newly independent states and begin to move their separate ways. Both countries immediately win international recognition.
- January 26, 1993: Havel re-appointed president of Czech Republic by parliament.
- February 7, 1993: Monetary union with Slovakia ends. Czech koruna becomes official currency. Czech-Slovak customs union in place to ensure no interruption to mutual trade.
- June 22, 1993: Prague stock exchange, already trading bonds, begins dealings in shares of

companies from first wave. Share prices gradually begin to rise. Foreign investors, encouraged by political stability and pace of economic reforms, seek opportunities.

- June 30, 1993: Czech Republic joins the Council of Europe.
- January 1994: Second wave of coupon privatisation begins, with more than 860 companies on offer to citizens. Share prices of first-wave companies begin to peak on the stock market, foreign investors take profits, and prices begin a long, slow descent.
- March 1994: Czechs agree to join Nato's Partnership for Peace initiative while continuing to push for full membership of the alliance.
- April 1994: Sensational trial of a secret service agent accused of blackmail by Viktor Kozeny, successful investment fund pioneer, in a case that momentarily threatens privatisation process. Agent convicted; Kozeny abruptly leaves the country complaining of media attacks. He has yet to return.
- February 1, 1995: Czech Republic becomes associate member of the European Union. It is already at the head of the queue of central European states for full membership.
- March 1, 1995: Second-wave shares begin trading on the stock exchange, which becomes the biggest in central Europe based on the number of quoted companies (about 1,800). Prices do not immediately recover.
- June 22, 1995: PTT Telecom Netherlands and Swiss Telecom take 27 per cent stake in SPT Telecom for \$1.45bn. Europe's biggest cross-border telecoms deal at the time.
- October 1, 1995: Czech koruna becomes fully convertible for current account transactions and partly convertible for capital account transactions.
- October 20, 1995: Final negotiations begin on entry into the Organisation for Economic Co-operation and Development. Membership expected by year-end.
- January 1996: Government to apply for membership of the European Union.



November 21, 1989: Tens of thousands of demonstrators crowd into Wenceslas Square, Prague. *Photo: AP*

LIAZ a.s. is a leading Czech manufacturer of industrial vehicles. The programme covers middle and heavy trucks (on-road 8-40 t), 44t combination GVW, long-haul, inter-city and urban transport, as well as off-road applications.

Truck-tractors, platform trucks, tippers, chassis for superstructures, fire-fighting and agricultural versions of trucks, engines rated 170-300 kW (incl. bus versions) EURO 1, EURO II and stable applications for both diesel fuel and liquified or compressed gas generators, pumps and combined co-generation plants, to complement the basic product.

LIAZ-EXPORT, Belgická 400, 466 21 Jablonec n.N., Czech Republic: Tel: +42 428 24362, 21577 Fax: +42 428 274 81 Tlx: 184442

LIAZ

THE CZECH REPUBLIC III

■ Tourism: by Kevin Done

Dynamic source of foreign exchange

The crowds of foreign tourists that flock all year round to Prague to admire the medieval and baroque splendours of one of Europe's most beautiful cities have had a powerful impact on the Czech economy.

Tourism was one of the first sectors to flourish in the wake of the Velvet Revolution. It has become a dynamic source of foreign exchange earnings; a welcome counterweight to the country's growing trade deficit, and has provided a crucial source of new jobs to balance declining employment in sectors such as manufacturing industry.

Foreign currency earnings from tourism jumped by 26 per cent to \$1.97bn last year, according to the Czech National Bank, which estimates that earnings rose by a further 23 per cent in the first half of this year to about \$1.5bn. Earnings from tourism have grown almost five-fold since 1990.

The sector accounted for about 5.5 per cent of the Czech Republic's gross domestic product (GDP) last year and earnings were equivalent to more than 14 per cent of the value of Czech exports.

With its central location in Europe, more than 97 per cent of visitors from abroad arrive by car in the Czech Republic, undeterred by the poor state of the roads and the heavy traffic that clogs the main routes through the country.

More than half of these visitors stayed in Prague.

According to figures from the Ministry of Economy, of the 101m visitors to the Czech

Republic last year, about 16 per cent were tourists who spent at least one night in the country. Two-fifths were Germans, and another one-fifth were visitors from Austria, Italy and the Netherlands.

"Tourism was one of the first sectors of the economy to be privatised," says Mr Karel Kovářík, a specialist in the Economy Ministry. "It was the first industry to show the fruits of being in the open market economy. A great many jobs were created and mainly in small enterprises, so they can change very quickly and flexibly."

He admits that more investment is needed now, however, both in the road, airport and rail networks, and in the quality of tourist facilities on offer, if the growth of recent years is to be sustained.

Another challenge is to woo tourists away from Prague - where some key attractions such as Charles Bridge and Old Town Square are already under intolerable pressure in peak seasons - to other destinations in the country, including cities such as Telč and Český Krumlov whose historical centres are already included in the Unesco (United Nations Educational, Scientific and Cultural Organisation) list of historical monuments.

The Czech Republic is renowned for its spas, in particular the Bohemian town of Karlovy Vary (Karlsbad), whose 12 hot springs are used in the treatment of the digestive system.

■ Foreign policy: by Vincent Boland

Focus on EU membership

Prime minister Vaclav Klaus has spoken of starting a velvet revolution in Brussels when his country joins.

Almost every act of the Czech government since the collapse of communism has had one overriding goal: to see the country return to the European mainstream. This desire is a legacy of Czechoslovakia's short but much-recalled period as a stable and prosperous democracy between the two world wars.

Now that it is again a stable and potentially prosperous democracy there is growing impatience with the glacial pace of the west's drive to fully incorporate emerging European states into western institutions. President Vaclav Havel has warned that Nato is running out of time and paying too much heed to Russian objections to such a move.

The government is more sanguine, especially about the European Union. It asserts that the Czech side has done all it can to earn the credentials for membership. The rest is up to Brussels.

"My task is not to fight for early EU membership," says Mr Vaclav Klaus, the prime minister, but "to fight for an early start to the negotiations on membership." That fight will begin in January when Mr Klaus due to hand the country's application to join to the Italian presidency of the EU.

It is difficult to assess what Czechs want or expect from membership of the EU aside from its symbolic confirmation of the country's "return to Europe". Ministers insist they do not want to simply siphon cash from Brussels to spend at home. They want to see the Czech Republic "contribute" to the EU.

Mr Klaus has spoken of starting "a velvet revolution in Brussels" when the country joins. He has aligned himself with British opposition to federalism and for decision-making to remain in national capitals, and has attacked the EU for its "socialist" tendencies.

Much of this may be posturing but its reasoning is based on the Czech Republic's historical experience of taking orders from elsewhere. Having sacrificed so much to win back sovereignty, Czechs are unwilling to cede too much of it to Brussels.

Nevertheless, a real debate on what EU membership will entail has not yet started. A senior British Foreign Office official observed on a visit to Prague in October that he had not been able to ascertain whether the Czech motivation to join the EU was based on political or economic - or any criteria.

For the Czechs, it may not be as simple as that.

No membership is rather

■ The economy: by Kevin Done

Recovery gathers pace

The overall achievement in stabilising the economy has been rewarded by a heavy inflow of foreign capital

a heavy inflow of foreign capital.

The Czech National Bank admits that the combination of the rapid deterioration in the trade deficit, together with the "extraordinarily strong" foreign capital inflows, is producing "contradictory" revaluation and devaluation expectations for the koruna, the Czech currency.

The pressures on the exchange rate are posing a serious policy dilemma with the danger that further appreciation of the koruna will undermine the country's competitiveness in export markets - and exports are regarded as the main engine for growth.

The growing trade deficit, caused by a surge in imports, is forecast to rise to about \$2.0bn this year and has plunged the overall current account of the balance of payments into deficit. On the other hand, there will have been a net inflow of foreign capital of \$5bn this year, including \$1bn of speculative short-term deposits.

Foreign exchange reserves had jumped from \$9bn at the end of last year to \$14.9bn by mid-October.

In the short term, the government is expected to widen the present narrow band in which the koruna is allowed to

fluctuate, but Mr Vaclav Klaus, prime minister, dismisses fears over the development of the trade deficit.

He describes it as "a quite natural phenomenon of the early post-transformation stage" with rising imports accounted for by growing investment as industrial output and construction expand.

"In the short to medium term the trade deficit must be financed using the surplus in the capital account," he says.

The Czech Republic's international credit rating has been rising steadily. This month, Standard & Poor's, the US credit rating agency, raised its assessment of the Czech National Bank's senior foreign currency debt to "A" from "BBB+" and changed its outlook for the country to stable from positive.

S&P said that its latest upgrade acknowledged "the Czech Republic's relatively painless transition from a planned to a market economy, characterised by socio-political stability, strong public finances, declining inflation, stable currency, and the continued improvement in the government's already strong internal and external financial position."

S&P says that the biggest challenges facing the country

in the medium term involve the modernisation of industry, changes in corporate governance and the strengthening of the banking sector.

Later this month the Czech Republic's economic progress will be reflected too by the landmark official invitation to join the Organisation for Economic Co-operation and Development.

"In the short to medium term the trade deficit must be financed using the surplus in the capital account," he says.

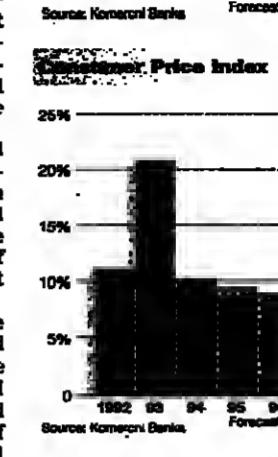
The Czech Republic's international credit rating has been

rising steadily. This month, Standard & Poor's, the US credit rating agency, raised its assessment of the Czech National Bank's senior foreign currency debt to "A" from "BBB+" and changed its outlook for the country to stable from positive.

In terms of small-scale privatisation and its trade and foreign exchange system, the Czech Republic has reached the "standards and performance typical of advanced industrial economies," says the EBRD in its recently-published Transition Report 1995.

The bank estimates that the private sector share of gross domestic product (GDP) in the Czech Republic at around 70 per cent is now the highest in central and eastern Europe,

Source: Komercní Banka



restructuring, price liberalisation, competition policy and the reform of financial institutions.

The magnitude of the task of catching up with west European economies remains great and will be a "long haul", although Mr Klaus is confident that growth rates in the Czech Republic will now be consistently higher than the average for the European Union despite potential serious bottlenecks, such as the already very low rate of unemployment.

The Czech Republic was the only country in the region of central and eastern Europe that belonged to the world's most advanced economies before the second world war, and it is still only at the beginning of the road back to regaining this group.

"While creating the potential for a well functioning market economy and maintaining stability and popular support, the Czech policy makers have so far been unable to foster rapid output, productivity and income growth," says Mr Jan Svejnar of the Department of Economics at Pittsburgh University and editor of a recently-published study: *The Czech Republic and Economic Transition in Eastern Europe*.

"The aspiration of moving the Czech economy towards the ranks of advanced economies has thus not yet been fulfilled and remains to be tackled in the next phase of transition."

THE BANK IN THE HEART OF EUROPE

RIGHT IN THE CAPITAL OF THE CZECH REPUBLIC



A View of Prague in the 17th Century

IN A NEW MARKET YOU ALWAYS NEED A TRUSTWORTHY GUIDE. IN THE CZECH REPUBLIC KOMERČNÍ BANKA IS THAT GUIDE. THANKS TO ITS NATIONWIDE NETWORK OF OVER THREE HUNDRED BRANCHES KB PROVIDES YOU WITH FIRST CLASS INFORMATION ON LOCAL INDUSTRY. AS THE LARGEST UNIVERSAL BANK IN THE CZECH REPUBLIC KB OFFERS ITS FOREIGN CORPORATE, INSTITUTIONAL AND PRIVATE CLIENTS A WIDE RANGE OF BANKING SERVICES. KB WILL HELP YOU TO REACH YOUR SPECIFIC OBJECTIVES THROUGHOUT THE CZECH REPUBLIC.



KOMERČNÍ BANKA a.s.



IV THE CZECH REPUBLIC

■ Banking: by Vincent Boland

Tough new era looms

Attempts to create a mid-sized tier of institutions to replace the many undercapitalised small banks have failed.

The Czech banking sector is bracing itself for some tough times. The country's expected entry into the Organisation for Economic Co-operation and Development soon is likely to necessitate a gradual liberalisation of the sector, intensifying competition in an already over-crowded market.

The first indication of changes came in October, with confirmation that a big merger of two large institutions, the savings bank Ceska Sporitelna (CS) and the trade bank Ceskoslovenske Obchodni Banka (CSOB), was being considered.

Both banks have played down the possible merger, saying only that talks were "very preliminary". Nevertheless, they have acknowledged that a series of link-ups to create bigger and stronger institutions is needed if the sector is to be able to compete with foreign banks and hold its own when the country joins the European Union.

Mr Josef Tosovsky, governor of the Czech National Bank which oversees the industry, says the central bank has no objection in principle to big mergers, but he warns that "mergers will not be possible without a full liberalisation of the market."

As it is currently structured, the Czech banking system poses a dilemma for the CNB.

The market is dominated by four institutions - Komercni

Banka, IPB, CS and CSOB. After a difficult year in 1994, these banks have posted strong interim figures for fiscal 1995 and provide a strong backbone for the rest of the sector.

Attempts to create a mid-sized tier of institutions to replace the many undercapitalised small banks have failed despite encouragement from the central bank for the past two years.

Two institutions that might be called mid-sized do not really fit the bill. Zivnostenska Banka, partly owned by BHF of Germany, is a niche operator. Agrobanka, the fifth-biggest bank, nearly collapsed in 1993 and was put in intensive care by the CNB. Now it has made a move to join the big four as a significant general service bank.

Some of the country's small banks, meanwhile, are deeply troubled. One, Ceska Banka, was ordered by the central bank to close its doors in late October after loans it issued in 1992, its first year of operation, turned sour.

Having shut three banks in 1994, the CNB must have hoped the sight of worried depositors queuing outside a closed-down bank to salvage their savings was a thing of the past.

Mr Tosovsky says problems at some small banks are being monitored but he stresses that "the core of the system is sound."

The large banks are no strangers to competition, although it has been slow to develop. KB, IPB and CSOB were created from the old State Bank in 1990 along vertical lines. This was initially an advantage and allowed them to achieve a solid footing in areas of business in which they were

familiar. Now, even though CS in particular is still very dependent on its core savings market, accelerating competition is leading to a fight for market share, especially of primary deposits and corporate lending to cash-hungry privatised companies.

If CS and CSOB were to merge - and at this stage it must be considered a big if - it would be largely complementary, analysts say. CS dominates the primary deposits market and has some 2,000 branches. CSOB is strong in corporate and trade finance but has a limited branch network and is a significant player on the money markets.

The weaknesses of both would be addressed by a merger.

But such a merger would be an administrative nightmare. CSOB is owned entirely by Czech and Slovak state institutions, including the central banks of both countries and the Czech Finance Ministry. The Czech National Property Fund, the state holding company, also owns 45 per cent of CS.

It is not clear how a merger would proceed and whether the state would remain a big shareholder.

It would also be a severe test of management at both institutions. A merger would "be a very complex and political process," observes an investment banker in Prague who doubts that either CS or CSOB has the expertise to manage it successfully.

A CS-CSOB link-up would create the largest Czech bank, with assets of about Kč520bn, overtaking Komercni Banka, which is the largest, ranked by total capital, and the second-largest (behind CS) ranked by total assets.

The main problem the big domestic banks now face in

light of growing competition is their relatively small size. They are giants in domestic terms but small compared to the foreign banks with whom they must compete. Hence the talk of mergers to create stronger institutions.

If CS and CSOB were to merge - and at this stage it must be considered a big if - it would be largely complementary, analysts say. CS dominates the primary deposits market and has some 2,000 branches. CSOB is strong in corporate and trade finance but has a limited branch network and is a significant player on the money markets.

The weaknesses of both would be addressed by a merger.

But such a merger would be an administrative nightmare. CSOB is owned entirely by Czech and Slovak state institutions, including the central banks of both countries and the Czech Finance Ministry. The Czech National Property Fund, the state holding company, also owns 45 per cent of CS.

It is not clear how a merger would proceed and whether the state would remain a big shareholder.

It would also be a severe test of management at both institutions. A merger would "be a very complex and political process," observes an investment banker in Prague who doubts that either CS or CSOB has the expertise to manage it successfully.

A CS-CSOB link-up would create the largest Czech bank, with assets of about Kč520bn, overtaking Komercni Banka, which is the largest, ranked by total capital, and the second-largest (behind CS) ranked by total assets.

The main problem the big domestic banks now face in

is the cost of doing business.

Mr Tosovsky says problems at some small banks are being monitored but he stresses that "the core of the system is sound."

The large banks are no strangers to competition, although it has been slow to develop. KB, IPB and CSOB were created from the old State Bank in 1990 along vertical lines. This was initially an advantage and allowed them to achieve a solid footing in areas of business in which they were

expiring in 2005.

The television advertising market in the Czech Republic has expanded rapidly since the beginning of privatisation activities in the country in 1992 with total expenditures soaring from \$6m in 1991 to \$36m last year.

Nova TV, which began

broadcasting in February, 1994, has become a model for CME, as it expands its operations.

Mr Vladimir Zelezny, the station's director-general and a former screenwriter and leading activist in the 1989 Velvet Revolution, says that Nova TV is operating much more profitably than was forecast.

After breaking even in less than a year, it will have paid off more than Kč1bn invested in the operation much sooner than the five years forecast by the original budget, he says.

Nova has a 12-year licence

expiring in 2005.

The television advertising market in the Czech Republic has expanded rapidly since the beginning of privatisation activities in the country in 1992 with total expenditures soaring from \$6m in 1991 to \$36m last year.

Nova TV, which began

broadcasting in February, 1994, has become a model for CME, as it expands its operations.

Mr Vladimir Zelezny, the

station's director-general and a former screenwriter and leading activist in the 1989

Velvet Revolution, says that

Nova TV is operating much

more profitably than was

forecast.

After breaking even in less

than a year, it will have paid

off more than Kč1bn invested

in the operation much sooner

than the five years forecast

by the original budget, he says.

Nova has a 12-year licence

expiring in 2005.

The television advertising

market in the Czech Republic

has expanded rapidly since

the beginning of privatisation

activities in the country in

1992 with total expenditures

sixty times higher than in

1991.

The television advertising

market in the Czech Republic

has expanded rapidly since

the beginning of privatisation

activities in the country in

1992 with total expenditures

sixty times higher than in

1991.

The television advertising

market in the Czech Republic

has expanded rapidly since

the beginning of privatisation

activities in the country in

1992 with total expenditures

sixty times higher than in

1991.

The television advertising

market in the Czech Republic

has expanded rapidly since

the beginning of privatisation

activities in the country in

1992 with total expenditures

sixty times higher than in

1991.

The television advertising

market in the Czech Republic

has expanded rapidly since

the beginning of privatisation

activities in the country in

1992 with total expenditures

sixty times higher than in

1991.

The television advertising

market in the Czech Republic

has expanded rapidly since

the beginning of privatisation

activities in the country in

1992 with total expenditures

sixty times higher than in

1991.

The television advertising

market in the Czech Republic

has expanded rapidly since

the beginning of privatisation

activities in the country in

1992 with total expenditures

sixty times higher than in

1991.

The television advertising

market in the Czech Republic

has expanded rapidly since

the beginning of privatisation

activities in the country in

1992 with total expenditures

sixty times higher than in

1991.

The television advertising

market in the Czech Republic

has expanded rapidly since

the beginning of privatisation

activities in the country in

1992 with total expenditures

sixty times higher than in

1991.

The television advertising

market in the Czech Republic

has expanded rapidly since

the beginning of privatisation

activities in the country in

1992 with total expenditures

sixty times higher than in

1991.

The television advertising

market in the Czech Republic

has expanded rapidly since

the beginning of privatisation

activities in the country in

1992 with total expenditures

sixty times higher than in

1991.

The television advertising

market in the Czech Republic

has expanded rapidly since

the beginning of privatisation

activities in the country in

1992 with total expenditures

sixty times higher than in

1991.

The television advertising

market in the Czech Republic

has expanded rapidly since

COMMODITIES AND AGRICULTURE

Fischler to outline reform optionsBy Caroline Southey
in Brussels

Mr Franz Fischler, the European Commissioner for agriculture, yesterday confirmed that he would outline a set of options next week for reforming the European Union's common agricultural policy and the agricultural sectors of eastern and central European countries as part of the union's enlargement strategy.

Mr Fischler's CAP reform proposals, which face tough opposition from European agricultural lobby groups, are expected to include further cuts in price support for farmers and the outlines of a new policy for rural development.

Mr Fischler said he would have to face up to fur-

ther changes to the CAP by 2002 when a new world trade round will impose further curbs on subsidised production. It was also necessary to face up to the fact that additional markets could only be exploited if products were exported without refunds.

He pointed out that 60 per cent of the total agricultural budget was paid directly to farmers, a level that the EU "will not be able to continue or justify" by the turn of the century. "Will it be possible to justify in 2000 compensation payments for price reduction which took place in 1992?" he asked.

But, he added, he was also against "calling into question everything we have achieved" in the EU's agricultural sector.

Mr Fischler said the EU would have to face up to fur-

ther changes to the CAP by 2002 when a new world trade round will impose further curbs on subsidised production. It was also necessary to face up to the fact that additional markets could only be exploited if products were exported without refunds.

He pointed out that 60 per cent of the total agricultural budget was paid directly to farmers, a level that the EU "will not be able to continue or justify" by the turn of the century. "Will it be possible to justify in 2000 compensation payments for price reduction which took place in 1992?" he asked.

Another option was to plan for long transition periods for the countries seeking accession.

Meat hormone rules to be re-examined

The European Union will hold a conference next week to examine the use of growth hormones in meat production. European Agriculture Commissioner Mr Franz Fischler said yesterday, reports Reuters from Brussels.

Some 80 scientists and 170 non-scientists, including con-

sumers, environmentalists, producers and traders will meet here from November 29 to December 1 to review and update scientific data on the safety of meat hormones.

"It's not a question of politics or preparing any kind of political decisions," Mr Fischler told a news conference. But it

might be necessary as a result of the conference to consider changing rules.

He noted that new hormones and hormone "cocktails" had created a legal loophole since EU scientists first drew up the rules in 1981.

Analysts said it could be a first step towards ending of the

EU's 1989 hormone ban, which has been challenged by the US, where the use of natural hormones and two synthetic hormones is allowed.

Washington is waiting for the results of the conference before deciding whether to take the dispute to the World Trade Organisation.

Bank breaks silence on gold turnoverBy Kenneth Gooding,
Mining Correspondent

After much heart searching and consultation the Bank of England has given a tantalising glimpse behind the traditional veils of secrecy surrounding statistics about the gold market.

Mr Terry Smeeton, head of the bank's foreign exchange division, said yesterday that, when measured by the bank some 18 months ago, turnover through the 14 market makers in London alone amounted to a daily total of 7.5m troy ounces - equivalent to US\$3bn each day.

Although this might seem a little out of date, history was being made with this revelation - the first time any Lon-

don gold market official turnover figure had ever been given.

Mr Smeeton pointed out that gold is necessarily a secretive market.

The confidentiality of transactions is important in all markets but none more so than gold. Nevertheless, "after a great deal of reflection and discussion with others in the market, I have concluded that this need for confidentiality does not extend to aggregated statistics which can be used to illustrate the size and depth of the London Market".

He used the figures to justify his assertion that London was probably the biggest gold market in the world. He stressed that the \$3bn referred only to spot and forward business

undertaken by the 14 market makers and did not include the non-market-making members of the London Bullion Market Association or the very significant amount of over-the-counter business conducted outside of London but settled on London market on a local basis.

Even so, the London market makers' turnover alone was 50 per cent above the New York Commodity Exchange turnover at that time.

Mr Smeeton was speaking at the City of London Banking Conference where he suggested that the capacity of the London gold market to absorb business provided one explanation of why the increased participation of central banks in the market had had only a modest impact on the spot price.

Opec aims to put its own house in order

By Robert Corzine in Vienna

Oil ministers from the Organisation of Petroleum Exporting Countries are due to meet again today in the Austrian capital for talks that will focus on ways to improve the lagging production discipline within the group.

The need to reduce cheating by a number of Opec states will figure highly in today's talks say ministers, although some delegations continue to blame non-Opec producers for the uncertainty in international oil markets.

Mr Erwin José Arrieta, the Venezuelan oil minister and current Opec president, yesterday said Opec's efforts to stabilise the oil market through self-imposed restrictions on output have been unduly abused by oil producers outside the organisation.

But other ministers, taking

Lead prices jump to 5-year highs as stocks fall againBy Kenneth Gooding,
Mining Correspondent

Lead prices on the London Metal Exchange yesterday jumped to their highest level for five years. Analysts suggested it was likely that stocks of the metal - used mainly to make batteries - would continue to fall, that supplies would remain tight and that prices would go on rising.

Battery producers, who account for about 60 per cent of lead demand, were warned what was in store during London Metals Week last month when Mr Chris Torrile of the CRI International consultancy organisation, said that lead stocks might soon approach historically tight levels equivalent to only five weeks of consumption. When that happened in 1989, he said, "we had a boom in prices". Lead prices would move above \$750 a tonne

LME WAREHOUSE STOCKS (as at Monday's close)	
Aluminium	+125
Aluminium alloy	+230
Copper	+245
Lead	+550
Nickel	-156
Zinc	-2,000
Tin	-50

in the middle or towards the end of next year and the average for 1996 would be between \$700 and \$750. Mr Torrile said yesterday that he had no reason to change that prediction but "prices could well go higher than we were forecasting".

Both analysts cited a fall in exports from eastern Europe and former Soviet republics, particularly Kazakhstan, as one reason for the present supply tightness. Demand from battery producers was high after an unusually hot summer - which had taken its toll of automotive batteries in the northern hemisphere.

Mr Bhar pointed out that much of the lead in LME stocks was from eastern Europe or the CIS and not suitable for use in batteries without being remelted. Also, a great deal of LME stock was tightly controlled by merchants or producers who needed it for future use.

Scots call for potato quarantine

By Alison Maitland

Scottish seed potato producers yesterday called for quarantining to be reintroduced to protect them from a severe outbreak of brown rot disease in the Netherlands.

The disease, which rots the tuber and leaves the soil uncontaminable for at least five years, has been confirmed on 44 Dutch farms. The Dutch seed potato trade federation maintained yesterday that the problem had been isolated but was expected to cost growers £17.5m (£17.5m).

The disease, which rots the tuber and leaves the soil uncontaminable for at least five years, has been confirmed on 44 Dutch farms. The Dutch seed potato trade federation maintained yesterday that the problem had been isolated but was expected to cost growers £17.5m (£17.5m).

Some countries were said to favour a shift to well-head production, a simpler measurement than the present system, which is based on adding together net exports, domestic consumption and sales of oil held in storage overseas.

Most industry analysts last night still expected Opec to extend the present production ceiling of 24.5m barrels a day, although it was not clear whether the ministers would opt for a one-year or six-month extension.

The British government is expected within the next few days to require all imports of Dutch seed potatoes to be off-

"Brown rot is a nasty thing," said Mr Bethell. "Nothing wants to have it."

However, he pointed out that it would be difficult to revive protected regions, given that harmonisation was the "overriding political consideration" in the EU. In the meantime, Monday's agreement was "the best that can be expected".

Under the deal agreed at the European Commission's plant health committee, the Netherlands must destroy or safely dispose of all contaminated potatoes. It must subject potatoes for export from non-infected areas to rigorous tests.

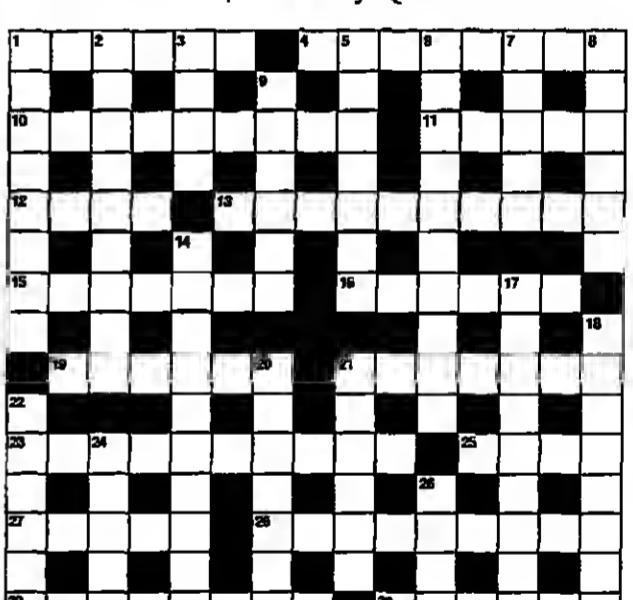
The disease, which rots the tuber and leaves the soil uncontaminable for at least five years, has been confirmed on 44 Dutch farms. The Dutch seed potato trade federation maintained yesterday that the problem had been isolated but was expected to cost growers £17.5m (£17.5m).

The Scottish call came despite measures agreed by European Union member states on Monday night to tighten up Dutch controls and allow importing countries to take tougher action to protect themselves.

The British government is expected within the next few days to require all imports of Dutch seed potatoes to be off-

CROSSWORD

No. 8,925 Set by QUARK



MEAT AND LIVESTOCK

■ LIVE CATTLE CME (40,000/tonne/cents/lb)

■ LIVESTOCK CME (40,000/tonne/cents/lb)

■ COCOA CSCE (10 tonnes/tonne)

■ COFFEE CBO (SDR/tonne)

CURRENCIES AND MONEY

MARKETS REPORT

Sterling continues recovery from record low

By Philip Gash

Sterling yesterday shook off the impact of a larger than expected trade deficit to continue its recovery from the record low seen last week.

There were no news developments to explain the move, which was a mirror image of the slide on Friday which took place on no apparent reason. On a trade weighted basis, sterling finished in London at \$2.7, from \$2.2. Against the D-Mark it finished at DM2.1949, from DM2.1842, while against the dollar it closed at \$1.5599 from \$1.5463.

Markets were generally very quiet, with the dollar remaining range-bound, and this setting the tone for trading across the board. With US markets set to shut down on Thursday for the Thanksgiving weekend, foreign exchanges look set to remain quiet in the short term. The dollar closed at DM1.0779, from DM1.425. Against the yen it finished at Y101.355.

from Y101.23.

The D-Mark was little changed in Europe. Against the French franc it closed at FF73.446 from FF73.446.

■ Foreign exchange markets appear to have got bored with the budget furore in the US, but have not found any other compelling themes to take its place. In the meantime, budget inertia looks set to weigh on the dollar, possibly for some time yet. President Reagan, for example, once went on signing spending resolution extensions for nearly a year.

The announcement of a Bosnian peace deal was ignored by markets, which appeared to be resolutely in the grip of pre-Thanksgiving fever. Traders reported little evidence of cor-

porate business, while some investors are thought to have effectively shut down for the year already.

■ The area attracting most discussion currently in the markets concerns the outlook for German interest rates. Mr Steve Hannan, head of research at IBB International in London, said the Bundesbank might be prepared to cut rates a lot earlier than the markets expect.

He said that recent survey and inflation evidence all pointed to the same picture "which is that monetary conditions are too tight. There is a reasonable chance that Germany may cut as early as next week," said Mr Hannan.

Ms Alison Cottrell, international economist at PaineWebber in London, said that this view had appeal on grounds of "interest rate diplomacy". The view that while international considerations will not prompt

"it is the domestic context

which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

an impressive correlation between these events and important international meetings, such as G7 gatherings, following soon after. On nine of the twelve occasions, a relationship can be established.

In this case, the timing issue revolves around the EU summit in Madrid on December 15-16, and the Franco-German

summit in the preceding week. The feeling is that the Bundesbank would not want to change policy at the December 14 meeting, so close to the summit, and would anyway be preoccupied at that meeting with discussion of a new M3 target. This puts the spotlight on the November 30 meeting of the Bundesbank council.

■ Sentiment towards sterling appears to be less bearish than at the end of last week. Mr Hannan said sterling weakness had been a response to fears that the government might "over-easy the fiscal pudding". But he added: "If they cut

a rate change, they can affect the timing, in order to obtain maximum political advantage.

■ It is the domestic context which provides the motivation. II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell. Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

Looking back to the timing of all Bundesbank moves in official rates since the start of 1988, Ms Cottrell demonstrates

"it is the domestic context which provides the motivation.

II. But only if the motivation is there, politics naturally affects the timing," said Ms Cottrell.

FT MANAGED FUNDS SERVICE

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4978 for more details.

MARKET REPORT

Earnings worries and placing talk hit equitiesBy Steve Thompson,
UK Stock Market Editor

The FT-SE 100 index only just managed to cling on to the 3,600 level yesterday as another damaging profits warning, increasing nervousness about Wall Street and rumours of several big placings combined to drive shares lower.

There was talk, late in the day, of a big stock placing in one of the leading banks. The market was also ripe with suggestions that LVMH, the French luxury goods company, had sold its near 20 per cent stake in the US investment bank, via

a bought deal, a story denied by Goldman. Another wild suggestion was that Grand Metropolitan, the spirits group, had agreed to buy the stake.

It was also said that a block of around 20m Coats Viyella shares was on offer from a big US broker.

At the close of one of the busiest trading sessions for many weeks, the FT-SE 100 finished a net 24.7 weaker at 3,604.1, while its junior index, the FT-SE Mid 250, moved in tandem, finally settling 25.6 off at 3,941.2.

The setback in the market was all the more worrying given that there were a number of strong performers among the leaders, notably Cable

and Wireless, driven by another burst of takeover speculation ahead of the shock news that both Lord Young, the chairman, and Mr James Ross, the chief executive, were leaving the company.

BT was another big Footsie winner, the shares romping ahead late in the session amid talk of big switching out of Vodafone, the market leader in the UK cellular market. US investors, which own 47 per cent of Vodafone, were said to be moving out of the stock after the interim results.

The Dow Jones Industrial Average opened easier yesterday but then rallied and regained the 5,000 level an hour after London closed.

Marketmakers said Wall Street's improvement, coupled with a firmer trend in bonds after hours could see London make progress at the outset this morning. They warned, however, that UK shares were already discounting interest rate reductions and a "good" Budget.

Turnover in equities reached 963.3m shares, the heaviest for some time, and was marked by a large number of tax-related trades in underperforming stocks such as BT, British Gas and Hanson.

There was again some big activity in the food retailers, which were hit by worries about the price war. Customer business on Monday was worth £1.57bn.

Marketmakers said Wall Street's improvement, coupled with a firmer trend in bonds after hours could see London make progress at the outset this morning. They warned, however, that UK shares were already discounting interest rate reductions and a "good" Budget.

Turnover in equities reached 963.3m shares, the heaviest for some time, and was marked by a large number of tax-related trades in underperforming stocks such as BT, British Gas and Hanson.

There was again some big activity in the food retailers, which were hit by worries about the price war. Customer business on Monday was worth £1.57bn.

Orange boost for BAe

British Aerospace soared to second place in the Footsie performance charts, powering ahead by 24 to 737p for a two-day advance of more than 5 per cent.

A buy note from Credit Lyonnais Laing combined with a general flow of positive good news to drive the shares higher. There were hopes for an early go-ahead for the Euro-fighter project, plus renewed speculation that BAe's stake in the Orange mobile phones system would soon be at the centre of corporate activity.

BAe has 31.8 per cent of Hutchison Telecom, which runs the Orange system, and the shareholding is widely estimated to be worth around £2bn. BAe has a market capitalisation of some £3.4bn.

Telecoms active

Telecoms shares provided a day of almost non-stop high drama. The top management departures at Cable and Wireless were announced after the market close, and the shares ended higher in lim-traded. BT racked up turnover of 45m and Vodafone, hit by US selling, saw 37m shares traded, the heaviest single day's activity since March this year.

Most analysts put a positive interpretation on the boardroom reshuffle at C&W. "This clears the air, although there could be some share price

weakness in the short term," said one leading telecoms analyst yesterday. The stock closed 9 higher at 429p.

In contrast, mobile phones group Vodafone fell 15 to 239p following interim results that disappointed some analysts and a briefing by the company which suggested that the Christmas selling season was proving tough going in a keen competition from rival groups.

A string of dividend specialist yesterday dismissed the talk as "fantasy", while another said: "The shares would have fallen far more if this deal was about to happen." GrandMet gave up 8 to 343p.

In banks, Abbey National climbed 8 to 601.4p after saying that third-quarter cash flow was 20 per cent in record breaking turnover, following a set of interim results that contained the group's second profit warning in eight months.

The statement sparked an immediate round of earnings downgrades, and brokers showed little mercy. Henderson Croftswell cut back its estimate for this year by 15 per cent to £145m. At the close the shares were deep into new low ground for 1995, off 182 at 718p in turnover of 11m.

Shares in spirits group Guinness closed 6 lower at 467p, after trade of 1.7m, and the group at the centre of a spate of rumours.

One story doing the rounds was that LVMH, the French luxury goods group, was looking to sell its 20 per cent holding in Guinness. Another tale suggested that the stake had been bought by Goldman Sachs, the US investment bank, and it was looking to

place the stock with a variety of institutions, though there was even a story suggesting the stake had been sold on to Grand Metropolitan.

LVMH sold a 4 per cent stake in Guinness last November, reducing it to the present 20 per cent. Under a cross-shareholding agreement, Guinness has a 24 per cent holding in Moet Hennessy, the LVMH cognac and champagne huskiness.

One market specialist yesterday dismissed the talk as "fantasy", while another said: "The shares would have fallen far more if this deal was about to happen." GrandMet gave up 8 to 343p.

In banks, Abbey National climbed 8 to 601.4p after saying that third-quarter cash flow was 20 per cent in record breaking turnover, following a set of interim results that contained the group's second profit warning in eight months.

The statement sparked an immediate round of earnings downgrades, and brokers showed little mercy. Henderson Croftswell cut back its estimate for this year by 15 per cent to £145m. At the close the shares were deep into new low ground for 1995, off 182 at 718p in turnover of 11m.

Shares in spirits group Guinness closed 6 lower at 467p, after trade of 1.7m, and the group at the centre of a spate of rumours.

One story doing the rounds was that LVMH, the French luxury goods group, was looking to sell its 20 per cent holding in Guinness. Another tale suggested that the stake had been bought by Goldman Sachs, the US investment bank, and it was looking to

up in recent weeks. Redland, off almost 5 per cent, Blue Circle and BPE Industries led the way down.

The trigger point for the sell-off looked to be reiterated sell advice on BPE from EBS. The broker, which turned seller on BPE in October, is unhappy about plasterboard overcapacity in Germany, where the equivalent of housing starts are running some 20 per cent down this year. However, BPE remains firmly overweight on the sector as a whole.

Redland closed 17 lower at 352p, Blue Circle ended off 12 at 314p and BPE shed 10 to 315p.

Among builders merchants, Wobley retreated 9 to 440p, but timber specialist Meyer International added 3 to 363p ahead of today's interim results.

Building materials shares came off steeply as investors took some of the profit built

up in recent weeks. Redland, off almost 5 per cent, Blue Circle and BPE Industries led the way down.

The trigger point for the sell-off looked to be reiterated sell advice on BPE from EBS. The broker, which turned seller on BPE in October, is unhappy about plasterboard overcapacity in Germany, where the equivalent of housing starts are running some 20 per cent down this year. However, BPE remains firmly overweight on the sector as a whole.

Redland closed 17 lower at 352p, Blue Circle ended off 12 at 314p and BPE shed 10 to 315p.

Among builders merchants, Wobley retreated 9 to 440p, but timber specialist Meyer International added 3 to 363p ahead of today's interim results.

Building materials shares came off steeply as investors took some of the profit built

up in recent weeks. Redland, off almost 5 per cent, Blue Circle and BPE Industries led the way down.

The trigger point for the sell-off looked to be reiterated sell advice on BPE from EBS. The broker, which turned seller on BPE in October, is unhappy about plasterboard overcapacity in Germany, where the equivalent of housing starts are running some 20 per cent down this year. However, BPE remains firmly overweight on the sector as a whole.

Redland closed 17 lower at 352p, Blue Circle ended off 12 at 314p and BPE shed 10 to 315p.

Among builders merchants, Wobley retreated 9 to 440p, but timber specialist Meyer International added 3 to 363p ahead of today's interim results.

Building materials shares came off steeply as investors took some of the profit built

up in recent weeks. Redland, off almost 5 per cent, Blue Circle and BPE Industries led the way down.

The trigger point for the sell-off looked to be reiterated sell advice on BPE from EBS. The broker, which turned seller on BPE in October, is unhappy about plasterboard overcapacity in Germany, where the equivalent of housing starts are running some 20 per cent down this year. However, BPE remains firmly overweight on the sector as a whole.

Redland closed 17 lower at 352p, Blue Circle ended off 12 at 314p and BPE shed 10 to 315p.

Among builders merchants, Wobley retreated 9 to 440p, but timber specialist Meyer International added 3 to 363p ahead of today's interim results.

Building materials shares came off steeply as investors took some of the profit built

up in recent weeks. Redland, off almost 5 per cent, Blue Circle and BPE Industries led the way down.

The trigger point for the sell-off looked to be reiterated sell advice on BPE from EBS. The broker, which turned seller on BPE in October, is unhappy about plasterboard overcapacity in Germany, where the equivalent of housing starts are running some 20 per cent down this year. However, BPE remains firmly overweight on the sector as a whole.

Redland closed 17 lower at 352p, Blue Circle ended off 12 at 314p and BPE shed 10 to 315p.

Among builders merchants, Wobley retreated 9 to 440p, but timber specialist Meyer International added 3 to 363p ahead of today's interim results.

Building materials shares came off steeply as investors took some of the profit built

FT-SE 100 INDEX INDICES

Nov 21 Nov 20 Nov 19 Nov 18 Nov 15 Yr ago High Low

FT-SE 100 2,637.8 2,637.6 2,634.4 2,621.5 2,612.8 2,613.1 2,614.8 2,615.8 2,606.6 2,612.3

FT-SE 250 30,881 34,277 35,300 32,236 27,482 24,284

FT-SE Turnover (M) 167.6 167.1 167.0 167.1 167.0 167.1 167.2 167.3 167.4 167.5

FT-SE Dividend 15.49 15.66 15.72 15.73 15.82 15.85 15.86 15.87 15.88 15.89

FT-SE Share Index 771.8 773.0 773.2 773.4 773.6 773.8 774.0 774.2 774.4 774.6

FT-SE Share Price 177.5 177.6 177.7 177.8 177.9 177.9 178.0 178.1 178.2 178.3

FT-SE Share Turnover 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Volume 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000

FT-SE Share Capital 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Price Vol 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Turnover 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Volume 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000

FT-SE Share Capital 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Price Vol 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Turnover 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Volume 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000

FT-SE Share Capital 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Price Vol 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Turnover 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Volume 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000

FT-SE Share Capital 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Price Vol 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Turnover 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Volume 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000

FT-SE Share Capital 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Price Vol 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Turnover 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

FT-SE Share Volume 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000

FT-SE Share Capital 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000

WORLD STOCK MARKETS

	+/-	High	Low	Yr.	Perf.		+/-	High	Low	Yr.	Perf.		+/-	High	Low	Yr.	Perf.		+/-	High	Low	Yr.	Perf.		+/-	High	Low	Yr.	Perf.	
EUROPE																														
AUSTRIA (Nov 21 / Sch)		217.30	-1.0	216.00	165.10	2.0		Stora	74.20	-0.20	73.50	72.10	1.4		Huron	115.00	-1.20	112.20	94.40	2.5		SIMENS (Nov 21 / Kroner)	120.00	-1.0	119.00	95.00	2.0			
AutAir	1,050	-1.0	2,055.00	1,020.00	2.0		Spoleto	87.00	-0.20	86.50	85.20	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Balkans	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
BBAG	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Belgium	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Credit Suisse	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Credit Suisse	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
CSK	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
CSK	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
CSK	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
E.ON	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Erste St	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.20	119.50	119.00	1.4		Ciba	210.00	-3.47	198.50	93.20	2.5		Siemens	124.00	-1.0	123.00	98.00	2.0				
Fiat	1,050	-1.0	2,055.00	1,020.00	2.0		Cartier	120.00	-0.2																					

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

BE OUR GUEST.

with your complimentary copy of the
FT
FINANCIAL TIMES

Hayes

Finance

Continued on next page

